

**JOINT UTILITIES COMMISSION / FINANCE COMMISSION MEETING**  
**10:30 AM., Tuesday, March 29, 2011**  
**City Hall, Council Chambers, Vero Beach, Florida**

**AGENDA**

- 1. CALL TO ORDER**
- 2. ITEM FOR DISCUSSION**
  - A) Regionalization of Water, Sewer, Irrigation**
  - B) Financial Information Provided by Mayor Jay Kramer**
- 3. ADJOURNMENT**

This is a Public Meeting. Should any interested party seek to appeal any decisions made by the Commission with respect to any matter considered at such meeting or hearing, he will need a record of the proceedings and that, for such purpose he may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based. Anyone who needs a special accommodation for this meeting may contact the City's Americans with Disabilities Act (ADA) Coordinator at 978-4920 at least 48 hours in advance of the meeting.

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Vock, Tammy

From: Dr. Stephen J. Faherty, Sr. [fahertydoc@earthlink.net]  
Sent: Tuesday, March 08, 2011 2:55 PM  
To: Vock, Tammy  
Cc: 'Glenn Heran'  
Subject: March 15, 2011 City Council Meeting  
Attachments: Presentation to COVB on WSI - 11-03-15.ppt

2C-1)

Tammy:

Attached are materials relating to presentation Glenn Heran and I would like to give at the City Council meeting on Tuesday, March 15, 2011, for 6:00 pm meeting.

Thanks

Steve Faherty

**WSI PRESENTATION TO  
VERO BEACH CITY COUNCIL  
BY  
GLENN HERAN, CPA  
&  
DR. STEPHEN J. FAHERTY, SR.  
TUESDAY, MARCH 15, 2011**

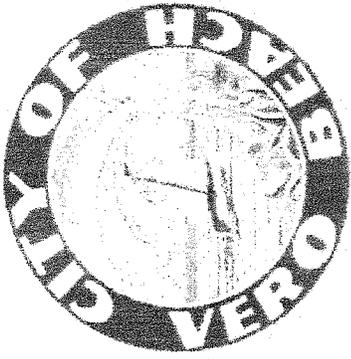
## **WSI MODEL ASSUMPTIONS**

- **County Board notifies City by July 2011 it will take over WSI for current County customers of City in 2017 at latest**
- **City and County merge Reuse water systems in 2011 for benefit of Shores, City, and County customers**
- **City and Shores divide their infrastructure into what would exist as of November 2016**
- **In exchange for the County taking over City WSI debt and employee liabilities, City transfers its 2016 WSI infrastructure to County**
- **In exchange for the Shores participating in the consolidated WSI, lower rates, and not having to build infrastructure, the Shores transfers its 2016 infrastructure to the County**
- **City and Shores enter into 30 year water & sewer franchise agreements with County in 2011 with or without buyback**
- **County does not increase WSI rates for next 10 years**
- **Current County rates decrease 2% for ALL County (current and additional), City, and Shores customers.**

## WSI MODEL ASSUMPTIONS CONTINUED

- City customers pay additional 5% deferred maintenance adjustment charge for initial 5 years because of City deferred capital WSI projects
- Shores customers pay additional 5% deferred maintenance adjustment charge for initial 5 years because of City deferred capital WSI projects
- City removes Riverside sewer plant (City uses land as it sees fit but who pays for removal?) in 2013 and connects to County's sewer system at old Post Office site (17<sup>th</sup> St. & Indian River Blvd.)
- All new building impact fees are paid to County after franchise agreements are signed and current deposited impact fees for WSI are accounted for, and transferred to, County from City and from Shores
- County provides consolidated water & sewer operations, customer service, emergency response, etc., to County, City, and Shores.
- ALL customers have ability to vote for those running the County WSI system – the County Board!

# City of Vero Beach



## 2009 Water and Wastewater Rate Study Prepared on August 19, 2009

Presented By:

*Presented By:*

**Public Resources Management Group, Inc.**  
*Utility, Rate, Financial and Management Consultants*

## SUMMARY BILL COMPARISON

### Residential Water and Wastewater Services - 5/8" Meter

Monthly Usage (KGAL)	Existing Monthly Bill	Proposed - Fiscal Year 2010		Proposed (Cumulative) - Fiscal Year 2014		Bills Rendered			
		Proposed Oct-09	Increase Amount	Proposed Oct-13	Cumulative Amount		Cumulative Percent	Annually Percent	
0	\$33.49	\$33.49	\$0.00	0.0%	\$37.49	\$4.00	11.9%	167	3.4%
1	33.49	37.91	4.42	13.2%	43.87	10.38	31.0%	277	5.7%
2	33.49	42.33	8.84	26.4%	50.25	16.76	50.0%	441	9.0%
3	33.49	46.75	13.26	39.6%	56.63	23.14	69.1%	647	13.2%
4	39.19	51.17	11.98	30.6%	63.01	23.82	60.8%	848	17.3%
5	44.89	55.59	10.70	23.8%	69.39	24.50	54.6%	1,073	21.9%
6	50.59	61.96	11.37	22.5%	77.43	26.84	53.1%	1,325	27.0%
8	61.99	74.70	12.71	20.5%	93.51	31.52	50.8%	1,682	34.3%
10	73.39	87.44	14.05	19.1%	109.59	36.20	49.3%	1,968	40.1%
15	86.39	101.34	14.95	17.3%	126.19	39.80	46.1%	2,580	52.6%
20	112.44	129.14	16.70	14.9%	159.39	46.95	41.8%	3,076	62.8%
30	164.54	184.74	20.20	12.3%	225.79	61.25	37.2%	3,668	74.9%
40	229.74	254.24	24.50	10.7%	308.79	79.05	34.4%	3,987	81.3%
50	294.94	323.74	28.80	9.8%	391.79	96.85	32.8%	4,183	85.3%



☐ = Reflects the average monthly use per account.



## **Conclusion and Recommendation**

- **The City's existing rates are not sufficient to fund the net revenue requirements of the water and wastewater systems through Fiscal Year 2014**
- **The City Council should adopt the proposed water and wastewater rates through Fiscal Year 2014 beginning with bills rendered on or after October 1, 2009**



**FINANCIAL HEALTH**

**OF COUNTY**

**&**

**OF CITY**

**WATER/SEWER UTILITIES**

## IRCU WSI Balance Sheet 2007-2010 CAFR

	2006-2007	2007-2008	2008-2009	2009-2010
	IRCU	IRCU	IRCU	IRCU
<b>ASSETS</b>				
Cash - Unrestricted	34,340,820	34,162,082	28,535,779	30,060,604
Cash - Restricted	72,673,728	41,030,999	32,218,164	30,092,298
Investments - Restricted	-	-	-	-
<b>Total Cash &amp; Investments</b>	<b>107,014,548</b>	<b>75,193,081</b>	<b>60,753,943</b>	<b>60,152,902</b>
Accounts Receivable	3,158,307	3,095,009	2,531,648	5,159,949
Other Receivables & Assets	8,924,594	8,015,565	9,255,381	6,854,436
PP&E Non Depreciable	333,816,737	376,162,322	399,640,594	407,669,219
Accumulated Depreciation	(129,114,434)	(142,435,705)	(154,502,192)	(168,619,963)
<b>Total Assets</b>	<b>323,799,752</b>	<b>320,030,272</b>	<b>317,679,374</b>	<b>311,216,543</b>
<b>LIABILITIES</b>				
Payables & Other Liabilities	13,917,402	11,535,964	7,341,455	8,598,296
Bonds Payable S/T and L/T	59,908,097	57,285,080	56,123,413	53,016,509
<b>Total Liabilities</b>	<b>73,825,499</b>	<b>68,821,044</b>	<b>63,464,868</b>	<b>61,614,805</b>
<b>NET ASSETS</b>				
<b>Net Assets and Liabilities</b>	<b>249,974,253</b>	<b>251,209,228</b>	<b>254,214,506</b>	<b>249,601,738</b>
<b>% of Debt that could be paid off with cash</b>	<b>145%</b>	<b>109%</b>	<b>96%</b>	<b>98%</b>
<b>Assets/(Liabilities) net of PP&amp;E</b>	<b>45,271,950</b>	<b>17,482,611</b>	<b>9,076,104</b>	<b>10,552,482</b>

**COVB WSI**  
**Balance Sheet 2007-2010 CAFR**

	2006-2007 COVB	2007-2008 COVB	2008-2009 COVB	Pre Audit 2009-2010 COVB
<b>ASSETS</b>				
Cash - Unrestricted	2,238,847	1,119,935	-	1,873,247
Cash - Restricted	986,056	636,037	1,056,411	1,357,689
Investments - Restricted	800,000	800,000	-	-
<b>Total Cash &amp; Investments</b>	<b>4,024,903</b>	<b>2,555,972</b>	<b>1,056,411</b>	<b>3,230,936</b>
Accounts Receivable	2,494,726	2,225,172	2,493,916	2,790,818
Other Receivables and Assets	575,958	1,150,242	980,159	914,136
PP&E Depreciable	106,559,858	110,154,499	113,259,830	128,178,508
Accumulated Depreciation	(53,000,791)	(55,585,327)	(58,222,456)	(60,939,000)
<b>Total Assets</b>	<b>60,654,654</b>	<b>60,500,558</b>	<b>59,567,860</b>	<b>74,175,398</b>
<b>LIABILITIES</b>				
Payables & Other Liabilities	1,909,638	2,775,758	2,763,623	3,249,673
Bonds Payable S/T and L/T	14,285,809	14,833,000	14,398,000	24,233,287
<b>Total Liabilities</b>	<b>16,195,447</b>	<b>17,608,758</b>	<b>17,161,623</b>	<b>27,482,960</b>
<b>NET ASSETS</b>	<b>44,459,207</b>	<b>42,891,800</b>	<b>42,406,237</b>	<b>46,692,438</b>
<b>Net Assets and Liabilities</b>	<b>60,654,654</b>	<b>60,500,558</b>	<b>59,567,860</b>	<b>74,175,398</b>
% of Debt that could be paid off with cash	<b>25%</b>	<b>15%</b>	<b>6%</b>	<b>12%</b>
<b>Assets/(Liabilities) net of PP&amp;E</b>	<b>(9,099,860)</b>	<b>(11,677,372)</b>	<b>(12,631,137)</b>	<b>(20,547,070)</b>

# IRCU TO COVB WSI Balance Sheet 2010 CAFR COMPARISON

2009-2010      2009-2010  
IRCU              COVB

	2009-2010 IRCU	2009-2010 COVB
<b>ASSETS</b>		
Cash - Unrestricted	30,060,604	1,873,247
Cash - Restricted	30,092,298	1,357,689
Investments - Restricted	-	-
<b>Total Cash &amp; Investments</b>	<b>60,152,902</b>	<b>3,230,936</b>
Accounts Receivable	5,159,949	2,790,818
Other Receivables and Assets	6,854,436	914,136
PP&E Depreciable	407,669,219	128,178,508
Accumulated Depreciation	(168,619,963)	(60,939,000)
<b>Total Assets</b>	<b>311,216,543</b>	<b>74,175,398</b>
<b>LIABILITIES</b>		
Payables & Other Liabilities	8,598,296	3,249,673
Bonds Payable S/T and L/T	53,016,509	24,233,287
<b>Total Liabilities</b>	<b>61,614,805</b>	<b>27,482,960</b>
<b>NET ASSETS</b>	<b>249,601,738</b>	<b>46,692,438</b>
<b>Net Assets and Liabilities</b>	<b>311,216,543</b>	<b>74,175,398</b>
<b>% of Debt that could be paid off with cash</b>	<b>98%</b>	<b>12%</b>
<b>Assets/(Liabilities) net of PP&amp;E</b>	<b>10,552,482</b>	<b>(20,547,070)</b>

## **Rate Sufficiency Requirement Rate Components**

**Revenue requirements such that rate sufficiency is met must include the following items to be collected in rates for service:**

- 1 Annual Operating Costs**
- 2 Annual ROUTINE Capital Replacement and Renewal**
- 3 Bond Interest**
- 4 Bond Principal**
- 5 5% Reserve for MAJOR Capital Replacement and Renewal**
- 6 5% Reserve for Regulatory risk**

## IRCU Rate Sufficiency Cash Flow

Per IRCU CAFR	IRCU	IRCU	IRCU	IRCU
	2006-2007	2007-2008	2008-2009	2009-2010
<b>Inflows</b>				
Charges for Service	27,541,849	27,876,971	26,957,649	25,946,003
Interest income	6,576,873	3,650,480	2,110,031	686,776
Other	11,626	221,345	338,069	2,258,944
<b>Total Inflows</b>	<b>34,130,348</b>	<b>31,748,796</b>	<b>29,405,749</b>	<b>28,891,723</b>
<b>Outflows</b>				
Operating Expense - Personnel	7,895,192	8,235,177	8,093,873	7,877,126
Operating Expense - Material & Supplies	8,331,465	9,245,600	6,555,119	8,129,992
<b>Total Operating costs</b>	<b>16,226,657</b>	<b>17,480,777</b>	<b>14,648,992</b>	<b>16,007,118</b>
Routine Renewal and Replacement	4,718,573	6,894,149	5,271,975	1,601,015
Interest Expense	3,031,300	2,912,579	2,807,964	2,556,605
Principal Payment	2,505,000	2,620,000	2,745,000	2,824,305
<b>Total Debt Service</b>	<b>5,536,300</b>	<b>5,532,579</b>	<b>5,552,964</b>	<b>5,380,910</b>
Reserve for Major Capital R&R 5% of Revenue	1,706,517	1,587,440	1,470,287	1,444,586
Reserve for Regulatory Risk 5% of Revenue	1,706,517	1,587,440	1,470,287	1,444,586
Transfers to General Fund	-	-	-	-
<b>Total Outflows</b>	<b>29,894,565</b>	<b>33,082,385</b>	<b>28,414,506</b>	<b>25,878,215</b>
<b>Net Cash Flow/Rate sufficiency</b>	<b>4,235,783</b>	<b>(1,333,589)</b>	<b>991,243</b>	<b>3,013,508</b>
<b>Required rate decrease if positive</b>	<b>12%</b>	<b>-4%</b>	<b>3%</b>	<b>10%</b>

## COVB Rate Sufficiency Cash Flow

Per COVB CAFR	ESTIMATED			
	COVB 2006-2007	COVB 2007-2008	COVB 2008-2009	COVB 2009-2010
<b>Inflows</b>				
Charges for Service	15,310,166	14,392,131	15,364,272	17,157,092
Interest income	238,316	113,571	133,778	127,109
Other	19,955	290,372	12,607	2,409,311
<b>Total Inflows</b>	<b>15,568,437</b>	<b>14,796,074</b>	<b>15,510,657</b>	<b>19,693,512</b>
<b>Outflows</b>				
Operating Expense - Personnel	-	-	-	-
Operating Expense - Material & Supplies	-	-	-	-
<b>Total Operating costs</b>	<b>11,565,156</b>	<b>11,761,383</b>	<b>11,906,756</b>	<b>11,200,939</b>
Routine Renewal and Replacement (net of Contributions)	1,715,759	2,791,837	3,063,514	3,063,514
Interest Expense	598,195	1,350,249	629,500	613,980
Principle Payment	768,001	94,000	435,000	900,000
<b>Total Debt Service</b>	<b>1,366,196</b>	<b>1,444,249</b>	<b>1,064,500</b>	<b>1,513,980</b>
Reserve for Major Capital R&R 5% of Revenue	778,422	739,804	775,533	984,676
Reserve for Regulatory Risk 5% of Revenue	778,422	739,804	775,533	984,676
<b>Transfers to General Fund</b>	<b>1,085,100</b>	<b>867,193</b>	<b>859,950</b>	<b>859,950</b>
<b>Total Outflows</b>	<b>17,289,055</b>	<b>18,344,269</b>	<b>18,445,786</b>	<b>18,607,734</b>
<b>Net Cash Flow/Rate sufficiency</b>	<b>(1,720,618)</b>	<b>(3,548,195)</b>	<b>(2,935,129)</b>	<b>1,085,778</b>
Required rate increase if negative	-11%	-24%	-19%	6%

# IRCU to COVB WSI Rate Sufficiency 2006 - 2010 CAFR Comparison

	4 Year Average 2006-2010 IRCU	4 Year Average 2006-2009 COVB
<b>Per IRCU &amp; COVB CAFRs</b>		
<b>Inflows</b>		
Charges for Service	27,080,618	15,555,915
Interest income	3,256,040	153,194
Other	707,496	683,061
<b>Total Inflows</b>	<b>31,044,154</b>	<b>16,392,170</b>
<b>Outflows</b>		
Operating Expense - Personnel	8,025,342	-
Operating Expense - Material & Supplies	8,065,544	-
<b>Total Operating costs</b>	<b>16,090,886</b>	<b>11,608,559</b>
Interest Expense	2,827,112	797,981
Principle Payment	2,673,576	549,250
<b>Total Debt Service</b>	<b>5,500,688</b>	<b>1,347,231</b>
Reserve for Major Capital R&R 5% of Revenue	1,552,208	819,609
Reserve for Regulatory Risk 5% of Revenue	1,552,208	819,609
<b>Transfers to General Fund</b>	<b>-</b>	<b>918,048</b>
<b>Total Outflows</b>	<b>29,317,418</b>	<b>18,171,711</b>
<b>Net Cash Flow/Rate sufficiency</b>	<b>1,726,736</b>	<b>(1,779,541)</b>
<b>Required rate increase if negative</b>	<b>6%</b>	<b>-11%</b>

# REGIONALIZATION - IMPACT ON RATES

## IRCU WSI Regionalization Plan

# of Customers 43,000 13,374 NEW  
 % increase with New Territory 31% 56,374

	IRCU 4 year Average 2006-2010	Total COVB New Territory	Reduction for 30% Fixed Cost	Consolidated Revenue Requirement
<b>Inflows</b>				
Charges for Service	27,080,618	8,422,702		35,503,320
Other	707,496	220,048		927,544
Savings from New Territory				764,807
Savings from Fixed cost efficiency				(1,501,392)
<b>Total Charges for Service</b>	<u>27,788,114</u>	<u>8,642,750</u>		<u>35,694,279</u>
Interest income	3,256,040	-		3,256,040
<b>Total Inflows</b>	<u>31,044,154</u>	<u>8,642,750</u>		<u>38,950,319</u>
<b>Outflows</b>				
Operating Expense - Personnel	8,025,342	2,496,068	(748,820)	9,772,590
Operating Expense - Material & Supplies	8,065,544	2,508,572	(752,572)	9,821,544
<b>Total Operating costs</b>	<u>16,090,886</u>	<u>5,004,640</u>	<u>(1,501,392)</u>	<u>19,594,134</u>
Routine Renewal and Replacement	4,621,428	1,437,372		6,058,800
Interest Expense	2,827,112	821,883		3,648,995
Principal Payment	2,673,576	1,178,117		3,851,693
<b>Total Debt Service</b>	<u>5,500,688</u>	<u>2,000,000</u>		<u>7,500,688</u>
Reserve for Major Capital R&R	1,552,208	482,773		2,034,980
Reserve for Regulatory Risk 5% of Revenue	1,552,208	482,773		2,034,980
Transfers to General Fund	-	-		-
<b>Total Outflows</b>	<u>29,317,418</u>	<u>9,407,557</u>		<u>37,223,582</u>
Net Cash Flow/Rate sufficiency	<u>1,726,736</u>	<u>(764,807)</u>	<u>(1,501,392)</u>	<u>1,726,736</u>
Revenue Requirement Base/Consumption				
Rate per Customer per year	\$ 646.24			\$ 633.17

**% Drop in Base & Consumption Rates due to Regionalization** **-2%**

**WSI Regionalization Plan**

<b>Rate reduction due to Regionalization</b>	<b>-2%</b>
<b>Cost Reduction for Fixed Cost Sharing</b>	<b>30%</b>
<b>Deferred Maintenance Impact for County</b>	<b>0%</b>
<b>Deferred Maintenance Impact Shores</b>	<b>5%</b>
<b>Deferred Maintenance Impact City</b>	<b>5%</b>
<b>Debt Absorption City</b>	<b>2,000,000</b>

<b>Consumption</b>	<b>6,000</b>	<b>Gallons</b>
<b>Meter Code</b>	<b>0.625</b>	
<b>Meter Size</b>	<b>5/8</b>	
<b>Meter Code</b>	<b>Meter Size</b>	
0.625	5/8	
0.750	3/4	
1.000	1	
1.500	1 1/2	
2.000	2	
3.000	3	
4.000	4	
6.000	6	

**Number of Customers**

Existing IRCU	<b>43,000</b>	
COVB meter count	<b>13,374</b>	
<b>Total combined customer count</b>	<b>56,374</b>	
COVB City	<b>7,489</b>	<b>56%</b>
COVB County	<b>2,942</b>	<b>22%</b>
COVB Shores	<b>2,942</b>	<b>22%</b>
<b>Total COVB Territory</b>	<b>13,374</b>	<b>100%</b>

**COVB Bond Amortization**

**Interest Rate**

4.00%

Impact

	<b>Year</b>	<b>Payment</b>	<b>Interest</b>	<b>Principal</b>	<b>Net Debt Balance</b>
1	2011	2,000,000	821,883	1,178,117	20,547,070
2	2012	2,000,000	774,758	1,225,242	19,368,953
3	2013	2,000,000	725,748	1,274,252	18,143,711
4	2014	2,000,000	674,778	1,325,222	16,869,459
5	2015	2,000,000	621,770	1,378,230	15,544,238
6	2016	2,000,000	566,640	1,433,360	14,166,007
7	2017	2,000,000	509,306	1,490,694	12,732,648
8	2018	2,000,000	449,678	1,550,322	11,241,953
9	2019	2,000,000	387,665	1,612,335	9,691,632
10	2020	2,000,000	323,172	1,676,828	8,079,297
11	2021	2,000,000	256,099	1,743,901	6,402,469
12	2022	2,000,000	186,343	1,813,657	4,658,567
13	2023	2,000,000	113,796	1,886,204	2,844,910
14	2024	2,000,000	38,348	958,707	958,707
					-

**Residential Water & Sewer  
Residential Water & Sewer Bills for Service (before Tax)  
April 2010 to Oct 2016**

**IRCU Vs City**

Meter Size	5/8															
Month	Apr	Oct														
Year	2010	2010	2010	2011	2012	2013	2014	2015	2016	2016	2016	2016	2016	2016	2016	2016
Consumption	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
<b>Service</b>																
<b>Water &amp; Sewer</b>																
IRCU Today	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94	55.94
Shores & County PRMG	68.20	73.55	78.16	81.97	85.17	85.17	85.17	85.17	85.17	85.17	85.17	85.17	85.17	85.17	85.17	85.17
City Inside PRMG	61.96	66.87	71.06	74.52	77.43	77.43	77.43	77.43	77.43	77.43	77.43	77.43	77.43	77.43	77.43	77.43
New IRCU	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81	54.81
New Shores	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60
New City	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60	57.60

**Residential Water & Sewer % Difference vs IRCU Today**

**April 2010 to Oct 2016**

**IRCU Vs City (service before tax)**

**Meter Size            5/8**

<b>Month</b>	<b>Apr</b>	<b>Oct</b>						
<b>Year</b>	<b>2010</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
<b>Consumption</b>	<b>6,000</b>							

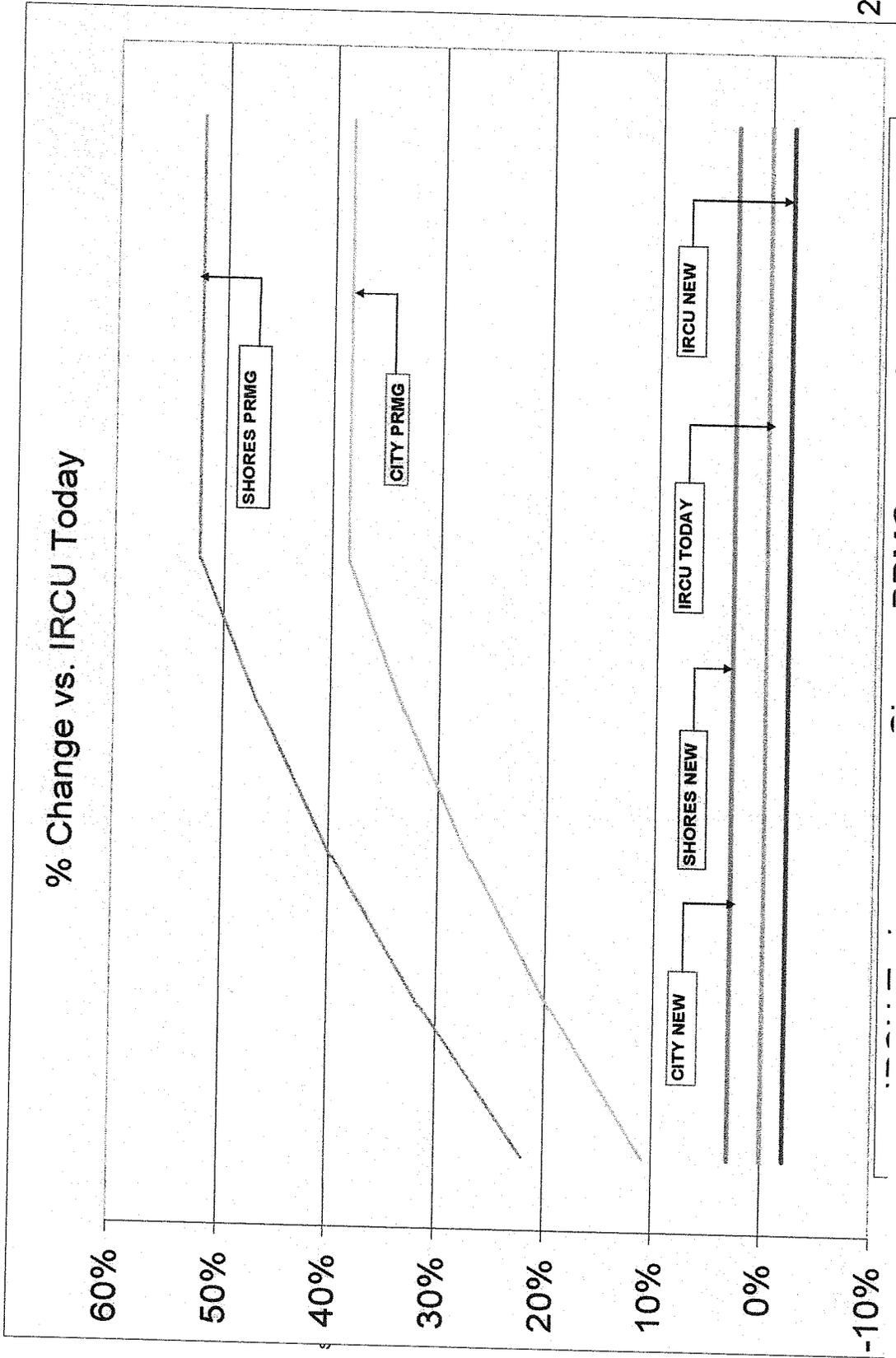
**% Differences vs IRCU Today**

**Water & Sewer**

<b>IRCU Today</b>	<b>0%</b>							
<b>Shores &amp; County PRMG</b>	<b>22%</b>	<b>31%</b>	<b>40%</b>	<b>47%</b>	<b>52%</b>	<b>52%</b>	<b>52%</b>	<b>52%</b>
<b>City Inside PRMG</b>	<b>11%</b>	<b>20%</b>	<b>27%</b>	<b>33%</b>	<b>38%</b>	<b>38%</b>	<b>38%</b>	<b>38%</b>
<b>New IRCU</b>	<b>-2%</b>							
<b>New Shores</b>	<b>3%</b>							
<b>New City</b>	<b>3%</b>							

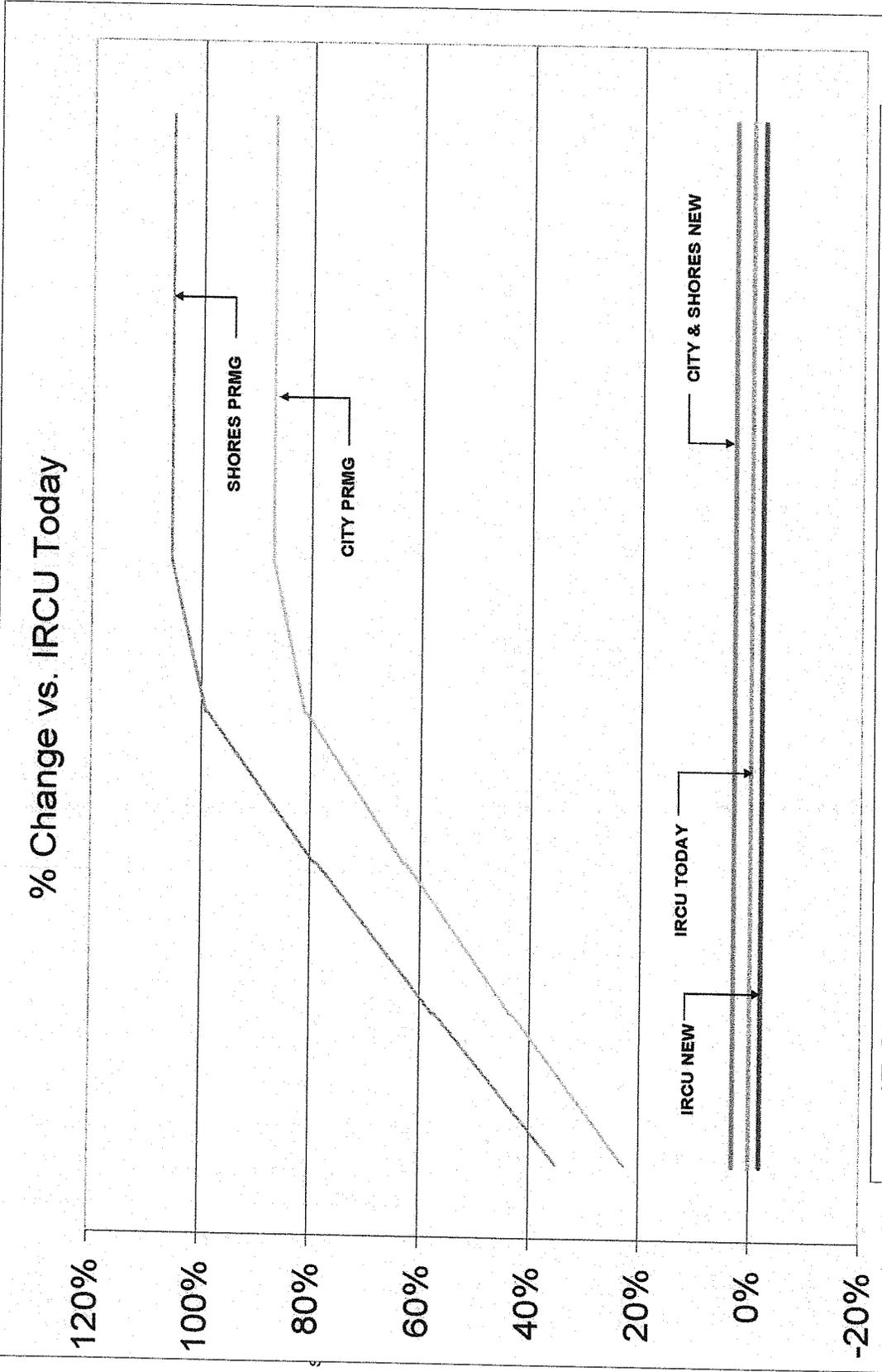
Residential Water & Sewer Bill Graph - April 2010 to Oct 2016  
 IRCU Vs CITY (service before tax)

Consumption Meter Size	Month	Year	Apr 2010	Oct 2010	Oct 2011	Oct 2012	Oct 2013	Oct 2014	Oct 2015	Oct 2016
6,000	5/8									



**Residential Water & Sewer Bill Graph - April 2010 to Oct 2016**  
**IRCU Vs City (service before tax)**

Consumption	12,000	Oct	2010	Oct	2011	Oct	2012	Oct	2013	Oct	2014	Oct	2015	Oct	2016
Meter Size	1 1/2	Apr	2010												
Month															
Year															



**THANK YOU!**

## MEMORANDUM

**TO:** William Teston, Chairman and  
Finance Commission Members

**FROM:** Jay Kramer   
Mayor

**DATE:** March 17, 2011

**SUBJECT:** Regionalization of water/sewer/irrigation

I am looking for comments and impressions from the March 15<sup>th</sup> City Council meeting on the regionalization presentation.

Particularly, I am interested in hearing what possible impacts would be felt by the City of Vero Beach taxpayer. Additionally a SWOT analysis would be appreciated, which would give the taxpayers of Vero Beach a sense of our strengths, weaknesses, opportunities and threats on this issue. I will include the presentation given on March 15<sup>th</sup>, as well as the last 10 (ten) years of the City's Comprehensive Annual Finance Reports, including the post audit closing for this last year.

The second thing that I am looking for is opinions and impressions of the County's financial health. Would we be subjecting the taxpayers of Vero Beach to the County's finances according to the presentation?

Additionally, I would like to request from the Commission a SWOT analysis of their (County's) financial position. I would appreciate any analysis relating to the financial trends in the County's finances, particularly relating to operational stability and rate stability. I will be including the last 10 (ten) years of the County's Comprehensive Annual Finance Reports for your review.

Any and all additional incites, options or opinions would be greatly appreciated. Thank you for your help in this matter.

JK/tv

Enclosures

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2009**

	Business-type Activities - Enterprise Funds					Governmental
	Solid Waste Disposal District	Golf Course	County Utilities	County Building	Total	Activities Internal Service Fund
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 16,876,747	\$ 9,727	\$ 28,535,779	\$ 4,171,655	\$ 49,593,908	\$ 25,711,338
Accounts receivable - net	114,406	-	2,531,648	-	2,646,054	1,149,295
Due from other funds	98,215	-	-	-	98,215	-
Due from other governments	879,126	11,700	271	-	891,097	96,664
Interest receivable	81,990	2,147	625,368	10,885	720,390	52,432
Inventories	-	44,569	979,903	-	1,024,472	121,929
Prepaid items	1,000	-	1,090	-	2,090	1,010,028
Current restricted assets:						
Cash and cash equivalents	13,939,253	471,264	32,218,164	-	46,628,681	-
Total current assets	31,990,737	539,407	64,892,223	4,182,540	101,604,907	28,141,686
Non-current assets:						
Unamortized bond costs	-	257,295	4,109,953	-	4,367,248	-
Capital assets - non-depreciable	19,155,483	669,630	38,927,374	-	58,752,487	-
Capital assets - depreciable	21,469,266	8,559,920	360,713,220	499,953	391,242,359	954,353
Capital assets - accumulated depreciation	(9,970,909)	(2,032,258)	(154,502,192)	(440,049)	(166,945,408)	(324,693)
Non-current restricted assets:						
Special assessments receivable	-	-	1,458,527	-	1,458,527	-
Impact fees receivable	-	-	874,785	-	874,785	-
Liens receivable	-	-	1,205,484	-	1,205,484	-
Total non-current assets	30,653,840	7,454,587	252,787,151	59,904	290,955,482	629,660
Total assets	62,644,577	7,993,994	317,679,374	4,242,444	392,560,389	28,771,346
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	1,766,423	64,729	1,164,646	40,556	3,036,354	210,054
Retainage payable	387,686	-	-	-	387,686	-
Claims payable	-	-	-	-	-	2,348,660
Due to other governments	-	8,677	-	4,785	13,462	-
Other deposits	-	2,000	-	-	2,000	-
Unearned revenues	-	37,390	-	-	37,390	-
Pollution remediation payable	-	-	9,760	-	9,760	-
Accrued compensated absences	104,280	43,508	272,253	31,145	451,186	18,415
Total current liabilities (payable from current assets)	2,258,389	156,304	1,446,659	76,486	3,937,838	2,577,129
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	1,799,914	-	1,799,914	-
Retainage payable	-	-	915,917	-	915,917	-
Accrued interest payable	-	11,264	214,527	-	225,791	-
Bonds payable	-	510,000	2,870,000	-	3,380,000	-
Closure and maintenance costs payable	1,795,542	-	-	-	1,795,542	-
Customer deposits	164,166	-	2,572,052	-	2,736,218	-
Total current liabilities (payable from restricted assets)	1,959,708	521,264	8,372,410	-	10,853,382	-
Total current liabilities	4,218,097	677,568	9,819,069	76,486	14,791,220	2,577,129
Non-current liabilities:						
Accrued compensated absences	136,369	33,475	358,146	78,678	606,668	22,324
Advance from other funds	-	682,000	-	-	682,000	-
Claims payable	-	-	-	-	-	5,526,340
Pollution remediation payable	-	-	34,240	-	34,240	-
Closure and maintenance costs payable	8,632,433	-	-	-	8,632,433	-
Bonds payable - net of unamortized discount/premium	-	3,142,985	53,253,413	-	56,396,398	-
Total non-current liabilities	8,768,802	3,858,460	53,645,799	78,678	66,351,739	5,548,664
Total liabilities	12,986,899	4,536,028	63,464,868	155,164	81,142,959	8,125,793
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	30,653,840	3,544,307	189,014,989	59,904	223,273,040	629,660
Restricted for:						
Debt service	-	42,500	239,167	-	281,667	-
Capital projects	-	-	50,740,261	-	50,740,261	-
Unrestricted	19,003,838	(128,841)	14,220,089	4,027,376	37,122,462	20,015,893
Total net assets	\$ 49,657,678	\$ 3,457,966	\$ 254,214,506	\$ 4,087,280	\$ 311,417,430	\$ 20,645,553

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2009**

	<b>Business-type Activities -</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>OPERATING REVENUES</b>			
Charges for services	\$ 9,713,883	\$ -	\$ -
Charges for services pledged as security for revenue bonds	-	3,279,135	26,957,649
Total operating revenues	<u>9,713,883</u>	<u>3,279,135</u>	<u>26,957,649</u>
<b>OPERATING EXPENSES</b>			
Personal services	2,839,996	705,398	8,093,873
Material, supplies, services and other operating	6,693,589	1,875,856	11,827,094
Depreciation	873,852	166,602	14,437,671
Total operating expenses	<u>10,407,437</u>	<u>2,747,856</u>	<u>34,358,638</u>
Operating income (loss)	(693,554)	531,279	(7,400,989)
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Interest income	1,436,998	-	-
Interest income pledged as security for revenue bonds	-	13,035	2,110,031
Operating grants	856,925	-	338,069
Gain on disposal of equipment	-	1,332	6,561
Interest expense	-	(147,780)	(2,807,964)
Bond amortization expense	-	(41,505)	(211,991)
Loss on disposal of equipment	-	-	(144,504)
State shared revenues	-	417,500	-
Total nonoperating revenues (expenses)	<u>2,293,923</u>	<u>242,582</u>	<u>(709,798)</u>
Income (loss) before transfers and capital contributions	1,600,369	773,861	(8,110,787)
Capital contributions	-	-	(25,642,735)
Capital contributions pledged as security for revenue bonds	-	-	36,844,225
Transfers in	-	-	-
Change in net assets	<u>1,600,369</u>	<u>773,861</u>	<u>3,090,703</u>
Total net assets - beginning	48,057,309	2,684,105	251,123,803
Total net assets - ending	<u>\$ 49,657,678</u>	<u>\$ 3,457,966</u>	<u>\$ 254,214,506</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2009**

	<b>Business-type Activities -</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 9,274,877	\$ 3,271,331	\$ 26,147,801
Cash paid to suppliers for goods and services	(7,257,595)	(1,861,190)	(15,799,172)
Cash paid to employees for services	(2,813,024)	(730,699)	(8,091,949)
Net cash provided by (used in) operating activities	(795,742)	679,442	2,256,680
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers	-	-	-
Operating grants (repayments)	(20,971)	-	534,840
Payments for advances from other funds	-	(30,000)	-
State shared revenues	-	417,500	-
Net cash provided by (used in) noncapital financing activities	(20,971)	387,500	534,840
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(490,000)	(2,745,000)
Principal payments - capital leases	-	(28,126)	-
Interest paid on long-term debt	-	(148,903)	(2,047,513)
Proceeds from sales of capital assets	-	1,332	6,561
Purchase of capital assets	(4,375,808)	-	(15,833,438)
Bond issuance and refunding costs	-	-	(618,553)
Capital contributed by others	-	-	1,703,656
Net cash used in capital and related financing activities	(4,375,808)	(665,697)	(19,534,287)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	1,507,173	11,373	2,303,629
Net cash provided by investing activities	1,507,173	11,373	2,303,629
Net increase (decrease) in cash and cash equivalents	(3,685,348)	412,618	(14,439,138)
Cash and cash equivalents at beginning of year	34,501,348	68,373	75,193,081
Cash and cash equivalents at end of year	\$ 30,816,000	\$ 480,991	\$ 60,753,943
<b>Classified as:</b>			
Current assets	\$ 16,876,747	\$ 9,727	\$ 28,535,779
Restricted assets	13,939,253	471,264	32,218,164
Totals	\$ 30,816,000	\$ 480,991	\$ 60,753,943

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2008**

	Business-type Activities - Enterprise Funds					Governmental Activities Internal Service Fund
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 19,155,064	\$ 15,153	\$ 34,162,082	\$ 4,591,599	\$ 57,923,898	\$ 20,601,392
Accounts receivable - net	175,453	-	3,095,009	-	3,270,462	1,091,308
Due from other funds	101,436	-	-	-	101,436	-
Due from other governments	700	11,500	197,042	-	209,242	170,503
Interest receivable	152,165	485	818,966	20,076	991,692	47,252
Inventories	-	43,005	872,282	-	915,287	186,570
Prepaid items	-	-	-	-	-	1,423,697
Current restricted assets:						
Cash and cash equivalents	15,346,284	53,220	41,030,999	-	56,430,503	-
Total current assets	34,931,102	123,363	80,176,380	4,611,675	119,842,520	23,520,722
Non-current assets:						
Unamortized bond costs	-	294,171	2,899,190	-	3,193,361	-
Intangible assets - net	30,415	-	-	-	30,415	-
Capital assets - non-depreciable	18,863,433	669,630	53,334,484	-	72,867,547	403,130
Capital assets - depreciable	16,523,597	8,646,093	322,827,838	507,136	348,504,664	490,067
Capital assets - accumulated depreciation	(9,098,047)	(1,951,829)	(142,435,705)	(365,872)	(153,851,453)	(257,929)
Non-current restricted assets:						
Special assessments receivable	-	-	1,797,732	-	1,797,732	-
Impact fees receivable	-	-	922,276	-	922,276	-
Liens receivable	-	-	508,077	-	508,077	-
Total non-current assets	26,319,398	7,658,065	239,853,892	141,264	273,972,619	635,268
Total assets	61,250,500	7,781,428	320,030,272	4,752,939	393,815,139	24,155,990
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	925,416	49,626	2,374,717	52,378	3,402,137	328,946
Retainage payable	54,926	-	-	-	54,926	10,898
Claims payable	-	-	-	-	-	2,311,040
Due to other governments	-	7,550	17,233	6,393	31,176	-
Other deposits	-	2,000	-	-	2,000	-
Unearned revenues	-	44,994	-	-	44,994	-
Capital leases	-	28,126	-	-	28,126	-
Accrued compensated absences	90,408	25,307	271,685	64,012	451,412	31,703
Total current liabilities (payable from current assets)	1,070,750	157,603	2,663,635	122,783	4,014,771	2,682,587
Current liabilities (payable from restricted assets)						
Accounts payable	-	-	3,243,383	-	3,243,383	-
Retainage payable	-	-	2,372,786	-	2,372,786	-
Accrued interest payable	-	12,387	233,208	-	245,595	-
Bonds payable	-	490,000	2,745,000	-	3,235,000	-
Closure and maintenance costs payable	3,383,099	-	-	-	3,383,099	-
Customer deposits	167,184	-	2,694,345	-	2,861,529	-
Total current liabilities (payable from restricted assets)	3,550,283	502,387	11,288,722	-	15,341,392	-
Total current liabilities	4,621,033	659,990	13,952,357	122,783	19,356,163	2,682,587
Non-current liabilities:						
Accrued compensated absences	123,269	76,977	328,607	72,416	601,269	22,737
Advance from other funds	-	712,000	-	-	712,000	-
Claims payable	-	-	-	-	-	4,583,960
Closure and maintenance costs payable	8,448,889	-	-	-	8,448,889	-
Bonds payable - net of unamortized discount/premium	-	3,648,356	54,540,080	-	58,188,436	-
Total non-current liabilities	8,572,158	4,437,333	54,868,687	72,416	67,950,594	4,606,697
Total liabilities	13,193,191	5,097,323	68,821,044	195,199	87,306,757	7,289,284
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	26,288,983	3,197,412	176,441,537	141,264	206,069,196	635,268
Restricted for:						
Debt service	-	40,833	228,750	-	269,583	-
Capital projects	-	-	75,544,824	-	75,544,824	-
Unrestricted	21,768,326	(554,140)	(1,005,883)	4,416,476	24,624,779	16,231,438
Total net assets	\$ 48,057,309	\$ 2,684,105	\$ 251,209,228	\$ 4,557,740	\$ 306,508,382	\$ 16,866,706

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2008**

	<b>Business-type Activities -</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>OPERATING REVENUES</b>			
Charges for services	\$ 10,758,812	\$ -	\$ -
Charges for services pledged as security for revenue bonds	-	3,313,994	27,876,971
Total operating revenues	<u>10,758,812</u>	<u>3,313,994</u>	<u>27,876,971</u>
<b>OPERATING EXPENSES</b>			
Personal services	2,787,231	758,737	8,235,177
Material, supplies, services and other operating	7,721,349	1,631,281	16,139,749
Depreciation	834,741	180,654	13,830,986
Total operating expenses	<u>11,343,321</u>	<u>2,570,672</u>	<u>38,205,912</u>
Operating income (loss)	(584,509)	743,322	(10,328,941)
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Interest income	1,691,600	-	-
Interest income pledged as security for revenue bonds	-	13,025	3,650,480
Operating grants	-	217	217,534
Gain on disposal of equipment	38,550	-	37,345
Interest expense	-	(163,022)	(2,912,579)
Bond amortization expense	-	(41,505)	(233,105)
Intangible amortization expense	(9,867)	-	-
Loss on disposal of equipment	(2,509)	(298)	(2,429)
Insurance recoveries	-	2,868	3,811
Total nonoperating revenues (expenses)	<u>1,717,774</u>	<u>(188,715)</u>	<u>761,057</u>
Income (loss) before transfers and capital contributions	1,133,265	554,607	(9,567,884)
Capital contributions	-	-	(9,695,275)
Capital contributions pledged as security for revenue bonds	-	-	20,498,134
Transfers out	-	-	-
Change in net assets	<u>1,133,265</u>	<u>554,607</u>	<u>1,234,975</u>
Total net assets - beginning	46,924,044	2,129,498	249,974,253
Total net assets - ending	<u>\$ 48,057,309</u>	<u>\$ 2,684,105</u>	<u>\$ 251,209,228</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2008**

	<b>Business-type Activities -</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 10,782,139	\$ 3,316,802	\$ 27,016,704
Cash paid to suppliers for goods and services	(6,339,649)	(1,718,566)	(15,380,914)
Cash paid to employees for services	(2,771,485)	(770,611)	(8,204,608)
Net cash provided by (used in) operating activities	<u>1,671,005</u>	<u>827,625</u>	<u>3,431,182</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfer shooting range to governmental fund - net	-	-	-
Operating grants	-	217	25,142
Insurance recoveries	-	2,868	3,811
Net cash provided by (used in) noncapital financing activities	<u>-</u>	<u>3,085</u>	<u>28,953</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(485,000)	(2,620,000)
Principal payments - capital leases	-	(81,899)	-
Interest paid on long-term debt	-	(127,156)	(2,948,974)
Proceeds from sales of capital assets	38,550	-	37,345
Purchase of capital assets	(1,817,513)	(100,613)	(35,893,136)
Bond paying agent fees	-	(36,877)	(3,786)
Capital contributed by others	-	-	2,185,574
Net cash provided by (used in) capital and related financing activities	<u>(1,778,963)</u>	<u>(831,545)</u>	<u>(39,242,977)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	<u>1,718,256</u>	<u>12,540</u>	<u>3,961,375</u>
Net cash provided by investing activities	<u>1,718,256</u>	<u>12,540</u>	<u>3,961,375</u>
Net increase (decrease) in cash and cash equivalents	1,610,298	11,705	(31,821,467)
Cash and cash equivalents at beginning of year	<u>32,891,050</u>	<u>56,668</u>	<u>107,014,548</u>
Cash and cash equivalents at end of year	<u>\$ 34,501,348</u>	<u>\$ 68,373</u>	<u>\$ 75,193,081</u>
Classified as:			
Current assets	\$ 19,155,064	\$ 15,153	\$ 34,162,082
Restricted assets	<u>15,346,284</u>	<u>53,220</u>	<u>41,030,999</u>
Totals	<u>\$ 34,501,348</u>	<u>\$ 68,373</u>	<u>\$ 75,193,081</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2007**

	Business-type Activities - Enterprise Funds					Governmental Activities Internal Service Fund
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 18,110,302	\$ 2,854	\$ 34,340,820	\$ 5,120,153	\$ 57,574,129	\$ 17,959,321
Accounts receivable - net	191,239	-	3,158,307	-	3,349,546	181,881
Due from other funds	98,415	-	-	-	98,415	-
Due from other governments	28,578	12,569	4,650	802	46,599	18,445
Interest receivable	178,821	-	1,129,861	-	1,308,682	-
Inventories	-	49,648	743,379	40,741	833,768	137,401
Prepaid expenses	-	-	-	60	60	1,678,005
Current restricted assets:						
Cash and cash equivalents	14,780,748	53,814	72,673,728	112,994	87,621,284	-
Total current assets	33,388,103	118,885	112,050,745	5,274,750	150,832,483	19,975,053
Non-current assets:						
Unamortized bond costs	-	331,047	3,105,502	-	3,436,549	-
Intangible assets - net	40,282	-	-	-	40,282	-
Capital assets - non-depreciable	17,123,169	669,630	31,447,213	-	49,240,012	346,620
Capital assets - depreciable	16,937,524	8,559,547	302,369,524	2,427,195	330,293,790	474,727
Capital assets - accumulated depreciation	(8,806,899)	(1,784,944)	(129,114,434)	(649,993)	(140,356,270)	(180,769)
Non-current restricted assets:						
Special assessments receivable	-	-	2,192,721	-	2,192,721	-
Notes receivable	-	-	333,333	-	333,333	-
Impact fees receivable	-	-	1,108,443	-	1,108,443	-
Liens receivable	-	-	293,705	-	293,705	-
Deposits	-	1,000	13,000	-	14,000	-
Total non-current assets	25,294,076	7,776,280	211,749,007	1,777,202	246,596,565	640,578
Total assets	58,682,179	7,895,165	323,799,752	7,051,952	397,429,048	20,615,631
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	866,106	141,328	1,785,986	87,494	2,880,914	463,543
Claims payable	-	-	-	-	-	6,559,000
Due to other governments	-	9,776	24,284	9,315	43,375	-
Other deposits	-	2,000	-	-	2,000	-
Unearned revenues	6,000	44,255	766	-	51,021	-
Capital leases	-	74,934	-	-	74,934	-
Accrued compensated absences	85,673	35,043	258,827	74,753	454,296	34,755
Total current liabilities (payable from current assets)	957,779	307,336	2,069,863	171,562	3,506,540	7,057,298
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	6,617,202	-	6,617,202	-
Retainage payable	-	-	1,801,672	-	1,801,672	-
Accrued interest payable	-	13,397	243,579	-	256,976	-
Bonds payable	-	485,000	2,620,000	-	3,105,000	-
Closure and maintenance costs payable	10,509,598	-	-	-	10,509,598	-
Customer deposits	178,500	-	2,885,431	72,571	3,136,502	-
Total current liabilities (payable from restricted assets)	10,688,098	498,397	14,167,884	72,571	25,426,950	-
Non-current liabilities:						
Accrued compensated absences	112,258	79,115	299,655	115,678	606,706	18,343
Advance from other funds	-	712,000	-	-	712,000	-
Capital leases	-	35,091	-	-	35,091	-
Bonds payable - net of unamortized discount/premium	-	4,133,728	57,288,097	-	61,421,825	-
Total non-current liabilities	112,258	4,959,934	57,587,752	115,678	62,775,622	18,343
Total liabilities	11,758,135	5,765,667	73,825,499	359,811	91,709,112	7,075,641
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	25,253,794	2,715,480	144,794,206	1,777,202	174,540,682	640,578
Restricted for:						
Debt service	-	40,417	218,333	-	258,750	-
Capital projects	-	-	83,581,721	-	83,581,721	-
Unrestricted	21,670,250	(626,399)	21,379,993	4,914,939	47,338,783	12,899,412
Total net assets	\$ 46,924,044	\$ 2,129,498	\$ 249,974,253	\$ 6,692,141	\$ 305,719,936	\$ 13,539,990

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2007**

	<b>Business-type Activities - Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>OPERATING REVENUES</b>			
Charges for services	\$ 11,946,566	\$ -	\$ -
Charges for services pledged as security for revenue bonds	-	3,374,772	27,541,849
Total operating revenues	<u>11,946,566</u>	<u>3,374,772</u>	<u>27,541,849</u>
<b>OPERATING EXPENSES</b>			
Personal services	2,822,334	859,918	7,895,192
Material, supplies, services and other operating	6,719,521	1,810,391	13,050,038
Depreciation	779,709	196,030	13,257,797
Total operating expenses	<u>10,321,564</u>	<u>2,866,339</u>	<u>34,203,027</u>
Operating income (loss)	1,625,002	508,433	(6,661,178)
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Interest income	2,357,398	-	-
Interest income pledged as security for revenue bonds	-	21,867	6,576,873
Operating grants	58,977	1,423	11,626
Gain on disposal of equipment	102,266	210	25,480
Interest expense	-	(176,993)	(3,031,300)
Bond amortization expense	-	(41,505)	(276,476)
Intangible amortization expense	(9,867)	-	-
Loss on disposal of equipment	-	-	(7,423)
Total nonoperating revenues (expenses)	<u>2,508,774</u>	<u>(194,998)</u>	<u>3,298,780</u>
Income before transfers and capital contributions	4,133,776	313,435	(3,362,398)
Capital contributions	-	-	(8,906,491)
Capital contributions pledged as security for revenue bonds	-	-	18,635,862
Transfers in	-	-	-
Transfers out	(2,679)	-	(65,818)
Change in net assets	<u>4,131,097</u>	<u>313,435</u>	<u>6,301,155</u>
Total net assets - beginning	42,792,947	1,816,063	243,673,098
Total net assets - ending	<u>\$ 46,924,044</u>	<u>\$ 2,129,498</u>	<u>\$ 249,974,253</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2007**

	<b>Business-type Activities Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 13,240,770	\$ 3,387,130	\$ 27,424,172
Cash paid to suppliers for goods and services	(6,252,403)	(1,880,990)	(12,412,427)
Cash paid to employees for services	(2,803,752)	(854,543)	(7,883,297)
Net cash provided by (used in) operating activities	4,184,615	651,597	7,128,448
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	-	-	-
Transfers out	(2,679)	-	(65,818)
Operating grants	-	854	6,976
Proceeds from advance from other funds	-	58,000	-
Net cash provided by (used in) noncapital financing activities	(2,679)	58,854	(58,842)
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(475,000)	(2,505,000)
Principal payments - capital leases	-	(83,091)	-
Interest paid on long-term debt	-	(140,957)	(3,041,150)
Proceeds from sales of capital assets	103,000	210	25,480
Purchase of capital assets	(3,093,223)	(4,056)	(17,296,145)
Bond paying agent fees	-	(36,876)	-
Bond issuance costs	-	-	(73,181)
Capital contributed by others	-	-	2,403,890
Net cash provided by (used in) capital and related financing activities	(2,990,223)	(739,770)	(20,486,106)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	2,178,577	21,867	6,012,000
Net cash provided by investing activities	2,178,577	21,867	6,012,000
Net increase (decrease) in cash and cash equivalents	3,370,290	(7,452)	(7,404,500)
Cash and cash equivalents at beginning of year	29,520,760	64,120	114,419,048
Cash and cash equivalents at end of year	\$ 32,891,050	\$ 56,668	\$ 107,014,548
<b>Classified as:</b>			
Current assets	\$ 18,110,302	\$ 2,854	\$ 34,340,820
Restricted assets	14,780,748	53,814	72,673,728
Totals	\$ 32,891,050	\$ 56,668	\$ 107,014,548

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2006**

	Business-type Activities - Enterprise Funds					Governmental Activities Internal Service Fund
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 16,204,122	\$ 10,299	\$ 31,052,511	\$ 5,039,389	\$ 52,306,321	\$ 13,342,194
Accounts receivable - net	405,081	-	3,177,064	77	3,582,222	1,471,457
Due from other funds	87,859	-	-	-	87,859	-
Due from other governments	1,100,947	10,500	-	-	1,111,447	18,378
Interest receivable	-	-	564,988	-	564,988	-
Inventories	-	51,433	843,496	35,955	930,884	111,560
Prepaid expenses	-	-	-	-	-	822,150
Current restricted assets:						
Cash and cash equivalents	13,316,638	53,821	83,366,537	112,993	96,849,989	-
Total current assets	<u>31,114,647</u>	<u>126,053</u>	<u>119,004,596</u>	<u>5,188,414</u>	<u>155,433,710</u>	<u>15,765,739</u>
Non-current assets:						
Unamortized bond costs	-	367,924	3,311,815	-	3,679,739	-
Intangible assets - net	50,149	-	-	-	50,149	-
Capital assets - non-depreciable	14,878,804	669,630	22,937,014	-	38,485,448	-
Capital assets - depreciable	16,566,826	8,574,112	280,594,198	2,475,290	308,210,426	251,729
Capital assets - accumulated depreciation	(8,504,616)	(1,607,291)	(116,346,864)	(563,754)	(127,022,525)	(147,466)
Non-current restricted assets:						
Special assessments receivable	-	-	2,291,821	-	2,291,821	-
Notes receivable	-	-	333,333	-	333,333	-
Impact fees receivable	-	-	798,521	-	798,521	-
Liens receivable	-	-	161,920	-	161,920	-
Deposits	-	1,626	16,261	-	17,887	-
Total non-current assets	<u>22,991,163</u>	<u>8,006,001</u>	<u>194,098,019</u>	<u>1,911,536</u>	<u>227,006,719</u>	<u>104,263</u>
Total assets	<u>\$ 54,105,810</u>	<u>\$ 8,132,054</u>	<u>\$ 313,102,615</u>	<u>\$ 7,099,950</u>	<u>\$ 382,440,429</u>	<u>\$ 15,870,002</u>
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	1,160,815	214,799	1,360,903	138,441	2,874,958	381,152
Retainage payable	-	-	-	758	758	-
Claims payable	-	-	-	-	-	5,866,000
Due to other governments	-	8,889	5,931	11,641	26,461	-
Unearned revenues	-	32,397	2,500	-	34,897	-
Capital leases	-	80,338	-	-	80,338	-
Accrued compensated absences	109,369	37,355	365,067	94,863	606,654	41,846
Total current liabilities (payable from current assets)	<u>1,270,184</u>	<u>373,778</u>	<u>1,734,401</u>	<u>245,703</u>	<u>3,624,066</u>	<u>6,288,998</u>
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	1,678,189	-	1,678,189	-
Retainage payable	3,173	-	245,254	-	248,427	-
Accrued interest payable	-	14,238	253,429	-	267,667	-
Bonds payable	-	475,000	2,505,000	-	2,980,000	-
Closure and maintenance costs payable	9,744,598	-	-	-	9,744,598	-
Customer deposits	224,928	-	2,973,271	72,571	3,270,770	-
Total current liabilities (payable from restricted assets)	<u>9,972,699</u>	<u>489,238</u>	<u>7,655,143</u>	<u>72,571</u>	<u>18,189,651</u>	<u>-</u>
Non-current liabilities:						
Accrued compensated absences	69,980	71,428	128,858	72,135	342,401	14,067
Advance from other funds	-	654,000	-	-	654,000	-
Capital leases	-	113,448	-	-	113,448	-
Bonds payable - net of unamortized discount/premium	-	4,614,099	59,911,115	-	64,525,214	-
Total non-current liabilities	<u>69,980</u>	<u>5,452,975</u>	<u>60,039,973</u>	<u>72,135</u>	<u>65,635,063</u>	<u>14,067</u>
Total liabilities	<u>11,312,863</u>	<u>6,315,991</u>	<u>69,429,517</u>	<u>390,409</u>	<u>87,448,780</u>	<u>6,303,065</u>
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	22,941,014	2,547,352	124,768,233	1,911,536	152,168,135	104,263
Restricted for:						
Debt service	-	39,583	208,750	-	248,333	-
Capital projects	-	-	88,823,634	-	88,823,634	-
Unrestricted	19,851,933	(770,872)	29,872,481	4,798,005	53,751,547	9,462,674
Total net assets	<u>\$ 42,792,947</u>	<u>\$ 1,816,063</u>	<u>\$ 243,673,098</u>	<u>\$ 6,709,541</u>	<u>\$ 294,991,649</u>	<u>\$ 9,566,937</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2006**

	<u>Business-type Activities - Enterprise Funds</u>		
	<u>Solid Waste</u>		
	<u>Disposal District</u>	<u>Golf Course</u>	<u>County Utilities</u>
<b>OPERATING REVENUES</b>			
Charges for services	\$ 13,741,864	\$ -	\$ -
Charges for services pledged as security for revenue bonds	-	3,306,424	28,029,062
Total operating revenues	<u>13,741,864</u>	<u>3,306,424</u>	<u>28,029,062</u>
<b>OPERATING EXPENSES</b>			
Personal services	2,743,412	823,214	7,036,854
Material, supplies, services and other operating	8,196,262	1,731,426	10,414,047
Depreciation	608,782	216,572	12,499,658
Total operating expenses	<u>11,548,456</u>	<u>2,771,212</u>	<u>29,950,559</u>
Operating income (loss)	2,193,408	535,212	(1,921,497)
<b>NONOPERATING REVENUES (EXPENSES)</b>			
Interest income	1,506,691	-	-
Interest income pledged as security for revenue bonds	-	17,703	4,556,769
Operating grants	839,699	118,722	276,992
Gain on disposal of equipment	11,571	-	30,983
Interest expenses	-	(189,682)	(3,147,584)
Bond amortization expense	-	(95,113)	(274,682)
Intangible amortization expense	(9,867)	-	(15,000)
Loss on disposal of equipment	-	(2,300)	-
Insurance recoveries	-	-	-
Total nonoperating revenues (expenses)	<u>2,348,094</u>	<u>(150,670)</u>	<u>1,427,478</u>
Income before transfers and capital contributions	4,541,502	384,542	(494,019)
Capital contributions	-	-	4,151,182
Capital contributions pledged as security for revenue bonds	-	-	22,371,582
Transfers in	15,514	-	132,062
Transfers out	(126,193)	(44,530)	(3,100,735)
Change in net assets	<u>4,430,823</u>	<u>340,012</u>	<u>23,060,072</u>
Total net assets - beginning	38,362,124	1,476,051	220,613,026
Total net assets - ending	<u>\$ 42,792,947</u>	<u>\$ 1,816,063</u>	<u>\$ 243,673,098</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2006**

	<b>Business-type Activities Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 13,967,219	\$ 3,307,454	\$ 28,715,233
Cash paid to suppliers for goods and services	(6,512,398)	(1,653,133)	(9,312,680)
Cash paid to employees for services	(2,717,923)	(815,566)	(7,532,866)
Net cash provided by operating activities	<u>4,736,898</u>	<u>838,755</u>	<u>11,869,687</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers	(110,679)	(44,530)	(2,968,673)
Operating grants	3,113,864	118,722	277,269
Insurance recoveries	-	-	-
Net cash provided by (used in) noncapital financing activities	<u>3,003,185</u>	<u>74,192</u>	<u>(2,691,404)</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(460,000)	(2,390,000)
Principal payments - capital leases	-	(69,451)	-
Interest paid on long-term debt	-	(99,966)	(3,157,260)
Payment to developer for long term loan	-	-	(333,333)
Proceeds from sales of fixed assets	16,100	213	317,841
Purchase of capital assets	(4,899,221)	(42,996)	(10,949,950)
Bond paying agent fees	-	(90,485)	-
Bond issuance costs	-	-	(71,387)
Capital contributed by others	-	-	13,519,126
Proceeds from advance from other funds	-	(160,000)	-
Net cash provided by (used in) capital and related financing activities	<u>(4,883,121)</u>	<u>(922,685)</u>	<u>(3,064,963)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	<u>1,506,691</u>	<u>17,703</u>	<u>4,620,400</u>
Net cash provided by investing activities	<u>1,506,691</u>	<u>17,703</u>	<u>4,620,400</u>
Net increase (decrease) in cash and cash equivalents	4,363,653	7,965	10,733,720
Cash and cash equivalents at beginning of year	25,157,107	56,155	103,685,328
Cash and cash equivalents at end of year	<u>\$ 29,520,760</u>	<u>\$ 64,120</u>	<u>\$ 114,419,048</u>
Classified as:			
Current assets	\$ 16,204,122	\$ 10,299	\$ 31,052,511
Restricted assets	<u>13,316,638</u>	<u>53,821</u>	<u>83,366,537</u>
Totals	<u>\$ 29,520,760</u>	<u>\$ 64,120</u>	<u>\$ 114,419,048</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2005**

	Business-type Activities- Enterprise Funds				Governmental Activities	
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	Internal Service Funds
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 12,683,198	\$ 2,817	\$ 32,003,462	\$ 6,236,559	\$ 50,926,036	\$ 15,451,657
Accounts receivable - net	539,982	-	2,887,140	412	3,427,534	148,257
Due from other funds	82,038	-	-	-	82,038	114,000
Due from other governments	3,463,659	10,500	277	-	3,474,436	16,722
Interest receivable	-	-	628,619	-	628,619	-
Inventories	-	39,280	823,785	34,738	897,803	105,468
Prepaid expenses	-	-	-	-	-	507
Current restricted assets:						
Cash and cash equivalents	12,473,909	53,338	71,681,866	681,904	84,891,017	-
Total current assets	<u>29,242,786</u>	<u>105,935</u>	<u>108,025,149</u>	<u>6,953,613</u>	<u>144,327,483</u>	<u>15,836,611</u>
Non-current assets:						
Unamortized bond costs	-	458,407	3,518,127	-	3,976,534	-
Intangible assets	60,016	-	15,000	-	75,016	-
Capital assets - non-depreciable	16,595,133	669,630	22,930,946	-	40,195,709	-
Capital assets - depreciable	11,075,517	8,736,026	257,303,538	2,116,140	279,231,221	166,814
Capital assets - accumulated depreciation	(8,530,490)	(1,593,116)	(104,096,074)	(450,702)	(114,670,382)	(155,973)
Non-current restricted assets:						
Special assessments receivable	-	-	2,693,604	-	2,693,604	-
Impact fees receivable	-	-	966,413	-	966,413	-
Liens receivable	-	-	173,228	-	173,228	-
Deposits	-	1,000	-	-	1,000	-
Total non-current assets	<u>19,200,176</u>	<u>8,271,947</u>	<u>183,504,782</u>	<u>1,665,438</u>	<u>212,642,343</u>	<u>10,841</u>
Total assets	<u>48,442,962</u>	<u>8,377,882</u>	<u>291,529,931</u>	<u>8,619,051</u>	<u>356,969,826</u>	<u>15,847,452</u>
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	759,359	125,574	760,144	185,315	1,830,392	151,625
Claims payable	-	-	-	-	-	5,330,000
Due to other governments	-	7,042	5,931	23,810	36,783	-
Unearned revenues	-	31,367	-	-	31,367	-
Capital leases	-	74,879	-	-	74,879	-
Accrued compensated absences	76,788	39,494	282,274	67,434	465,990	35,157
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	1,159,390	-	1,159,390	-
Retainage payable	40,821	-	677,952	-	718,773	-
Accrued interest payable	-	15,005	263,105	-	278,110	-
Closure and maintenance costs payable	8,909,598	-	-	-	8,909,598	-
Customer deposits	217,200	-	2,749,419	681,904	3,648,523	-
Bonds payable	-	460,000	2,390,000	-	2,850,000	-
Total current liabilities	<u>10,003,766</u>	<u>753,361</u>	<u>8,288,215</u>	<u>958,463</u>	<u>20,003,805</u>	<u>5,516,782</u>
Non-current liabilities:						
Accrued compensated absences	77,072	61,641	209,558	70,594	418,865	24,945
Advance from other funds	-	814,000	-	-	814,000	-
Capital leases	-	188,358	-	-	188,358	-
Bonds payable - net of unamortized discount/premium	-	5,084,471	62,419,132	-	67,503,603	-
Total non-current liabilities	<u>77,072</u>	<u>6,148,470</u>	<u>62,628,690</u>	<u>70,594</u>	<u>68,924,826</u>	<u>24,945</u>
Total liabilities	<u>10,080,838</u>	<u>6,901,831</u>	<u>70,916,905</u>	<u>1,029,057</u>	<u>88,928,631</u>	<u>5,541,727</u>
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	19,140,160	2,268,069	111,329,278	1,665,438	134,402,945	10,841
Restricted for:						
Capital projects	-	-	80,846,837	-	80,846,837	-
Debt service	-	38,333	199,167	-	237,500	-
Unrestricted	19,221,964	(830,351)	28,237,744	5,924,556	52,553,913	10,294,884
Total net assets	<u>\$ 38,362,124</u>	<u>\$ 1,476,051</u>	<u>\$ 220,613,026</u>	<u>\$ 7,589,994</u>	<u>\$ 268,041,195</u>	<u>\$ 10,305,725</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2005**

	Business-type Activities Enterprise Funds			
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds
<b>OPERATING REVENUES</b>				
Charges for services	\$ 16,874,618	\$ -	\$ -	4,535,869
Charges for services pledged as security for revenue bonds	-	3,247,815	25,579,512	-
Total operating revenues	<u>16,874,618</u>	<u>3,247,815</u>	<u>25,579,512</u>	<u>4,535,869</u>
<b>OPERATING EXPENSES</b>				
Personal services	2,686,871	791,787	7,097,553	2,388,903
Material, supplies, services and other operating	15,995,836	1,798,972	8,545,996	1,275,309
Depreciation	464,322	136,839	10,905,686	103,870
Total operating expenses	<u>19,147,029</u>	<u>2,727,598</u>	<u>26,549,235</u>	<u>3,768,082</u>
Operating income	(2,272,411)	520,217	(969,723)	767,787
<b>NONOPERATING REVENUES (EXPENSES)</b>				
Interest income	464,672	-	-	127,905
Interest income pledged as security for revenue bonds	-	4,599	2,264,132	-
Operating grants	7,464,481	124,654	911,092	18,530
Gain on disposal of equipment	30,500	251	19,670	2,250
Interest expense	-	(197,021)	(3,468,360)	-
Bond amortization expense	-	(14,702)	(227,982)	-
Intangible amortization expense	(9,867)	-	(15,000)	-
Loss on disposal of equipment	-	-	-	(219)
Insurance recoveries	-	-	-	-
Total nonoperating revenues (expenses)	<u>7,949,786</u>	<u>(82,219)</u>	<u>(516,448)</u>	<u>148,466</u>
Income before transfers and capital contributions	5,677,375	437,998	(1,486,171)	916,253
Transfers	-	-	-	193,365
Capital contributions	-	-	21,265,203	-
Capital contributions pledged as security for revenue bonds	-	-	16,846,979	-
Change in net assets	<u>5,677,375</u>	<u>437,998</u>	<u>36,626,011</u>	<u>1,109,618</u>
Total net assets - beginning	32,684,749	1,038,053	183,987,015	6,480,376
Total net assets - ending	<u>\$ 38,362,124</u>	<u>\$ 1,476,051</u>	<u>\$ 220,613,026</u>	<u>\$ 7,589,994</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2005**

	<b>Business-type Activities</b>		
	<b>Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 26,024,650	\$ 3,379,634	\$ 25,837,667
Cash paid to suppliers for goods and services	(20,421,031)	(1,778,061)	(6,951,289)
Cash paid to employees for services	(2,672,328)	(784,449)	(7,274,161)
Net cash provided by operating activities	<u>2,931,291</u>	<u>817,124</u>	<u>11,612,217</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers	-	-	-
Insurance recoveries	-	-	-
Net cash provided by noncapital financing activities	<u>-</u>	<u>-</u>	<u>-</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(450,000)	(6,025,000)
Principal payments - capital leases	-	(48,065)	-
Interest paid on long-term debt	-	(187,698)	(3,595,281)
Proceeds from sale of capital assets	30,500	251	19,670
Purchase of capital assets	(655,306)	(139,037)	(11,260,746)
Bond paying agent fees	-	(10,073)	-
Bond issuance costs	-	-	(984,676)
Capital contributed by others	-	-	32,706,986
Proceeds from advances from other funds	-	13,000	-
Net cash provided by (used in) capital and related financing activities	<u>(624,806)</u>	<u>(821,622)</u>	<u>10,860,953</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	464,672	4,599	2,307,333
Net cash provided by investing activities	<u>464,672</u>	<u>4,599</u>	<u>2,307,333</u>
Net increase in cash and cash equivalents	2,771,157	101	24,780,503
Cash and cash equivalents at beginning of year	<u>22,385,950</u>	<u>56,054</u>	<u>78,904,825</u>
<b>Cash and cash equivalents at end of year</b>	<u>\$ 25,157,107</u>	<u>\$ 56,155</u>	<u>\$ 103,685,328</u>
Classified as:			
Current assets	\$ 12,683,198	\$ 2,817	\$ 32,003,462
Restricted assets	12,473,909	53,338	71,681,866
Totals	<u>\$ 25,157,107</u>	<u>\$ 56,155</u>	<u>\$ 103,685,328</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2004**

	Business-type Activities- Enterprise Funds				Governmental Activities	
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	Internal Service Funds
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 11,118,540	\$ 2,799	\$ 33,699,979	\$ 5,114,432	\$ 49,935,750	\$ 9,437,252
Accounts receivable - net	527,157	2,713	2,715,909	2	3,245,781	134,428
Due from other funds	78,229	-	-	-	78,229	-
Due from other governments	5,034,344	12,712	694,612	16,474	5,758,142	40,908
Interest receivable	-	-	671,820	-	671,820	-
Inventories	-	41,123	729,719	26,481	797,323	117,206
Current restricted assets:						
Cash and cash equivalents	11,267,410	53,255	45,204,846	372,940	56,898,451	-
Investments	-	-	-	-	-	-
Impact fees receivable	-	-	1,252,133	-	1,252,133	-
Special assessments receivable	-	-	3,744,773	-	3,744,773	-
Total current assets	<u>28,025,680</u>	<u>112,602</u>	<u>88,713,791</u>	<u>5,530,329</u>	<u>122,382,402</u>	<u>9,729,794</u>
Non-current assets:						
Liens receivable	-	-	137,152	-	137,152	-
Unamortized bond costs	-	468,480	728,708	-	1,197,188	-
Intangible assets	69,883	-	30,000	-	99,883	-
Deposits	-	1,000	-	-	1,000	-
Capital assets - non-depreciable	17,696,453	753,538	27,836,689	50,423	46,337,103	2,837
Capital assets - depreciable	9,421,287	8,569,218	234,635,981	1,876,980	254,503,466	391,170
Capital assets - accumulated depreciation	(8,168,564)	(1,823,716)	(93,319,620)	(387,364)	(103,699,264)	(380,255)
Total non-current assets	<u>19,019,059</u>	<u>7,968,520</u>	<u>170,048,910</u>	<u>1,540,039</u>	<u>198,576,528</u>	<u>13,752</u>
Total assets	<u>47,044,739</u>	<u>8,081,122</u>	<u>258,762,701</u>	<u>7,070,368</u>	<u>320,958,930</u>	<u>9,743,546</u>
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	5,976,386	111,980	1,135,156	90,734	7,314,256	531,464
Claims payable	-	-	-	-	-	5,331,000
Due to other governments	-	1,568	5,931	19,755	27,254	-
Deferred revenues	-	29,127	665,728	-	694,855	-
Due to other funds	-	-	12,288	-	12,288	-
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	503,144	-	503,144	-
Retainage payable	323,989	-	453,008	-	776,997	-
Accrued interest payable	-	15,755	320,318	-	336,073	-
Closure and maintenance costs payable	7,834,598	-	-	-	7,834,598	-
Customer deposits	85,700	-	2,401,694	372,940	2,860,334	-
Bonds payable	-	450,000	1,945,000	-	2,395,000	-
Total current liabilities	<u>14,220,673</u>	<u>608,430</u>	<u>7,442,267</u>	<u>483,429</u>	<u>22,754,799</u>	<u>5,862,464</u>
Non-current liabilities:						
Accrued compensated absences	139,317	93,797	407,304	106,563	746,981	65,661
Advance from other funds	-	801,000	-	-	801,000	-
Bonds payable - net of unamortized discount	-	5,539,842	66,926,115	-	72,465,957	-
Total non-current liabilities	<u>139,317</u>	<u>6,434,639</u>	<u>67,333,419</u>	<u>106,563</u>	<u>74,013,938</u>	<u>65,661</u>
Total liabilities	<u>14,359,990</u>	<u>7,043,069</u>	<u>74,775,686</u>	<u>589,992</u>	<u>96,768,737</u>	<u>5,928,125</u>
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	18,949,176	1,509,198	100,281,935	1,540,039	122,280,348	13,752
Restricted for:						
Capital projects	-	-	57,625,428	-	57,625,428	-
Debt service	-	37,500	162,083	-	199,583	-
Unrestricted	13,735,573	(508,645)	25,917,569	4,940,337	44,084,834	3,801,669
Total net assets	<u>\$ 32,684,749</u>	<u>\$ 1,038,053</u>	<u>\$ 183,987,015</u>	<u>\$ 6,480,376</u>	<u>\$ 224,190,193</u>	<u>\$ 3,815,421</u>

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2004**

	Business-type Activities Enterprise Funds			
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds
<b>OPERATING REVENUES</b>				
Charges for services	\$ 11,160,368	\$ -	\$ -	3,202,380
Charges for services pledged as security for revenue bonds	-	3,099,287	22,984,883	-
Total operating revenues	<u>11,160,368</u>	<u>3,099,287</u>	<u>22,984,883</u>	<u>3,202,380</u>
<b>OPERATING EXPENSES</b>				
Personal services	2,672,890	816,174	7,025,997	1,934,684
Material, supplies, services and other operating	10,982,681	1,658,795	5,403,789	525,610
Depreciation	438,203	116,283	10,358,838	72,323
Total operating expenses	<u>14,093,774</u>	<u>2,591,252</u>	<u>22,788,624</u>	<u>2,532,617</u>
Operating income	(2,933,406)	508,035	196,259	669,763
<b>NONOPERATING REVENUES (EXPENSES)</b>				
Interest income	269,218	-	-	53,725
Interest income pledged as security for revenue bonds	-	6,519	1,260,741	-
Operating grants	5,046,387	1,712	695,939	16,474
Gain on disposal of equipment	1	1,400	4,614	-
Interest expense	-	(210,620)	(4,005,947)	-
Bond amortization expense	-	(4,243)	(98,388)	-
Intangible amortization expense	(9,867)	-	(15,000)	-
Loss on disposal of equipment	-	-	-	-
Total nonoperating revenues (expenses)	<u>5,305,739</u>	<u>(205,232)</u>	<u>(2,158,041)</u>	<u>70,199</u>
Income before transfers and capital contributions	2,372,333	302,803	(1,961,782)	739,962
Transfers	-	-	-	193,611
Capital contributions	-	-	12,844,871	-
Capital contributions pledged as security for revenue bonds	-	-	6,293,407	-
Change in net assets	<u>2,372,333</u>	<u>302,803</u>	<u>17,176,496</u>	<u>933,573</u>
Total net assets - beginning	30,312,416	735,250	166,810,519	5,546,803
Total net assets - ending	<u>\$ 32,684,749</u>	<u>\$ 1,038,053</u>	<u>\$ 183,987,015</u>	<u>\$ 6,480,376</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2004**

	<b>Business-type Activities</b>		
	<b>Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 10,899,076	\$ 3,100,518	\$ 23,875,464
Cash paid to suppliers for goods and services	(4,572,843)	(1,616,676)	(4,851,609)
Cash paid to employees for services	(2,650,254)	(805,876)	(7,060,833)
Net cash provided by operating activities	3,675,979	677,966	11,963,022
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers	-	-	-
Operating grants	-	-	1,327
Net cash provided by noncapital financing activities	-	-	1,327
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(690,000)	(1,855,000)
Interest paid on long-term debt	-	(590,469)	(3,976,174)
Proceeds from sale of capital assets	-	1,400	4,614
Purchase of capital assets	(2,054,721)	(206,219)	(9,909,928)
Bond paying agent fees	-	123,775	(2,809)
Capital contributed by others	-	-	15,782,984
Proceeds from advances from other funds	-	146,000	-
Net cash used in capital and related financing activities	(2,054,720)	(1,215,513)	43,687
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	269,218	6,519	1,377,476
Net cash provided by investing activities	269,218	6,519	1,377,476
Net increase in cash and cash equivalents	1,890,477	(531,028)	13,385,512
Cash and cash equivalents at beginning of year	20,495,473	587,082	65,519,313
<b>Cash and cash equivalents at end of year</b>	<b>\$ 22,385,950</b>	<b>\$ 56,054</b>	<b>\$ 78,904,825</b>
Classified as:			
Current assets	\$ 11,118,540	\$ 2,799	\$ 33,699,979
Restricted assets	11,267,410	53,255	45,204,846
Totals	\$ 22,385,950	\$ 56,054	\$ 78,904,825

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2003**

	Business-type Activities- Enterprise Funds				Governmental Activities	
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	Internal Service Funds
	<b>ASSETS</b>					
Current assets:						
Cash and cash equivalents	\$ 9,872,299	\$ 3,292	\$ 31,570,797	\$ 4,162,908	\$ 45,609,296	\$ 7,918,454
Accounts receivable - net	233,770	574	2,060,026	-	2,294,370	309,160
Due from other funds	77,281	-	-	-	77,281	-
Due from other governments	-	9,000	888,528	-	897,528	-
Interest receivable	-	-	788,555	-	788,555	-
Inventories	-	54,315	591,219	23,557	669,091	67,536
Current restricted assets:						
Cash and cash equivalents	10,623,174	-	33,948,516	210,440	44,782,130	-
Investments	-	583,790	-	-	583,790	-
Impact fees receivable	-	-	1,255,129	-	1,255,129	-
Special assessments receivable	-	-	5,509,498	-	5,509,498	-
Total current assets	<u>20,806,524</u>	<u>650,971</u>	<u>76,612,268</u>	<u>4,396,905</u>	<u>102,466,668</u>	<u>8,295,150</u>
Non-current assets:						
Liens receivable	-	-	113,420	-	113,420	-
Unamortized bond costs	-	92,809	763,356	-	856,165	-
Intangible assets	79,750	-	45,000	-	124,750	-
Deposits	-	1,000	-	-	1,000	-
Capital assets - non-depreciable	11,392,477	669,630	4,346,834	-	16,408,941	-
Capital assets - depreciable	13,710,836	8,460,141	242,962,055	1,847,083	266,980,115	450,349
Capital assets - accumulated depreciation	(7,770,655)	(1,720,667)	(83,055,520)	(316,930)	(92,863,772)	(431,349)
Total non-current assets	<u>17,412,408</u>	<u>7,502,913</u>	<u>165,175,145</u>	<u>1,530,153</u>	<u>191,620,619</u>	<u>19,000</u>
Total assets	<u>38,218,932</u>	<u>8,153,884</u>	<u>241,787,413</u>	<u>5,927,058</u>	<u>294,087,287</u>	<u>8,314,150</u>
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	513,773	75,097	518,553	78,288	1,185,711	219,234
Claims payable	-	-	-	-	-	4,581,000
Due to other governments	-	7,524	5,931	5,046	18,501	-
Deferred revenues	-	25,757	-	-	25,757	-
Accrued compensated absences	18,000	13,000	56,000	13,000	100,000	6,000
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	887,555	-	887,555	-
Retainage payable	-	-	168,388	-	168,388	-
Accrued interest payable	-	28,398	328,002	-	356,400	-
Closure and maintenance costs payable	7,211,362	-	-	-	7,211,362	-
Customer deposits	64,700	-	2,077,421	210,440	2,352,561	-
Bonds payable	-	395,000	1,855,000	-	2,250,000	-
Total current liabilities	<u>7,789,835</u>	<u>531,776</u>	<u>5,840,850</u>	<u>293,774</u>	<u>14,456,235</u>	<u>4,806,234</u>
Non-current liabilities:						
Accrued compensated absences	116,681	83,499	363,317	86,481	549,978	51,299
Advance from other funds	-	655,000	-	-	655,000	-
Bonds payable - net of unamortized discount	-	6,148,359	68,772,727	-	74,921,086	-
Total non-current liabilities	<u>116,681</u>	<u>6,886,858</u>	<u>69,136,044</u>	<u>86,481</u>	<u>76,226,064</u>	<u>51,299</u>
Total liabilities	<u>7,906,516</u>	<u>7,418,634</u>	<u>74,976,894</u>	<u>380,255</u>	<u>90,682,299</u>	<u>4,857,533</u>
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	17,332,658	865,745	93,625,642	1,530,153	113,354,198	19,000
Restricted for:						
Capital projects	-	-	42,783,994	-	42,783,994	-
Debt service	-	32,917	154,583	-	187,500	-
Unrestricted	12,979,758	(163,412)	30,246,300	4,016,650	47,079,296	3,437,617
Total net assets	<u>\$ 30,312,416</u>	<u>\$ 735,250</u>	<u>\$166,810,519</u>	<u>\$ 5,546,803</u>	<u>\$203,404,988</u>	<u>\$ 3,456,617</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2003**

	Business-type Activities			
	Enterprise Funds			
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds
<b>OPERATING REVENUES</b>				
Charges for services	\$ 10,187,432	\$ -	\$ -	2,432,420
Charges for services pledged as security for revenue bonds	-	3,112,087	21,210,935	-
Total operating revenues	<u>10,187,432</u>	<u>3,112,087</u>	<u>21,210,935</u>	<u>2,432,420</u>
<b>OPERATING EXPENSES</b>				
Personal services	2,429,504	815,561	5,922,537	1,453,486
Material, supplies, services and other operating	5,590,573	1,510,618	4,742,107	522,613
Depreciation	559,197	135,297	10,163,364	57,655
Total operating expenses	<u>8,579,274</u>	<u>2,461,476</u>	<u>20,828,008</u>	<u>2,033,754</u>
Operating income	1,608,158	650,611	382,927	398,666
<b>NONOPERATING REVENUES (EXPENSES)</b>				
Interest income	429,553	-	-	81,809
Interest income pledged as security for revenue bonds	-	23,391	1,797,260	-
Operating grants	241,765	-	29,897	-
Gain on disposal of equipment	27,740	2,087	30,520	3,020
Interest expense	-	(365,067)	(4,073,434)	-
Bond amortization expense	-	(14,742)	(98,388)	-
Intangible amortization expense	(9,867)	-	(15,000)	-
Loss on disposal of equipment	-	(1,622)	(295)	-
Total nonoperating revenues (expenses)	<u>689,191</u>	<u>(355,953)</u>	<u>(2,329,440)</u>	<u>84,829</u>
Income before transfers and capital contributions	2,297,349	294,658	(1,946,513)	483,495
Transfers	-	-	-	157,870
Capital contributions	-	-	14,794,002	-
Capital contributions pledged as security for revenue bonds	-	-	5,002,904	-
Change in net assets	<u>2,297,349</u>	<u>294,658</u>	<u>17,850,393</u>	<u>641,365</u>
Total net assets - beginning	28,015,067	440,592	148,960,126	4,905,438
Total net assets - ending	<u>\$ 30,312,416</u>	<u>\$ 735,250</u>	<u>\$ 166,810,519</u>	<u>\$ 5,546,803</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2003**

	<b>Business-type Activities</b>		
	<b>Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 10,167,473	\$ 3,115,373	\$ 21,863,806
Cash paid to suppliers for goods and services	(5,399,115)	(1,590,352)	(4,689,438)
Cash paid to employees for services	(2,425,112)	(797,558)	(6,197,698)
Net cash provided by operating activities	2,343,246	727,463	10,976,670
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers	-	-	-
Operating grants	241,765	-	29,897
Net cash provided by noncapital financing activities	241,765	-	29,897
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(375,000)	(1,765,000)
Interest paid on long-term debt	-	(359,411)	(4,044,887)
Proceeds from sale of capital assets	27,740	2,087	30,225
Purchase of capital assets	(964,917)	(105,544)	(10,627,285)
Bond paying agent fees	-	-	(1,062)
Capital contributed by others	-	-	13,607,813
Proceeds from advances from other funds	-	30,000	-
Net cash used in capital and related financing activities	(937,177)	(807,868)	(2,800,196)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	429,553	23,391	1,848,164
Proceeds from investment maturity	-	539,576	-
Net cash provided by investing activities	429,553	562,967	1,848,164
Net increase in cash and cash equivalents	2,077,387	482,562	10,054,535
Cash and cash equivalents at beginning of year	18,418,086	104,520	55,464,778
<b>Cash and cash equivalents at end of year</b>	<b>\$ 20,495,473</b>	<b>\$ 587,082</b>	<b>\$ 65,519,313</b>
Classified as:			
Current assets	\$ 9,872,299	\$ 3,292	\$ 31,570,797
Restricted assets	10,623,174	583,790	33,948,516
Totals	\$ 20,495,473	\$ 587,082	\$ 65,519,313

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2002**

	Business-type Activities- Enterprise Funds				Governmental Activities	
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	Internal Service Funds
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 8,235,606	\$ 60,489	\$ 28,022,396	\$ 3,588,035	\$ 39,906,526	\$ 7,284,916
Accounts receivable - net	213,241	1,137	2,100,047	-	2,314,425	58,534
Due from other funds	73,351	-	-	-	73,351	-
Due from other governments	-	9,000	-	-	9,000	63,287
Interest receivable	-	-	839,459	-	839,459	-
Inventories	-	53,236	594,871	25,979	674,086	72,382
Deposits	-	-	-	125	125	402
Total current assets	<u>8,522,198</u>	<u>123,862</u>	<u>31,556,773</u>	<u>3,614,139</u>	<u>43,816,972</u>	<u>7,479,521</u>
Restricted assets:						
Cash and cash equivalents	10,182,480	44,031	27,442,382	107,440	37,776,333	-
Investments	-	539,576	-	-	539,576	-
Impact fees receivable	-	-	1,706,650	-	1,706,650	-
Special assessments receivable	-	-	4,209,314	-	4,209,314	-
Total restricted assets	<u>10,182,480</u>	<u>583,607</u>	<u>33,358,346</u>	<u>107,440</u>	<u>44,231,873</u>	<u>-</u>
Non-current assets:						
Liens receivable	-	-	113,420	-	113,420	-
Unamortized bond costs	-	100,949	798,004	-	898,953	-
Intangible assets	89,617	-	60,000	-	149,617	-
Capital assets:						
Property, plant and equipment	24,311,191	9,057,519	232,563,338	1,708,361	267,640,409	455,070
Less: Accumulated depreciation	7,384,253	1,617,040	73,169,744	266,776	82,437,813	429,276
Total non-current assets	<u>17,016,555</u>	<u>7,541,428</u>	<u>160,365,018</u>	<u>1,441,585</u>	<u>186,364,586</u>	<u>25,794</u>
Total assets	<u>35,721,233</u>	<u>8,248,897</u>	<u>225,280,137</u>	<u>5,163,164</u>	<u>274,413,431</u>	<u>7,505,315</u>
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	706,399	151,916	469,536	52,814	1,380,665	267,919
Claims payable	-	-	-	-	-	4,261,000
Due to other governments	-	9,360	5,931	4,780	20,071	-
Deferred revenues	-	23,034	-	-	23,034	-
Total current liabilities (payable from current assets)	<u>706,399</u>	<u>184,310</u>	<u>475,467</u>	<u>57,594</u>	<u>1,423,770</u>	<u>4,528,919</u>
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	653,702	-	653,702	-
Retainage payable	52,110	-	383,039	-	435,149	-
Accrued interest payable	-	29,882	335,166	-	365,048	-
Bonds payable	-	375,000	1,765,000	-	2,140,000	-
Closure and maintenance costs payable	6,775,168	-	-	-	6,775,168	-
Customer deposits	60,200	-	1,851,290	107,440	2,018,930	-
Total current liabilities (payable from restricted assets)	<u>6,887,478</u>	<u>404,882</u>	<u>4,988,197</u>	<u>107,440</u>	<u>12,387,997</u>	<u>-</u>
Non-current liabilities:						
Accrued compensated absences	112,289	65,496	327,009	92,692	597,486	59,238
Advance from other funds	-	625,000	-	-	625,000	-
Bonds payable - net of unamortized discount	-	6,528,617	70,529,338	-	77,057,955	-
Total non-current liabilities	<u>112,289</u>	<u>7,219,113</u>	<u>70,856,347</u>	<u>92,692</u>	<u>78,280,441</u>	<u>59,238</u>
Total liabilities	<u>7,706,166</u>	<u>7,808,305</u>	<u>76,320,011</u>	<u>257,726</u>	<u>92,092,208</u>	<u>4,588,157</u>
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	16,926,938	536,862	87,099,256	1,441,585	106,004,641	25,794
Restricted for:						
Debt service	-	31,250	147,083	-	178,333	-
Capital projects	-	-	31,000,818	-	31,000,818	-
Unrestricted	11,088,129	(127,520)	30,712,969	3,463,853	45,137,431	2,891,364
Total net assets	<u>\$ 28,015,067</u>	<u>\$ 440,592</u>	<u>\$148,960,126</u>	<u>\$ 4,905,438</u>	<u>\$182,321,223</u>	<u>\$ 2,917,158</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2002**

	<b>Business-type Activities</b>			
	<b>Enterprise Funds</b>			
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>	<b>Other Enterprise Funds</b>
<b>OPERATING REVENUES</b>				
Charges for services	\$ 9,897,222	\$ -	\$ -	\$ 2,009,737
Charges for services pledged as security for revenue bonds	-	2,897,502	19,962,496	-
Total operating revenues	<u>9,897,222</u>	<u>2,897,502</u>	<u>19,962,496</u>	<u>2,009,737</u>
<b>OPERATING EXPENSES</b>				
Personal services	2,241,234	775,968	5,205,239	1,271,489
Material, supplies, services and other operating	5,237,548	1,412,823	4,456,401	567,356
Depreciation	579,099	197,964	9,372,020	54,399
Total operating expenses	<u>8,057,881</u>	<u>2,386,755</u>	<u>19,033,660</u>	<u>1,893,244</u>
Operating income	1,839,341	510,747	928,836	116,493
<b>NONOPERATING REVENUES (EXPENSES)</b>				
Interest income	654,896	-	-	121,925
Interest income pledged as security for revenue bonds	-	30,400	2,983,032	-
Gain on disposal of equipment	800	255	11,845	2,200
Interest expense	-	(384,483)	(4,150,155)	-
Bond amortization expense	-	(14,742)	(98,388)	-
Intangible amortization expense	(9,867)	-	(15,000)	-
Loss on disposal of equipment	-	-	(868)	-
Total nonoperating revenues (expenses)	<u>645,829</u>	<u>(368,570)</u>	<u>(1,269,534)</u>	<u>124,125</u>
Income before transfers and capital contributions	2,485,170	142,177	(340,698)	240,618
Transfers	-	-	-	158,048
Capital contributions	-	-	8,345,763	33,925
Capital contributions pledged as security for revenue bonds	-	-	2,876,351	-
Change in net assets	<u>2,485,170</u>	<u>142,177</u>	<u>10,881,416</u>	<u>432,591</u>
Total net assets - beginning	25,529,897	298,415	138,078,710	4,472,847
Total net assets - ending	<u>\$ 28,015,067</u>	<u>\$ 440,592</u>	<u>\$ 148,960,126</u>	<u>\$ 4,905,438</u>

Adjustment to reflect the consolidation of internal service funds activities related to enterprise funds  
Change in net assets of business-type activities

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2002**

	<b>Business-type Activities</b>		
	<b>Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 9,901,276	\$ 2,899,979	\$ 19,604,530
Cash paid to suppliers for goods and services	(4,762,150)	(1,328,742)	(4,511,036)
Cash paid to employees for services	(2,213,517)	(764,716)	(5,664,002)
Net cash provided by operating activities	<u>2,925,609</u>	<u>806,521</u>	<u>9,429,492</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers	-	-	-
Proceeds from advances from other funds	-	-	-
Net cash provided by noncapital financing activities	<u>-</u>	<u>-</u>	<u>-</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(360,000)	(1,690,000)
Principal payments - capital leases	-	(84,981)	-
Interest paid on long-term debt	-	(377,888)	(4,121,175)
Proceeds from sale of fixed assets	800	255	10,977
Purchase of fixed assets	(3,854,031)	(125,799)	(10,425,772)
Bond paying agent fees	-	(835)	(1,071)
Capital contributed by others	-	-	9,503,196
Proceeds from advances from other funds	-	100,000	-
Net cash used in capital and related financing activities	<u>(3,853,231)</u>	<u>(849,248)</u>	<u>(6,723,845)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Interest and dividends on investments	654,896	30,400	2,387,498
Net cash provided by investing activities	<u>654,896</u>	<u>30,400</u>	<u>2,387,498</u>
Net increase (decrease) in cash and cash equivalents	(272,726)	(12,327)	5,093,145
Cash and cash equivalents at beginning of year	<u>18,690,812</u>	<u>116,847</u>	<u>50,371,633</u>
<b>Cash and cash equivalents at end of year</b>	<u>\$ 18,418,086</u>	<u>\$ 104,520</u>	<u>\$ 55,464,778</u>
Classified as:			
Current assets	\$ 8,235,606	\$ 60,489	\$ 28,022,396
Restricted assets	10,182,480	44,031	27,442,382
Totals	<u>\$ 18,418,086</u>	<u>\$ 104,520</u>	<u>\$ 55,464,778</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Net Assets**  
**Proprietary Funds**  
**September 30, 2001**

	Business-type Activities- Enterprise Funds				Governmental Activities	
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds	Total	Internal Service Funds
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$ 8,651,449	\$ 72,686	\$ 24,114,360	\$ 3,153,205	\$ 35,991,700	\$ 7,152,296
Accounts receivable - net	187,512	3,481	1,932,906	165	2,124,064	56,868
Due from other funds	83,230	-	-	-	83,230	-
Due from other governments	8,404	9,000	-	-	17,404	8,583
Interest receivable	-	-	243,925	-	243,925	-
Inventories	-	73,550	600,166	26,878	700,594	64,824
Deposits	-	-	-	-	-	382
Total current assets	<u>8,930,595</u>	<u>158,717</u>	<u>26,891,357</u>	<u>3,180,248</u>	<u>39,160,917</u>	<u>7,282,953</u>
Restricted assets:						
Cash and cash equivalents	10,039,363	44,161	26,257,273	93,940	36,434,737	-
Investments	-	539,576	-	-	539,576	-
Impact fees receivable	-	-	2,051,890	-	2,051,890	-
Special assessments receivable	-	-	3,429,139	-	3,429,139	-
Total restricted assets	<u>10,039,363</u>	<u>583,737</u>	<u>31,738,302</u>	<u>93,940</u>	<u>42,455,342</u>	<u>-</u>
Non-current assets:						
Liens receivable	-	-	106,140	-	106,140	-
Unamortized bond costs	-	108,089	832,651	-	940,740	-
Intangible assets	99,484	-	75,000	-	174,484	-
Capital assets						
Property, plant and equipment	20,506,593	8,966,836	220,328,334	1,633,863	251,435,626	478,663
Less: Accumulated depreciation	(6,851,604)	(1,454,192)	(64,080,763)	(212,376)	(72,598,935)	(406,197)
Total non-current assets	<u>13,754,473</u>	<u>7,620,733</u>	<u>157,261,362</u>	<u>1,421,487</u>	<u>180,058,055</u>	<u>72,466</u>
Total assets	<u>32,724,431</u>	<u>8,363,187</u>	<u>215,891,021</u>	<u>4,695,675</u>	<u>261,674,314</u>	<u>7,355,419</u>
<b>LIABILITIES</b>						
Current liabilities (payable from current assets):						
Accounts payable	417,711	89,717	374,842	54,248	936,518	132,235
Claims payable	-	-	-	-	-	3,689,000
Due to other governments	-	7,792	5,931	1,135	14,858	-
Deferred revenues	-	22,901	-	-	22,901	-
Due to other funds	-	-	-	1,000	1,000	-
Capital leases	-	84,981	-	-	84,981	-
Total current liabilities (payable from current assets)	<u>417,711</u>	<u>205,391</u>	<u>380,773</u>	<u>56,383</u>	<u>1,060,258</u>	<u>3,821,235</u>
Current liabilities (payable from restricted assets):						
Accounts payable	-	-	734,474	-	734,474	-
Retainage payable	-	-	458,649	-	458,649	-
Accrued interest payable	-	31,262	341,904	-	373,166	-
Bonds payable	-	360,000	1,690,000	-	2,050,000	-
Closure and maintenance costs payable	6,643,551	-	-	-	6,643,551	-
Customer deposits	48,700	-	1,724,745	93,940	1,867,385	-
Total current liabilities (payable from restricted assets)	<u>6,692,251</u>	<u>391,262</u>	<u>4,949,772</u>	<u>93,940</u>	<u>12,127,225</u>	<u>-</u>
Non-current liabilities:						
Accrued compensated absences	84,572	54,244	285,816	72,505	497,137	52,883
Advance from other funds	-	525,000	-	-	525,000	-
Bonds payable - net of unamortized discount	-	6,888,875	72,195,950	-	79,084,825	-
Total non-current liabilities	<u>84,572</u>	<u>7,468,119</u>	<u>72,481,766</u>	<u>72,505</u>	<u>80,106,962</u>	<u>52,883</u>
Total liabilities	<u>7,194,534</u>	<u>8,064,772</u>	<u>77,812,311</u>	<u>222,828</u>	<u>93,294,445</u>	<u>3,874,118</u>
<b>NET ASSETS</b>						
Invested in capital assets, net of related debt	13,654,989	263,769	82,361,621	1,421,487	97,701,866	72,466
Restricted for:						
Debt service	-	30,000	140,833	-	170,833	-
Capital Projects	-	-	26,588,061	-	26,588,061	-
Unrestricted	11,874,908	4,646	28,988,195	3,051,360	43,919,109	3,408,835
Total net assets	<u>\$ 25,529,897</u>	<u>\$ 298,415</u>	<u>\$ 138,078,710</u>	<u>\$ 4,472,847</u>	<u>\$ 168,379,869</u>	<u>\$ 3,481,301</u>
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds					(102,257)	
Net assets of business-type activities					<u>\$ 168,277,612</u>	

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Revenues, Expenses, and Changes in Fund Net Assets**  
**Proprietary Funds**  
**For the Year Ended September 30, 2001**

	Business-type Activities			
	Enterprise Funds			
	Solid Waste Disposal District	Golf Course	County Utilities	Other Enterprise Funds
<b>OPERATING REVENUES</b>				
Charges for services	\$ 9,628,155	\$ -	\$ -	1,673,916
Charges for services pledged as security for revenue bonds	-	3,033,997	18,917,518	-
Total revenues	<u>9,628,155</u>	<u>3,033,997</u>	<u>18,917,518</u>	<u>1,673,916</u>
<b>OPERATING EXPENSES</b>				
Personal services	1,862,354	744,139	5,010,585	983,151
Material, supplies, services and other operating	5,847,124	1,446,804	4,397,637	375,911
Depreciation	501,069	273,165	8,652,306	39,342
Total operating expenses	<u>8,210,547</u>	<u>2,464,108</u>	<u>18,060,528</u>	<u>1,398,404</u>
Operating income	1,417,608	569,889	856,990	275,512
<b>NONOPERATING REVENUES (EXPENSES)</b>				
Interest income	1,425,579	-	-	228,739
Interest income pledged as security for revenue bonds	-	61,771	4,577,350	-
Operating grants	111,252	-	-	-
Gain on disposal of equipment	64,716	1,030	19,750	-
Operating transfers	-	-	-	117,130
Interest expense	-	(406,956)	(4,227,178)	-
Bond amortization expense	-	(14,742)	(98,388)	-
Intangible amortization expense	(9,867)	-	(15,000)	-
Loss on disposal of equipment	-	(47)	-	-
Total nonoperating revenues (expenses)	<u>1,591,680</u>	<u>(358,944)</u>	<u>256,534</u>	<u>345,869</u>
Income before capital contributions and transfers	3,009,288	210,945	1,113,524	621,381
Capital contributions	-	-	7,459,755	1,367,654
Capital contributions pledged as security for revenue bonds	-	-	1,145,943	-
Change in net assets	<u>3,009,288</u>	<u>210,945</u>	<u>9,719,222</u>	<u>1,989,035</u>
Total net assets - beginning	22,520,609	87,470	128,359,488	2,483,812
Total net assets - ending	<u>\$ 25,529,897</u>	<u>\$ 298,415</u>	<u>\$ 138,078,710</u>	<u>\$ 4,472,847</u>

Adjustment to reflect the consolidation of internal service funds activities related to enterprise funds  
Change in net assets of business-type activities

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Statement of Cash Flows**  
**Proprietary Funds**  
**For the Year Ended September 30, 2001**

	<b>Business-type Activities</b>		
	<b>Enterprise Funds</b>		
	<b>Solid Waste Disposal District</b>	<b>Golf Course</b>	<b>County Utilities</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 9,646,652	\$ 3,035,577	\$ 18,826,587
Cash paid to suppliers for goods and services	(5,305,566)	(1,405,693)	(4,704,805)
Cash paid to employees for services	<u>(1,862,459)</u>	<u>(739,740)</u>	<u>(5,123,658)</u>
Net cash provided by operating activities	<u>2,478,627</u>	<u>890,144</u>	<u>8,998,124</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Operating transfers	-	-	-
Operating grants	111,252	-	-
Proceeds from advances from other funds	<u>-</u>	<u>-</u>	<u>-</u>
Net cash provided by noncapital financing activities	<u>111,252</u>	<u>-</u>	<u>-</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Principal payments - bonds/notes	-	(345,000)	(1,615,000)
Principal payments - capital leases	-	(80,124)	-
Interest paid on long-term debt	-	(398,271)	(4,192,681)
Proceeds from sale of fixed assets	64,716	1,030	19,750
Purchase of fixed assets	(1,055,457)	(96,373)	(9,461,229)
Bond paying agent fees	-	(2,839)	(6,075)
Capital contributed by others	<u>-</u>	<u>-</u>	<u>7,448,229</u>
Net cash used in capital and related financing activities	<u>(990,741)</u>	<u>(921,577)</u>	<u>(7,807,006)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Proceeds from sale and maturities of investment securities	1,995,901	-	7,139,285
Interest and dividends on investments	<u>1,652,497</u>	<u>70,247</u>	<u>4,832,867</u>
Net cash provided by investing activities	<u>3,648,398</u>	<u>70,247</u>	<u>11,972,152</u>
Net increase in cash and cash equivalents	5,247,536	38,814	13,163,270
Cash and cash equivalents at beginning of year	<u>13,443,276</u>	<u>78,033</u>	<u>37,208,363</u>
<b>Cash and cash equivalents at end of year</b>	<u><u>\$ 18,690,812</u></u>	<u><u>\$ 116,847</u></u>	<u><u>\$ 50,371,633</u></u>
Classified as:			
Current assets	\$ 8,651,449	\$ 72,686	\$ 24,114,360
Restricted assets	<u>10,039,363</u>	<u>44,161</u>	<u>26,257,273</u>
Totals	<u><u>\$ 18,690,812</u></u>	<u><u>\$ 116,847</u></u>	<u><u>\$ 50,371,633</u></u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Balance Sheet**  
**Governmental Funds**  
**September 30, 2009**

	General	Impact Fees	Secondary Roads Construction
<b>ASSETS</b>			
Cash and cash equivalents	\$ 59,000,888	\$ 47,272,970	\$ 2,173,515
Investments	3,064	-	-
Accounts receivable - net	610,733	-	-
Special assessments receivable	-	-	-
Due from other funds	118,434	-	-
Due from other governments	1,144,463	25,416	14,210,599
Inventories	51,508	-	-
Interest receivable	-	-	-
Prepaid items	9,498	109,847	-
Advance to other funds	-	-	682,000
Total assets	\$ 60,938,588	\$ 47,408,233	\$ 17,066,114
 <b>LIABILITIES AND FUND BALANCES</b>			
Liabilities:			
Accounts payable	\$ 3,735,986	\$ 806,041	\$ 1,433,112
Retainage payable	260	321,788	234,844
Due to other funds	568,290	-	-
Due to other governments	609,886	35,119	-
Deferred revenues	110,472	-	-
Other deposits held in escrow	296,921	-	-
Advance from other funds	-	-	-
Total liabilities	5,321,815	1,162,948	1,667,956
 Fund balances:			
Reserved for:			
Debt service	-	-	-
Capital projects	-	-	14,217,224
Economic incentives	8,000,000	-	-
Other purposes	-	-	682,000
Unreserved, reported in:			
General fund	47,616,773	-	-
Special revenue funds	-	46,245,285	498,934
Total fund balances	55,616,773	46,245,285	15,398,158
 Total liabilities and fund balances	\$ 60,938,588	\$ 47,408,233	\$ 17,066,114

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Balance Sheet**  
**Governmental Funds**  
**September 30, 2008**

	<u>General</u>	<u>Impact Fees</u>	<u>Secondary Roads Construction</u>	<u>Transportation</u>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 51,972,648	\$ 60,193,263	\$ 3,364,909	\$ 8,489,593
Investments	9,105	-	-	-
Accounts receivable - net	556,256	1,000	1,125	632
Special assessments receivable	-	-	-	362,064
Due from other funds	3,744,500	-	-	-
Due from other governments	2,027,344	22,574	16,192,423	200,805
Inventories	54,468	-	-	-
Interest receivable	-	-	-	-
Prepaid items	75,520	-	-	830
Advance to other funds	-	-	712,000	-
Total assets	<u>\$ 58,439,841</u>	<u>\$ 60,216,837</u>	<u>\$ 20,270,457</u>	<u>\$ 9,053,924</u>
<b>LIABILITIES AND FUND BALANCES</b>				
<b>Liabilities:</b>				
Accounts payable	\$ 3,476,484	\$ 1,006,691	\$ 931,486	\$ 701,628
Retainage payable	-	906,331	243,720	1,782
Due to other funds	576,643	-	-	-
Due to other governments	526,609	-	-	-
Deferred revenues	51,725	-	-	362,064
Other deposits held in escrow	432,776	-	-	-
Advance from other funds	501,345	-	-	-
Total liabilities	<u>5,565,582</u>	<u>1,913,022</u>	<u>1,175,206</u>	<u>1,065,474</u>
<b>Fund balances:</b>				
<b>Reserved for:</b>				
Debt service	-	-	-	-
Capital projects	-	-	16,204,577	-
Economic incentives	8,000,000	-	-	-
Other purposes	-	-	712,000	-
<b>Unreserved, reported in:</b>				
General fund	44,874,259	-	-	-
Special revenue funds	-	58,303,815	2,178,674	7,988,450
Total fund balances	<u>52,874,259</u>	<u>58,303,815</u>	<u>19,095,251</u>	<u>7,988,450</u>
Total liabilities and fund balances	<u>\$ 58,439,841</u>	<u>\$ 60,216,837</u>	<u>\$ 20,270,457</u>	<u>\$ 9,053,924</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Balance Sheet**  
**Governmental Funds**  
**September 30, 2007**

	<u>General</u>	<u>Impact Fees</u>	<u>Secondary Roads Construction</u>	<u>Transportation</u>
<b>ASSETS</b>				
Cash and cash equivalents	\$ 54,004,572	\$ 77,894,926	\$ 21,751,409	\$ 7,677,797
Investments	149,162	-	-	-
Accounts receivable - net	645,312	-	3,525	874
Special assessments receivable	-	-	-	106,430
Due from other funds	723,000	-	-	-
Due from other governments	1,287,968	187,713	317,673	234,459
Inventories	13,591	-	-	-
Interest receivable	-	-	-	-
Note receivable	-	-	666,667	-
Prepaid expenses	57,801	-	-	840
Advance to other funds	-	-	712,000	-
Total assets	<u>\$ 56,881,406</u>	<u>\$ 78,082,639</u>	<u>\$ 23,451,274</u>	<u>\$ 8,020,400</u>
<b>LIABILITIES AND FUND BALANCES</b>				
Liabilities:				
Accounts payable	\$ 3,672,085	\$ 3,424,081	\$ 526,069	\$ 490,244
Retainage payable	-	1,539,443	591,854	1,240
Due to other funds	539,852	-	-	-
Due to other governments	1,008,178	-	-	-
Deferred revenues	79,836	-	-	121,689
Other deposits held in escrow	515,274	-	-	-
Advance from other funds	744,225	-	-	-
Total liabilities	<u>6,559,450</u>	<u>4,963,524</u>	<u>1,117,923</u>	<u>613,173</u>
Fund balances:				
Reserved for:				
Debt service	-	-	-	-
Capital projects	-	-	666,667	-
Other purposes	-	-	712,000	-
Unreserved, reported in:				
General fund	50,321,956	-	-	-
Special revenue funds	-	73,119,115	20,954,684	7,407,227
Total fund balances	<u>50,321,956</u>	<u>73,119,115</u>	<u>22,333,351</u>	<u>7,407,227</u>
Total liabilities and fund balances	<u>\$ 56,881,406</u>	<u>\$ 78,082,639</u>	<u>\$ 23,451,274</u>	<u>\$ 8,020,400</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Balance Sheet**  
**Governmental Funds**  
**September 30, 2006**

	General	Impact Fees	Secondary Roads Construction	Transportation
<b>ASSETS</b>				
Cash and cash equivalents	\$ 47,668,970	\$ 86,679,736	\$ 24,095,703	\$ 5,238,135
Investments	143,132	-	-	-
Accounts receivable - net	563,436	-	76,300	783
Special assessments receivable	-	-	-	96,149
Due from other funds	242,957	-	-	-
Due from other governments	1,923,633	257,663	410,487	877,292
Inventories	10,101	-	-	-
Interest receivable	-	-	-	-
Note receivable	-	-	666,667	-
Prepaid expenses	70,342	-	-	-
Advance to other funds	-	-	654,000	-
Total assets	<u>\$ 50,622,571</u>	<u>\$ 86,937,399</u>	<u>\$ 25,903,157</u>	<u>\$ 6,212,359</u>
<b>LIABILITIES AND FUND BALANCES</b>				
Liabilities:				
Accounts payable	\$ 2,606,463	\$ 1,052,859	\$ 1,597,769	\$ 369,069
Retainage payable	1,575	426,123	198,163	704
Due to other funds	411,598	-	-	-
Due to other governments	478,932	-	-	-
Unearned revenues	115,430	-	-	375,743
Interest payable	-	-	-	-
Other deposits held in escrow	720,586	-	-	500
Advance from other funds	987,105	-	-	-
Total liabilities	<u>5,321,689</u>	<u>1,478,982</u>	<u>1,795,932</u>	<u>746,016</u>
Fund balances:				
Reserved for:				
Debt service	-	-	-	-
Capital projects	-	-	666,667	-
Other purposes	-	-	654,000	-
Unreserved, reported in:				
General fund	45,300,882	-	-	-
Special revenue funds	-	85,458,417	22,786,558	5,466,343
Total fund balances	<u>45,300,882</u>	<u>85,458,417</u>	<u>24,107,225</u>	<u>5,466,343</u>
Total liabilities and fund balances	<u>\$ 50,622,571</u>	<u>\$ 86,937,399</u>	<u>\$ 25,903,157</u>	<u>\$ 6,212,359</u>

The accompanying notes are an integral part of the financial statements.

**Indian River County, Florida**  
**Balance Sheet**  
**Governmental Funds**  
**September 30, 2005**

	General	Impact Fees	Secondary Roads Construction	Transportation
<b>ASSETS</b>				
Cash and cash equivalents	\$ 32,138,021	\$ 66,971,638	\$ 24,117,795	\$ 3,379,941
Investments	1,044,702	-	-	-
Accounts receivable - net	444,118	-	-	293
Special assessments receivable	-	-	-	132,042
Due from other funds	305,207	-	318,500	-
Due from other governments	2,964,630	581,854	443,454	284,426
Inventories	12,706	-	-	-
Prepaid expenses	66,466	-	-	-
Advance to other funds	-	-	814,000	-
Total assets	\$ 36,975,850	\$ 67,553,492	\$ 25,693,749	\$ 3,796,702
 <b>LIABILITIES AND FUND BALANCES</b>				
Liabilities:				
Accounts payable	\$ 2,825,037	\$ 1,637,948	\$ 393,347	\$ 348,656
Retainage payable	-	99,529	226,410	28
Due to other funds	331,998	-	-	-
Due to other governments	923,440	-	-	-
Unearned revenues	1,154,995	-	-	193,991
Other deposits held in escrow	638,341	-	-	-
Advance from other funds	949,614	-	-	-
Total liabilities	6,823,425	1,737,477	619,757	542,675
Fund balances:				
Reserved for:				
Debt service	-	-	-	-
Capital projects	-	-	-	-
Other purposes	-	-	814,000	-
Unreserved, reported in:				
General fund	30,152,425	-	-	-
Special revenue funds	-	65,816,015	24,259,992	3,254,027
Total fund balances	30,152,425	65,816,015	25,073,992	3,254,027
Total liabilities and fund balances	\$ 36,975,850	\$ 67,553,492	\$ 25,693,749	\$ 3,796,702

The accompanying notes are an integral part of the financial statements.

**CITY OF VERO BEACH, FLORIDA**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2009

ASSETS	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Assets:</b>			
Equity in pooled cash and investments	\$ 5,329,181	\$ -	\$ 2,209,591
Accounts receivable, net of allowance for estimated uncollectibles	14,943,652	2,493,916	-
Accrued interest receivable	51,116	2,783	5,802
Special assessment receivable	-	686,308	-
Due from other governments	-	-	83,751
Inventories	6,712,323	235,842	-
Prepaid items	8,769	-	-
Restricted assets			
Equity in pooled cash and investments	4,842,767	1,056,411	-
<b>Total Current Assets</b>	31,887,808	4,475,260	2,299,144
<b>Noncurrent Assets:</b>			
Restricted assets			
Equity in pooled cash and investments	7,007,271	-	-
<b>Total Restricted Assets</b>	7,007,271	-	-
Capital Assets			
Property, plant and equipment	245,468,537	109,836,842	51,299,495
Less: accumulated depreciation	112,914,411	58,222,456	9,007,102
	132,554,126	51,614,386	42,292,393
Construction in progress	1,225,097	3,422,988	301,811
<b>Total property, plant and equipment, net</b>	133,779,223	55,037,374	42,594,204
Other Assets			
Power Plant emission credits	247,200	-	-
Unamortized bond costs	497,805	55,226	-
<b>Total Other Assets</b>	745,005	55,226	-
<b>Total Noncurrent Assets</b>	141,531,499	55,092,600	42,594,204
<b>Total Assets</b>	\$ 173,419,307	\$ 59,567,860	\$ 44,893,348

The accompanying notes to financial statements are an integral part of this financial statement.  
Continued on next page

**CITY OF VERO BEACH, FLORIDA**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS (continued)**  
September 30, 2009

<b>LIABILITIES</b>	<b>Business - type activities -</b>		
	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>Current Liabilities (Payable from Current Assets)</b>			
Accounts and contracts payable	\$ 594,827	\$ 328,582	\$ 93,921
Accrued liabilities	6,350,288	330,259	26,453
Due to other governments	-	666,900	-
Due to other funds	-	93,324	-
Claims payable	-	-	-
Customer deposits	-	-	204,634
Compensated absences	79,715	59,805	10,122
Total Current Liabilities (Payable from Current Assets)	7,024,830	1,478,870	335,130
<b>Current Liabilities (Payable from Restricted Assets)</b>			
Accrued interest payable	847,767	205,411	-
Customer deposits	3,663,103	-	-
Revenue bonds and loans payable - current	3,995,000	851,000	-
Total Current Liabilities (Payable from Restricted Assets)	8,505,870	1,056,411	-
Total Current Liabilities	15,530,700	2,535,281	335,130
<b>Noncurrent Liabilities</b>			
Compensated absences	1,438,668	1,079,342	182,669
Claims payable	-	-	-
Bonds and loans payable, net of unamortized bond discount	57,155,000	13,547,000	-
Total Noncurrent Liabilities	58,593,668	14,626,342	182,669
Total Liabilities	74,124,368	17,161,623	517,799
<b>Net Assets</b>			
Invested in capital assets, net of related debt	72,629,223	40,639,374	42,594,204
Restricted for plant replacement and emergencies	1,000,000	-	-
Restricted for renewal and replacement	1,000,000	-	-
Unrestricted	24,665,716	1,766,863	1,781,345
Total Net Assets	\$ 99,294,939	\$ 42,406,237	\$ 44,375,549

The accompanying notes to financial statements are an integral part of this financial statement.

**CITY OF VERO BEACH, FLORIDA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2009

	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>OPERATING REVENUES</b>			
Charges for services (pledged as security for revenue bonds)	\$ 104,432,117	\$ 15,364,272	\$ 2,681,794
<b>Total Operating Revenues</b>	<u>104,432,117</u>	<u>15,364,272</u>	<u>2,681,794</u>
<b>OPERATING EXPENSES</b>			
Production	71,066,294	4,135,979	-
Transmission and distribution	5,866,279	2,250,047	-
Administrative and general	4,691,613	3,118,743	-
Pollution control	-	2,401,987	-
Customer service	1,444,527	-	-
Claims expense	-	-	-
Operating charges	-	-	2,055,218
Depreciation expense	6,371,732	2,695,284	911,000
<b>Total Operating Expenses</b>	<u>89,440,445</u>	<u>14,602,040</u>	<u>2,966,218</u>
Operating Income (Loss)	14,991,672	762,232	(284,424)
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment earnings	311,943	133,778	35,268
Interest / amortization expense	(2,869,570)	(638,413)	-
Federal and state grants	436,124	-	-
Miscellaneous	70,039	12,607	12,867
<b>Total Non-Operating Revenues (Expenses)</b>	<u>(2,051,464)</u>	<u>(492,028)</u>	<u>48,135</u>
Income (Loss) Before Contributions and Transfers	12,940,208	270,204	(236,289)
Capital Contributions	360,764	104,183	749,812
Transfers In	-	-	-
Transfers Out	(5,893,000)	(859,950)	-
<b>Change in Net Assets</b>	<u>7,407,972</u>	<u>(485,563)</u>	<u>513,523</u>
Net Assets - Beginning of Period	\$ 91,886,967	\$ 42,891,800	\$ 43,862,026
Net Assets - End of Period	<u>\$ 99,294,939</u>	<u>\$ 42,406,237</u>	<u>\$ 44,375,549</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**CITY OF VERO BEACH, FLORIDA**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2009

	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 102,645,221	\$ 15,107,098	\$ 2,739,809
Cash received from other funds for self-insurance premiums	-	-	-
Cash paid to suppliers for goods and services	(75,207,295)	(6,193,100)	(1,862,562)
Cash paid to employees for services	(8,631,502)	(5,745,272)	(704,214)
Cash paid for insurance claims	-	-	-
Net Cash Provided (Used in) by Operating Activities	<u>18,806,424</u>	<u>3,168,726</u>	<u>173,033</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	-	-	-
Transfers out	(5,893,000)	(859,950)	-
Operating grant	436,124	97,425	47,205
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(5,456,876)</u>	<u>(762,525)</u>	<u>47,205</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition and construction of assets	(16,248,725)	(3,167,697)	(1,236,899)
Capital contributions	198,585	82,727	1,404,024
Special assessments received	-	104,183	-
Bond and loan principal payments	(3,422,000)	(435,000)	-
Bond and loan interest payments	(2,804,875)	(629,500)	-
Net Cash Provided by (Used in) Capital and Related Financing Activities	<u>(22,277,015)</u>	<u>(4,045,287)</u>	<u>167,125</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>			
Purchase of pooled investments	(78,185,899)	(891,127)	(1,648,764)
Proceeds from sale and maturity of pooled investments	82,998,555	1,936,285	2,289,989
Interest on pooled cash and investments	694,866	149,686	72,165
Net Cash Provided by (Used in) Investment Activities	<u>5,507,522</u>	<u>1,194,845</u>	<u>713,390</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(3,419,945)	(444,241)	1,100,753
Cash and Cash Equivalents at Beginning of Year	5,077,215	(770,233)	(431,836)
Cash and Cash Equivalents at End of Year	<u>\$ 1,657,270</u>	<u>\$ (1,214,474)</u>	<u>\$ 668,917</u>

The notes to the financial statements are an integral part of the financial statements.

Continued on next page

**CITY OF VERO BEACH, FLORIDA**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2008

ASSETS	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Assets:</b>			
Equity in pooled cash and investments	\$ 14,467,206	\$ 1,119,935	\$ 1,775,662
Accounts receivable, net of allowance for estimated uncollectibles	13,025,167	2,225,172	12,684
Accrued interest receivable	150,202	8,531	17,100
Special assessment receivable	-	769,035	-
Due from other governments	-	97,425	785,168
Inventories	6,542,508	215,486	-
Prepaid items	4,513	-	-
Restricted Assets			
Equity in pooled cash and investments	4,248,405	636,037	-
<b>Total Current Assets</b>	38,438,001	5,071,621	2,590,614
<b>Noncurrent Assets:</b>			
Restricted Assets			
Equity in pooled cash and investments	6,980,046	800,000	-
<b>Total Restricted Assets</b>	6,980,046	800,000	-
Capital Assets			
Property, Plant and Equipment	229,642,630	107,956,533	44,544,304
Less: Accumulated Depreciation	107,193,271	55,585,327	8,099,678
Construction in Progress	122,449,359	52,371,206	36,444,626
	1,497,594	2,197,966	5,823,678
<b>Total Property, Plant and Equipment, net</b>	123,946,953	54,569,172	42,268,304
Other Assets			
Power Plant emission credits	438,525	-	-
Unamortized bond costs	541,138	59,765	-
<b>Total Other Assets</b>	979,663	59,765	-
<b>Total Noncurrent Assets</b>	131,906,662	55,428,937	42,268,304
<b>Total Assets</b>	\$ 170,344,663	\$ 60,500,558	\$ 44,858,918

The accompanying notes to financial statements are an integral part of this financial statement.  
Continued on next page

**CITY OF VERO BEACH, FLORIDA**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS (continued)**  
September 30, 2008

<b>LIABILITIES</b>	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Current Liabilities (Payable from Current Assets)</b>			
Accounts and contracts payable	\$ 546,072	\$ 740,318	\$ 648,555
Accrued liabilities	7,509,610	171,597	24,775
Due to other governments	-	666,900	-
Claims payable	-	-	-
Customer deposits	-	-	172,168
Compensated absences	71,806	52,285	7,948
Total Current Liabilities (Payable from Current Assets)	<u>8,127,488</u>	<u>1,631,100</u>	<u>853,446</u>
<b>Current Liabilities (Payable from Restricted Assets)</b>			
Accrued interest payable	826,405	201,037	-
Customer deposits	3,635,878	-	-
Revenue bonds and loans payable - current	3,422,000	435,000	-
Total Current Liabilities (Payable from Restricted Assets)	<u>7,884,283</u>	<u>636,037</u>	<u>-</u>
Total Current Liabilities	<u>16,011,771</u>	<u>2,267,137</u>	<u>853,446</u>
<b>Noncurrent Liabilities</b>			
Compensated absences	1,295,925	943,621	143,446
Claims payable	-	-	-
Bonds and loans payable, net of unamortized bond discount	61,150,000	14,398,000	-
Total Noncurrent Liabilities	<u>62,445,925</u>	<u>15,341,621</u>	<u>143,446</u>
<b>Total Liabilities</b>	<u>78,457,696</u>	<u>17,608,758</u>	<u>996,892</u>
<b>Net Assets</b>			
Invested in capital assets, net of related debt	59,374,953	39,736,172	42,268,304
Restricted for plant operations	-	800,000	-
Restricted for plant replacement and emergencies	1,000,000	-	-
Restricted for renewal and replacement	1,000,000	-	-
Unrestricted	30,512,014	2,355,628	1,593,722
<b>Total Net Assets</b>	<u>\$ 91,886,967</u>	<u>\$ 42,891,800</u>	<u>\$ 43,862,026</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**CITY OF VERO BEACH, FLORIDA**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2008

	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>OPERATING REVENUES</b>			
Charges for services (pledged as security for revenue bonds)	\$ 98,489,596	\$ 14,392,131	\$ 2,624,696
<b>Total Operating Revenues</b>	<b>98,489,596</b>	<b>14,392,131</b>	<b>2,624,696</b>
<b>OPERATING EXPENSES</b>			
Production	72,053,720	4,262,484	-
Transmission and distribution	5,817,441	1,749,748	-
Administrative and general	5,172,416	3,173,741	-
Pollution control	-	2,575,410	-
Customer service	1,441,545	-	-
Claims expense	-	-	-
Operating charges	-	-	1,931,335
Depreciation expense	6,226,512	2,674,446	822,520
<b>Total Operating Expenses</b>	<b>90,711,634</b>	<b>14,435,829</b>	<b>2,753,855</b>
Operating Income (Loss)	7,777,962	(43,698)	(129,159)
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment earnings	1,035,275	113,571	71,907
Interest / amortization expense	(5,702,522)	(1,964,690)	-
Federal and State grants	22,609	264,423	651
Miscellaneous	199,472	25,949	76,900
<b>Total Non-Operating Revenues (Expenses)</b>	<b>(4,445,166)</b>	<b>(1,560,747)</b>	<b>149,458</b>
Income (Loss) Before Contributions and Transfers	3,332,796	(1,604,445)	20,299
Capital Contributions	660,724	904,231	2,709,295
Transfers In	-	-	-
Transfers Out	(5,893,000)	(867,193)	-
<b>Change in Net Assets</b>	<b>(1,899,480)</b>	<b>(1,567,407)</b>	<b>2,729,594</b>
Net Assets - Beginning of Period	\$ 93,786,447	\$ 44,459,207	\$ 41,132,432
Net Assets - End of Period	<b>\$ 91,886,967</b>	<b>\$ 42,891,800</b>	<b>\$ 43,862,026</b>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2008

	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 99,823,507	\$ 14,686,671	\$ 2,744,760
Cash received from other funds for self-insurance premiums	-	-	-
Cash paid to suppliers for goods and services	(74,113,809)	(5,847,418)	(2,052,373)
Cash paid to employees for services	(8,349,692)	(5,050,389)	(655,865)
Cash paid for insurance claims	-	-	-
Net Cash Provided (Used in) by Operating Activities	<u>17,360,006</u>	<u>3,788,864</u>	<u>36,522</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	-	-	-
Transfers out	(5,893,000)	(867,193)	-
Operating grant	7,733	166,998	15,990
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(5,885,267)</u>	<u>(700,195)</u>	<u>15,990</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition and construction of assets	(7,551,786)	(3,696,068)	(4,458,065)
Bond and loan proceeds	8,247,000	14,833,000	-
Capital contributions	498,545	(426,556)	3,913,123
Special assessments received	-	904,231	-
Bond and loan principal payments	(11,167,000)	(14,927,000)	-
Bond and loan interest payments	(3,170,852)	(1,350,249)	-
Net Cash Provided by (Used in) Capital and Related Financing Activities	<u>(13,144,093)</u>	<u>(4,662,642)</u>	<u>(544,942)</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>			
Purchase of pooled investments	(110,197,667)	(4,913,019)	(5,516,975)
Proceeds from sale and maturity of pooled investments	91,358,194	2,812,994	3,309,969
Interest on pooled cash and investments	706,104	94,861	54,314
Net Cash Provided by (Used in) Investment Activities	<u>(18,133,369)</u>	<u>(2,005,164)</u>	<u>(2,152,692)</u>
Net Increase (Decrease) in Cash and Cash Equivalents	(19,802,723)	(3,579,137)	(2,645,122)
Cash and Cash Equivalents at Beginning of Year	24,879,938	2,808,904	2,213,286
Cash and Cash Equivalents at End of Year	<u>\$ 5,077,215</u>	<u>\$ (770,233)</u>	<u>\$ (431,836)</u>

The notes to the financial statements are an integral part of the financial statements.

Continued on next page

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2007

ASSETS	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Assets:</b>			
Equity in pooled cash and investments	\$ 15,671,631	\$ 2,238,847	\$ 2,213,286
Accounts receivable, net of allowance for estimated uncollectibles	14,486,333	2,494,726	2,857
Special assessment receivable	-	342,479	-
Due from other governments	-	-	2,004,335
Inventories	6,583,569	220,444	-
Prepaid items	3,249	-	-
Restricted Assets			
Equity in pooled cash and investments	3,934,737	986,056	-
<b>Total Current Assets</b>	40,679,519	6,282,552	4,220,478
<b>Noncurrent Assets:</b>			
Restricted Assets			
Equity in pooled cash and investments	6,873,571	800,000	-
<b>Total Restricted Assets</b>	6,873,571	800,000	-
Capital Assets			
Property, Plant and Equipment	220,042,699	104,637,987	43,166,807
Less: Accumulated Depreciation	101,570,797	53,000,791	7,314,482
	118,471,902	51,637,196	35,852,325
Construction in Progress	4,157,567	1,921,871	2,786,444
<b>Total Property, Plant and Equipment, net</b>	122,629,469	53,559,067	38,638,769
Other Assets			
Power Plant emission credits	577,265	-	-
Unamortized bond costs	27,376	13,035	-
<b>Total Other Assets</b>	604,641	13,035	-
<b>Total Noncurrent Assets</b>	130,107,681	54,372,102	38,638,769
<b>Total Assets</b>	\$ 170,787,200	\$ 60,654,654	\$ 42,859,247

The accompanying notes to financial statements are an integral part of this financial statement.  
Continued on next page

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS (continued)**  
September 30, 2007

<b>LIABILITIES</b>	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>Current Liabilities (Payable from Current Assets)</b>			
Accounts and contracts payable	\$ 774,784	\$ 620,481	\$ 1,454,326
Accrued liabilities	6,147,615	176,904	22,737
Due to other funds	-	-	-
Claims payable	-	-	-
Customer deposits	-	-	119,177
Compensated absences	66,989	48,888	6,855
Total Current Liabilities (Payable from Current Assets)	<u>6,989,388</u>	<u>846,273</u>	<u>1,603,095</u>
<b>Current Liabilities (Payable from Restricted Assets)</b>			
Accrued interest payable	834,737	181,057	-
Customer deposits	3,529,403	-	-
Revenue bonds and loans payable - current	3,100,000	805,000	-
Total Current Liabilities (Payable from Restricted Assets)	<u>7,464,140</u>	<u>986,057</u>	<u>-</u>
Total Current Liabilities	<u>14,453,528</u>	<u>1,832,330</u>	<u>1,603,095</u>
<b>Noncurrent Liabilities</b>			
Compensated absences	1,208,990	882,308	123,720
Claims payable	-	-	-
Bonds and loans payable, net of unamortized bond discount	61,338,235	13,480,809	-
Total Noncurrent Liabilities	<u>62,547,225</u>	<u>14,363,117</u>	<u>123,720</u>
Total Liabilities	<u>77,000,753</u>	<u>16,195,447</u>	<u>1,726,815</u>
<b>Net Assets</b>			
Invested in capital assets, net of related debt	58,191,234	39,273,258	38,638,769
Restricted for plant operations	-	800,000	-
Restricted for plant replacement and emergencies	1,000,000	-	-
Restricted for renewal and replacement	1,000,000	-	-
Unrestricted	33,595,213	4,385,949	2,493,663
Total Net Assets	<u>\$ 93,786,447</u>	<u>\$ 44,459,207</u>	<u>\$ 41,132,432</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2007

	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>OPERATING REVENUES</b>			
Charges for services (pledged as security for revenue bonds)	\$ 92,099,204	\$ 15,310,166	\$ 2,406,034
Total Operating Revenues	<u>92,099,204</u>	<u>15,310,166</u>	<u>2,406,034</u>
<b>OPERATING EXPENSES</b>			
Production	57,538,218	4,184,440	-
Transmission and distribution	5,142,527	1,796,006	-
Administrative and general	6,016,306	3,263,790	-
Pollution control	-	2,320,920	-
Customer service	1,374,934	-	-
Claims expense	-	-	-
Operating charges	-	-	1,829,056
Depreciation expense	5,844,434	2,595,846	708,135
Total Operating Expenses	<u>75,916,419</u>	<u>14,161,002</u>	<u>2,537,191</u>
Operating Income (Loss)	16,182,785	1,149,164	(131,157)
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment earnings	1,365,229	238,316	143,588
Interest / amortization expense	(3,056,028)	(645,981)	-
Federal and State grants	4,917	2,770	977
Miscellaneous	84,879	17,185	9,985
Total Non-Operating Revenues (Expenses)	<u>(1,601,003)</u>	<u>(387,710)</u>	<u>154,550</u>
Income (Loss) Before Contributions and Transfers	14,581,782	761,454	23,393
Capital Contributions	1,316,410	705,284	2,937,805
Transfers In	-	-	-
Transfers Out	<u>(5,893,000)</u>	<u>(1,085,100)</u>	<u>-</u>
Change in Net Assets	<u>10,005,192</u>	<u>381,638</u>	<u>2,961,198</u>
Net Assets - Beginning of Period	\$ 83,781,255	\$ 44,077,569	\$ 38,171,234
Net Assets - End of Period	<u>\$ 93,786,447</u>	<u>\$ 44,459,207</u>	<u>\$ 41,132,432</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2007

	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 90,066,973	\$ 15,058,370	\$ 2,408,387
Cash received from other funds for self-insurance premiums	-	-	-
Cash paid to suppliers for goods and services	(61,816,417)	(5,575,242)	64,154
Cash paid to employees for services	(7,813,921)	(5,444,743)	(623,106)
Cash paid for insurance claims	-	-	-
Net Cash Provided (Used in) by Operating Activities	<u>20,436,635</u>	<u>4,038,385</u>	<u>1,849,435</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	-	-	-
Transfers out	(5,893,000)	(1,085,100)	-
Operating grant	4,917	2,770	977
Principal payments on loans from other funds	-	-	-
Interest payments on loans from other funds	-	-	-
Principal received on loans to other funds	10,500	-	-
Interest received on loans to other funds	124	-	-
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(5,877,459)</u>	<u>(1,082,330)</u>	<u>977</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition and construction of fixed assets	(8,652,493)	(2,421,043)	(3,708,731)
Capital contributions	1,158,955	(282,516)	1,203,455
Special assessments received	-	705,284	-
Bond and loan principal payments	(2,838,000)	(768,001)	-
Bond and loan interest payments	(2,837,362)	(598,195)	-
Net Cash Provided by (Used in) Capital and Related Financing Activities	<u>(13,168,900)</u>	<u>(3,364,471)</u>	<u>(2,505,276)</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>			
Proceeds from sale and maturity of pooled investments	1,995,942	1,051,150	-
Interest on pooled cash and investments	1,398,702	253,406	143,588
Net Cash Provided by (Used in) Investment Activities	<u>3,394,644</u>	<u>1,304,556</u>	<u>143,588</u>
Net Increase (Decrease) in Cash and Cash Equivalents	4,784,920	896,140	(511,276)
Cash and Cash Equivalents at Beginning of Year	20,095,019	1,912,763	2,724,562
Cash and Cash Equivalents at End of Year	<u>\$ 24,879,939</u>	<u>\$ 2,808,903</u>	<u>\$ 2,213,286</u>

The notes to the financial statements are an integral part of the financial statements.

Continued on next page

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2006

ASSETS	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Assets:</b>			
Equity in pooled cash and investments	\$ 13,310,479	\$ 2,439,430	\$ 2,724,562
Accounts receivable, net of allowance for estimated uncollectibles	12,301,912	2,226,180	-
Accrued interest receivable	15,639	7,740	-
Special assessment receivable	-	59,962	-
Due from other governments	-	-	269,985
Due from other funds	10,500	-	-
Inventories	6,083,030	202,208	-
Prepaid items	5,615	-	-
Restricted Assets			
Equity in pooled cash and investments	3,726,249	947,833	-
<b>Total Current Assets</b>	<b>35,453,424</b>	<b>5,883,353</b>	<b>2,994,547</b>
<b>Noncurrent Assets:</b>			
Restricted Assets			
Equity in pooled cash and investments	6,672,191	800,000	-
<b>Total Restricted Assets</b>	<b>6,672,191</b>	<b>800,000</b>	<b>-</b>
Capital Assets			
Property, Plant and Equipment	217,657,730	102,810,214	41,714,786
Less: Accumulated Depreciation	98,601,095	50,424,460	6,631,611
	119,056,635	52,385,754	35,083,175
Construction in Progress	1,195,380	1,353,256	555,090
<b>Total Property, Plant and Equipment, net</b>	<b>120,252,015</b>	<b>53,739,010</b>	<b>35,638,265</b>
Other Assets			
Unamortized bond costs	81,811	14,338	-
<b>Total Other Assets</b>	<b>81,811</b>	<b>14,338</b>	<b>-</b>
<b>Total Noncurrent Assets</b>	<b>127,006,017</b>	<b>54,553,348</b>	<b>35,638,265</b>
<b>Total Assets</b>	<b>\$ 162,459,441</b>	<b>\$ 60,436,701</b>	<b>\$ 38,632,812</b>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS (continued)**  
September 30, 2006

LIABILITIES	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Liabilities (Payable from Current Assets)</b>			
Accounts and contracts payable	\$ 1,086,774	\$ 251,570	\$ 178,194
Accrued liabilities	5,077,572	165,684	21,769
Due to other funds	-	-	26,706
Claims payable	-	-	-
Customer deposits	-	-	123,955
Total Current Liabilities (Payable from Current Assets)	6,164,346	417,254	350,624
<b>Current Liabilities (Payable from Restricted Assets)</b>			
Accrued interest payable	888,249	179,833	-
Customer deposits	3,328,023	-	-
Current portion of bonds and loans payable	2,838,000	768,000	-
Total Current Liabilities (Payable from Restricted Assets)	7,054,272	947,833	-
Total Current Liabilities	13,218,618	1,365,087	350,624
<b>Noncurrent Liabilities</b>			
Accrued compensated absences	1,239,076	753,496	110,954
Claims payable - long term	-	-	-
Bonds and loans payable, net of unamortized bond discount	64,220,493	14,240,549	-
Total Noncurrent Liabilities	65,459,569	14,994,045	110,954
<b>Total Liabilities</b>	78,678,187	16,359,132	461,578
<b>Net Assets</b>			
Invested in capital assets, net of related debt	53,193,522	38,730,461	35,638,265
Restricted for plant operations	-	800,000	-
Restricted for plant replacement and emergencies	1,000,000	-	-
Restricted for renewal and replacement	1,000,000	-	-
Unrestricted	28,587,732	4,547,108	2,532,969
<b>Total Net Assets</b>	\$ 83,781,254	\$ 44,077,569	\$ 38,171,234

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2006

	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>OPERATING REVENUES</b>			
Charges for services (pledged as security for revenue bonds)	\$ 94,264,554	\$ 15,148,429	\$ 2,169,832
Total Operating Revenues	<u>94,264,554</u>	<u>15,148,429</u>	<u>2,169,832</u>
<b>OPERATING EXPENSES</b>			
Production	63,538,981	4,051,375	-
Transmission and distribution	4,754,291	1,350,289	-
Administrative and general	3,855,476	3,086,334	-
Pollution control	-	2,097,941	-
Customer service	1,306,646	-	-
Claims expense	-	-	-
Operating charges	-	-	1,770,954
Depreciation expense	5,599,404	2,589,965	676,678
Total Operating Expenses	<u>79,054,798</u>	<u>13,175,904</u>	<u>2,447,632</u>
Operating Income (Loss)	15,209,756	1,972,525	(277,800)
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment earnings	951,927	158,648	109,114
Interest / amortization expense	(3,405,783)	(700,646)	-
Federal and State grants	-	-	11,390
Miscellaneous	571,166	590,649	5,936
Total Non-Operating Revenues (Expenses)	<u>(1,882,690)</u>	<u>48,651</u>	<u>126,440</u>
Income (Loss) Before Contributions and Transfers	13,327,066	2,021,176	(151,360)
Capital Contributions	950,165	593,471	944,840
Hurricane Recovery Reserve	1,344,167	-	-
Transfers In	-	-	-
Transfers Out	(5,893,000)	(1,085,100)	-
Change in Net Assets	<u>9,728,398</u>	<u>1,529,547</u>	<u>793,480</u>
Net Assets - Beginning of Period	\$ 74,052,856	\$ 42,548,022	\$ 37,377,754
Net Assets - End of Period	<u>\$ 83,781,254</u>	<u>\$ 44,077,569</u>	<u>\$ 38,171,234</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2006

	<b>Business - type activities -</b>		
	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 93,599,154	\$ 15,331,758	\$ 2,194,486
Cash received from other funds for self-insurance premiums	-	-	-
Cash paid to suppliers for goods and services	(66,299,374)	(5,554,604)	(926,576)
Cash paid to employees for services	(7,299,238)	(5,272,897)	(671,045)
Cash paid for insurance claims	-	-	-
Net Cash Provided (Used in) by Operating Activities	<u>20,000,542</u>	<u>4,504,257</u>	<u>596,865</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	-	-	-
Transfers out	(5,893,000)	(1,085,100)	-
Operating grant	3,364,808	1,754,881	11,390
Principal payments on loans from other funds	-	-	-
Interest payments on loans from other funds	-	-	-
Principal received on loans to other funds	10,500	-	-
Interest received on loans to other funds	1,137	-	-
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(2,516,555)</u>	<u>669,781</u>	<u>11,390</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition and construction of fixed assets	(8,559,379)	(1,657,753)	(1,001,523)
Capital contributions	2,294,333	51,366	780,686
Special assessments received	-	593,471	-
Bond and loan principal payments	(2,566,001)	(730,999)	-
Bond and loan interest payments	(3,178,473)	(659,226)	-
Net Cash Provided by (Used in) Capital and Related Financing Activities	<u>(12,009,520)</u>	<u>(2,403,141)</u>	<u>(220,837)</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>			
Proceeds from sale and maturity of pooled investments	1,999,019	50,700	-
Interest on pooled cash and investments	1,027,786	189,347	109,114
Net Cash Provided by (Used in) Investment Activities	<u>3,026,805</u>	<u>240,047</u>	<u>109,114</u>
Net Increase (Decrease) in Cash and Cash Equivalents	8,501,272	3,010,944	496,532
Cash and Cash Equivalents at Beginning of Year	11,593,747	(1,098,181)	2,228,030
Cash and Cash Equivalents at End of Year	<u>\$ 20,095,019</u>	<u>\$ 1,912,763</u>	<u>\$ 2,724,562</u>

The notes to the financial statements are an integral part of the financial statements.

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2005

ASSETS	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Assets:</b>			
Equity in pooled cash and investments	\$ 6,056,233	\$ (458,258)	\$ 2,228,030
Accounts receivable, net of allowance for estimated uncollectibles	11,363,416	1,819,041	-
Accrued interest receivable	29,856	7,740	-
Special assessment receivable	-	111,329	-
Due from other governments	3,529,883	1,863,182	105,831
Due from other funds	10,500	-	-
Inventories	5,543,196	191,740	-
Prepaid items	4,395	-	-
Restricted Assets			
Equity in pooled cash and investments	7,121,513	-	-
<b>Total Current Assets</b>	<b>33,658,992</b>	<b>3,534,774</b>	<b>2,333,861</b>
<b>Noncurrent Assets:</b>			
Restricted Assets			
Equity in pooled cash and investments	4,091,700	1,715,977	-
<b>Total Restricted Assets</b>	<b>4,091,700</b>	<b>1,715,977</b>	<b>-</b>
Capital Assets			
Property, Plant and Equipment	206,232,107	101,042,215	40,658,559
Less: Accumulated Depreciation	93,410,127	47,853,678	5,963,022
<b>Construction in Progress</b>	<b>112,821,980</b>	<b>53,188,537</b>	<b>34,695,537</b>
<b>Total Property, Plant and Equipment, net</b>	<b>117,139,165</b>	<b>54,654,729</b>	<b>35,313,420</b>
Other Assets			
Advance to other funds	10,500	-	-
Unamortized bond costs	136,246	15,642	-
<b>Total Other Assets</b>	<b>146,746</b>	<b>15,642</b>	<b>-</b>
<b>Total Noncurrent Assets</b>	<b>121,377,611</b>	<b>56,386,348</b>	<b>35,313,420</b>
<b>Total Assets</b>	<b>\$ 155,036,603</b>	<b>\$ 59,921,122</b>	<b>\$ 37,647,281</b>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS (continued)**  
September 30, 2005

<b>LIABILITIES</b>	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>Current Liabilities (Payable from Current Assets)</b>			
Accounts and contracts payable	\$ 921,002	\$ 560,310	\$ 7,675
Accrued liabilities	5,298,258	191,816	21,368
Due to other funds	-	-	-
Claims payable	-	-	-
Customer deposits	-	-	105,237
Total Current Liabilities (Payable from Current Assets)	6,219,260	752,126	134,280
<b>Current Liabilities (Payable from Restricted Assets)</b>			
Accrued interest payable	933,114	184,977	-
Customer deposits	3,201,415	-	-
Current portion of bonds and loans payable	2,566,000	731,000	-
Total Current Liabilities (Payable from Restricted Assets)	6,700,529	915,977	-
Total Current Liabilities	12,919,789	1,668,103	134,280
<b>Noncurrent Liabilities</b>			
Accrued compensated absences	1,223,206	741,709	135,247
Advances from other funds	-	-	-
Claims payable - long term	-	-	-
Bonds and loans payable, net of unamortized bond discount	66,840,752	14,963,288	-
Total Noncurrent Liabilities	68,063,958	15,704,997	135,247
Total Liabilities	80,983,747	17,373,100	269,527
<b>Net Assets</b>			
Invested in capital assets, net of related debt	47,732,413	38,960,441	35,313,420
Restricted for construction	-	-	-
Restricted for plant operations	-	800,000	-
Restricted for plant replacement and emergencies	1,000,000	-	-
Restricted for renewal and replacement	1,000,000	-	-
Restricted for claims	-	-	-
Unrestricted	24,320,443	2,787,581	2,064,334
Total Net Assets	\$ 74,052,856	\$ 42,548,022	\$ 37,377,754

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2005

	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>OPERATING REVENUES</b>			
Charges for services (pledged as security for revenue bonds)	\$ 81,860,141	\$ 13,418,679	\$ 2,053,833
Total Operating Revenues	<u>81,860,141</u>	<u>13,418,679</u>	<u>2,053,833</u>
<b>OPERATING EXPENSES</b>			
Production	51,466,029	3,299,130	-
Transmission and distribution	10,619,819	6,007,473	-
Administrative and general	4,570,096	3,280,702	-
Pollution control	-	1,766,531	-
Customer service	1,253,715	-	-
Claims expense	-	-	-
Operating charges	-	-	2,268,852
Depreciation expense	5,629,002	2,670,796	705,364
Total Operating Expenses	<u>73,538,661</u>	<u>17,024,632</u>	<u>2,974,216</u>
Operating Income (Loss)	8,321,480	(3,605,953)	(920,383)
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment earnings	377,636	120,039	49,504
Interest / amortization expense	(3,361,247)	(675,518)	-
Federal and State grants	5,916,253	1,561,985	208,839
Miscellaneous	3,169,629	1,500,020	367,940
Total Non-Operating Revenues (Expenses)	<u>6,102,271</u>	<u>2,506,526</u>	<u>626,283</u>
Income (Loss) Before Contributions and Transfers	14,423,751	(1,099,427)	(294,100)
Capital Contributions	871,426	540,096	1,007,990
Transfers In	-	-	-
Transfers Out	(5,622,800)	(984,000)	-
Change in Net Assets	<u>9,672,377</u>	<u>(1,543,331)</u>	<u>713,890</u>
Net Assets - Beginning of Period	64,380,479	44,091,353	36,663,864
Net Assets - End of Period	<u>\$ 74,052,856</u>	<u>\$ 42,548,022</u>	<u>\$ 37,377,754</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2005

	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 78,481,418	\$ 14,485,061	\$ 2,457,010
Cash received from other funds for self-insurance premiums	-	-	-
Cash paid to suppliers for goods and services	(60,464,248)	(9,199,717)	(3,158,907)
Cash paid to employees for services	(7,089,101)	(4,985,465)	(536,023)
Cash paid for insurance claims	-	-	-
Net Cash Provided (Used in) by Operating Activities	<u>10,928,069</u>	<u>299,879</u>	<u>(1,237,920)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	-	-	-
Transfers out	(5,622,800)	(984,000)	-
Operating grant	4,838,487	53,172	208,839
Grants other than operating grants	-	-	-
Principal payments on loans from other funds	-	-	-
Interest payments on loans from other funds	-	-	-
Principal received on loans to other funds	10,500	-	-
Interest received on loans to other funds	3,564	-	-
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(770,249)</u>	<u>(930,828)</u>	<u>208,839</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition and construction of fixed assets	(7,159,443)	(1,700,074)	(1,195,819)
Capital contributions	871,426	66,930	3,016,697
Special assessments received	-	540,096	-
Bond and loan principal payments	(2,315,000)	(695,000)	-
Bond and loan interest payments	(3,134,826)	(636,278)	-
Net Cash Provided by (Used in) Capital and Related Financing Activities	<u>(11,737,843)</u>	<u>(2,424,326)</u>	<u>1,820,878</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>			
Proceeds from sale and maturity of pooled investments	2,013,490	1,047,337	(500,000)
Purchase of pooled investments	-	-	500,000
Interest on pooled cash and investments	627,789	212,100	54,243
Net Cash Provided by (Used in) Investment Activities	<u>2,641,279</u>	<u>1,259,437</u>	<u>54,243</u>
Net Increase (Decrease) in Cash and Cash Equivalents	1,061,256	(1,795,838)	846,040
Cash and Cash Equivalents at Beginning of Year	10,532,491	697,657	1,381,990
Cash and Cash Equivalents at End of Year	<u>\$ 11,593,747</u>	<u>\$ (1,098,181)</u>	<u>\$ 2,228,030</u>

The notes to the financial statements are an integral part of the financial statements.

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2004

ASSETS	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Assets:</b>			
Equity in pooled cash and investments	\$ 9,090,384	\$ 2,505,654	\$ 1,381,990
Accounts receivable, net of allowance for estimated uncollectibles	4,915,685	1,385,403	3,101
Accrued interest receivable	55,762	7,740	4,739
Special assessment receivable	-	178,259	-
Due from other governments	2,452,117	354,369	2,114,538
Due from other funds	10,500	-	-
Inventories	5,349,133	202,689	-
Prepaid items	8,388	-	-
Restricted Assets			
Equity in pooled cash and investments	6,380,768	695,000	-
<b>Total Current Assets</b>	28,262,737	5,329,114	3,504,368
<b>Noncurrent Assets:</b>			
Restricted Assets			
Equity in pooled cash and investments	2,978,339	992,301	-
Total Restricted Assets	2,978,339	992,301	-
Capital Assets			
Property, Plant and Equipment	202,334,955	99,525,884	36,922,821
Less: Accumulated Depreciation	87,982,229	45,205,654	5,257,657
Construction in Progress	114,352,726	54,320,230	31,665,164
Total Property, Plant and Equipment, net	115,690,500	55,629,051	34,822,966
Other Assets			
Advance to other funds	21,000	-	-
Unamortized bond costs	190,681	16,946	-
Total Other Assets	211,681	16,946	-
<b>Total Noncurrent Assets</b>	118,880,520	56,638,298	34,822,966
<b>Total Assets</b>	\$ 147,143,257	\$ 61,967,412	\$ 38,327,334

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF NET ASSETS**  
**PROPRIETARY FUNDS (continued)**  
September 30, 2004

<b>LIABILITIES</b>	<b>Business - type activities -</b>		
	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>Current Liabilities (Payable from Current Assets)</b>			
Accounts and contracts payable	\$ 5,441,859	\$ 422,497	\$ 1,457,822
Accrued liabilities	549,619	225,156	20,463
Due to other funds	-	-	-
Claims payable	-	-	-
Customer deposits	-	-	64,758
Total Current Liabilities (Payable from Current Assets)	5,991,478	647,653	1,543,043
<b>Current Liabilities (Payable from Restricted Assets)</b>			
Accrued interest payable	978,872	192,301	-
Customer deposits	3,086,896	-	-
Current portion of bonds and loans payable	2,315,000	695,000	-
Total Current Liabilities (Payable from Restricted Assets)	6,380,768	887,301	-
<b>Noncurrent Liabilities</b>			
Accrued compensated absences	1,201,523	692,077	120,427
Advances from other funds	-	-	-
Claims payable - long term	-	-	-
Bonds and loans payable, net of unamortized bond discount	69,189,009	15,649,028	-
Total Noncurrent Liabilities	70,390,532	16,341,105	120,427
<b>Total Liabilities</b>	82,762,778	17,876,059	1,663,470
<b>Net Assets</b>			
Invested in capital assets, net of related debt	44,186,491	39,285,023	34,822,966
Restricted for construction	978,339	-	-
Restricted for plant operations	-	800,000	-
Restricted for plant replacement and emergencies	1,000,000	-	-
Restricted for renewal and replacement	1,000,000	-	-
Restricted for claims	-	-	-
Unrestricted	17,215,649	4,006,330	1,840,898
<b>Total Net Assets</b>	\$ 64,380,479	\$ 44,091,353	\$ 36,663,864

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2004

	<b>Business - type activities - Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>OPERATING REVENUES</b>			
Charges for services (pledged as security for revenue bonds)	\$ 65,150,040	\$ 12,513,316	\$ 2,079,273
Total Operating Revenues	<u>65,150,040</u>	<u>12,513,316</u>	<u>2,079,273</u>
<b>OPERATING EXPENSES</b>			
Production	46,756,128	3,038,873	-
Transmission and distribution	6,324,683	1,834,437	-
Administrative and general	3,374,852	2,756,993	-
Pollution control	-	1,662,321	-
Customer service	1,207,855	-	-
Claims expense	-	-	-
Operating charges	-	-	1,621,657
Depreciation Expense	5,496,497	2,670,784	373,623
Total Operating Expenses	<u>63,160,015</u>	<u>11,963,408</u>	<u>1,995,280</u>
Operating Income (Loss)	1,990,025	549,908	83,993
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment earnings	382,958	249,841	12,430
Interest / amortization expense	(3,501,222)	(1,416,070)	-
Federal and State grants	2,452,117	354,369	-
Miscellaneous	121,798	69,972	8,835
Total Non-Operating Revenues (Expenses)	<u>(544,349)</u>	<u>(741,888)</u>	<u>21,265</u>
Income (Loss) Before Contributions and Transfers	1,445,676	(191,980)	105,258
Capital Contributions	1,185,888	529,537	3,537,516
Transfers In	-	-	-
Transfers Out	<u>(4,799,400)</u>	<u>(969,100)</u>	<u>-</u>
Change in Net Assets	<u>(2,167,836)</u>	<u>(631,543)</u>	<u>3,642,774</u>
Net Assets - Beginning of Period	66,548,315	44,722,896	33,021,090
Net Assets - End of Period	<u>\$ 64,380,479</u>	<u>\$ 44,091,353</u>	<u>\$ 36,663,864</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2004

	<b>Business - type activities -</b>		
	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 68,340,592	\$ 12,930,472	\$ 2,091,065
Cash received from other funds for self-insurance premiums	-	-	-
Cash paid to suppliers for goods and services	(49,387,669)	(4,341,324)	(96,359)
Cash paid to employees for services	(6,767,112)	(4,654,168)	(516,044)
Cash paid for insurance claims	-	-	-
Net Cash Provided (Used in) by Operating Activities	<u>12,185,811</u>	<u>3,934,980</u>	<u>1,478,662</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Transfers in	-	-	-
Transfers out	(4,799,400)	(969,100)	-
Principal payments on loans from other funds	-	-	-
Interest payments on loans from other funds	-	-	-
Principal received on loans to other funds	10,500	-	-
Interest received on loans to other funds	2,743	-	-
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(4,786,157)</u>	<u>(969,100)</u>	<u>-</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition and construction of fixed assets	(5,119,460)	(2,085,329)	(3,908,920)
Capital contributions	1,185,888	529,537	3,172,314
Special assessments received	-	(48,977)	-
Bond and loan principal payments	(2,034,794)	(10,000,000)	-
Bond and loan interest payments	(2,735,519)	(1,294,950)	-
Net Cash Provided by (Used in) Capital and Related Financing Activities	<u>(8,703,885)</u>	<u>(12,899,719)</u>	<u>(736,606)</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>			
Proceeds from sale and maturity of pooled investments	2,000,941	44,200	-
Interest on pooled cash and investments	789,801	356,283	12,430
Net Cash Provided by (Used in) Investment Activities	<u>2,790,742</u>	<u>400,483</u>	<u>12,430</u>
Net Increase (Decrease) in Cash and Cash Equivalents	1,486,511	(9,533,356)	754,486
Cash and Cash Equivalents at Beginning of Year	9,045,980	10,231,013	627,504
Cash and Cash Equivalents at End of Year	<u>\$ 10,532,491</u>	<u>\$ 697,657</u>	<u>\$ 1,381,990</u>

The notes to the financial statements are an integral part of the financial statements.

**City of Vero Beach, Florida**  
**STATEMENT OF FUND NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2003

ASSETS	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>Current Assets</b>			
Equity in pooled cash and investments	\$ 10,425,368	\$ 11,586,668	\$ 627,504
Accounts receivable, net of allowance for estimated uncollectibles	7,945,220	1,732,587	112
Accrued interest receivable	72,349	7,740	4,739
Special assessment receivable	-	129,282	-
Due from other governments	-	-	1,749,335
Due from other funds	10,500	-	-
Inventories	5,436,263	227,772	-
Prepaid items	2,713	-	-
<b>Total Current Assets</b>	<b>23,892,413</b>	<b>13,684,049</b>	<b>2,381,690</b>
<b>Restricted Assets</b>			
Equity in pooled cash and investments	7,331,552	877,784	-
Investments	1,600,000	1,412,500	-
<b>Total Restricted Assets</b>	<b>8,931,552</b>	<b>2,290,284</b>	<b>-</b>
<b>Property, Plant and Equipment</b>			
Less: Accumulated depreciation	194,117,882	97,500,189	33,208,210
	82,643,626	42,550,096	4,898,688
<b>Construction in progress</b>	<b>111,474,256</b>	<b>54,950,093</b>	<b>28,309,522</b>
	4,682,855	1,264,413	2,979,866
<b>Total Property, Plant and Equipment, net</b>	<b>116,157,111</b>	<b>56,214,506</b>	<b>31,289,388</b>
<b>Other Assets</b>			
Advance to other funds	31,500	-	-
Unamortized bond costs	245,116	145,378	-
<b>Total Other Assets</b>	<b>276,616</b>	<b>145,378</b>	<b>-</b>
<b>Total Assets</b>	<b>\$ 149,257,692</b>	<b>\$ 72,334,217</b>	<b>\$ 33,671,078</b>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF FUND NET ASSETS**  
**PROPRIETARY FUNDS**  
September 30, 2003

<b>LIABILITIES</b>	<b>Business - type activities -</b>		
	<b>Enterprise Funds</b>		
	<b>Electric System</b>	<b>Water and Sewer System</b>	<b>Municipal Airport</b>
<b>Current Liabilities (Payable from Current Assets)</b>			
Accounts and contracts payable	\$ 3,889,257	\$ 275,569	\$ 466,476
Accrued liabilities	928,283	169,381	15,207
Due to other funds	-	-	-
Claims payable	-	-	-
Customer deposits	-	-	-
<b>Total Current Liabilities (Payable from Current Assets)</b>	<b>4,817,540</b>	<b>444,950</b>	<b>481,683</b>
<b>Current Liabilities (Payable from Restricted Assets)</b>			
Accrued interest payable	440,566	265,284	-
Customer deposits	2,918,079	-	58,811
Current portion of bonds and loans payable	2,080,000	1,225,000	-
<b>Total Current Liabilities (Payable from Restricted Assets)</b>	<b>5,438,645</b>	<b>1,490,284</b>	<b>58,811</b>
<b>Long-Term Liabilities</b>			
Accrued compensated absences	1,167,351	622,731	109,494
Advances from other funds	-	-	-
Bonds payable, net of unamortized bond discount	71,285,841	25,053,356	-
<b>Total Long-term Liabilities</b>	<b>72,453,192</b>	<b>25,676,087</b>	<b>109,494</b>
<b>Total Liabilities</b>	<b>82,709,377</b>	<b>27,611,321</b>	<b>649,988</b>
<b>Net Assets</b>			
Invested in capital assets, net of related debt	44,871,270	31,161,150	31,289,388
Restricted for construction	1,492,906	-	-
Restricted for plant operations	-	800,000	-
Restricted for plant replacement and emergencies	1,000,000	-	-
Restricted for renewal and replacement	1,000,000	-	-
Restricted for claims	-	-	-
Unrestricted	18,184,139	12,761,746	1,731,702
<b>Total Net Assets</b>	<b>\$ 66,548,315</b>	<b>\$ 44,722,896</b>	<b>\$ 33,021,090</b>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2003

	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>OPERATING REVENUES</b>			
Charges for services pledged as security for revenue bonds	\$ 63,982,759	\$ 13,270,051	\$ 1,990,497
Total Operating Revenues	<u>63,982,759</u>	<u>13,270,051</u>	<u>1,990,497</u>
<b>OPERATING EXPENSES</b>			
Production	42,538,257	3,048,722	-
Transmission and distribution	3,634,712	1,546,989	-
Administrative and general	3,574,108	2,717,009	-
Pollution control	-	1,477,919	-
Customer service	1,145,718	-	-
Claims expense	-	-	-
Operating charges	-	-	1,546,680
Depreciation Expense	5,330,462	2,551,254	273,332
Total Operating Expenses	<u>56,223,257</u>	<u>11,341,893</u>	<u>1,820,012</u>
Operating Income (Loss)	7,759,502	1,928,158	170,485
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment income (loss)	669,807	383,523	24,367
Interest / amortization expense	(4,264,549)	(1,440,817)	-
Miscellaneous	87,485	49,893	64,244
Total Non-Operating Revenues (Expenses)	<u>(3,507,257)</u>	<u>(1,007,401)</u>	<u>88,611</u>
Income (Loss) Before Contributions and Transfers	<u>4,252,245</u>	<u>920,757</u>	<u>259,096</u>
Capital Contributions	992,864	1,210,333	2,673,687
Transfers In	-	-	-
Transfers Out	(4,287,400)	(930,000)	-
Change in Net Assets	<u>957,709</u>	<u>1,201,090</u>	<u>2,932,783</u>
Net Assets - Beginning of Period	65,590,606	43,521,806	30,088,307
Net Assets - End of Period	<u>\$ 66,548,315</u>	<u>\$ 44,722,896</u>	<u>\$ 33,021,090</u>

The accompanying notes to financial statements are an integral part of this financial statement.

**City of Vero Beach, Florida**  
**STATEMENT OF CASH FLOWS**  
**PROPRIETARY FUNDS**  
For the Year Ended September 30, 2003

	Business - type activities - Enterprise Funds		
	Electric System	Water and Sewer System	Municipal Airport
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
Cash received from customers	\$ 64,068,741	\$ 13,167,280	\$ 2,060,550
Cash received from other funds for self-insurance premiums	-	-	-
Cash paid to suppliers for goods and services	(43,784,038)	(4,189,034)	(1,176,374)
Cash paid to employees for services	(6,446,011)	(4,268,923)	(469,001)
Cash paid for insurance claims	-	-	-
Net Cash Provided (Used in) by Operating Activities	<u>13,838,692</u>	<u>4,709,323</u>	<u>415,175</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>			
Operating transfers in	-	-	-
Operating transfers out	(4,287,400)	(930,000)	-
Principal payments on loans from other funds	-	-	-
Interest payments on loans from other funds	-	-	-
Principal received on loans to other funds	10,500	-	-
Interest received on loans to other funds	3,413	-	-
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(4,273,487)</u>	<u>(930,000)</u>	<u>-</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>			
Acquisition and construction of fixed assets	(6,133,112)	(3,075,355)	(3,047,551)
Capital contributions	992,865	1,210,333	1,528,443
Special assessments received	-	(103,141)	-
Bond and loan principal payments	(8,185,000)	(1,165,000)	-
Bond and loan interest payments	(5,085,155)	(1,600,549)	-
Net Cash Used in Capital and Related Financing Activities	<u>(18,410,402)</u>	<u>(4,733,712)</u>	<u>(1,519,108)</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>			
Proceeds from sale and maturity of pooled investments	8,480,576	1,039,182	-
Interest on pooled cash and investments	1,327,708	504,887	24,367
Net Cash Provided by (Used in) Investment Activities	<u>9,808,284</u>	<u>1,544,069</u>	<u>24,367</u>
Net Increase (Decrease) in Cash and Cash Equivalents	963,087	589,680	(1,079,566)
Cash and Cash Equivalents at Beginning of Year	8,082,893	9,641,333	1,707,070
Cash and Cash Equivalents at End of Year	<u>\$ 9,045,980</u>	<u>\$ 10,231,013</u>	<u>\$ 627,504</u>

The notes to the financial statements are an integral part of the financial statements.

**City of Vero Beach, Florida**  
**COMBINING BALANCE SHEET**  
**ALL ENTERPRISE FUNDS**  
September 30, 2002

ASSETS	<u>Electric System</u>	<u>Water and Sewer System</u>
<b>Current Assets</b>		
Equity in pooled cash and investments	\$ 11,442,407	\$ 8,168,578
Accounts receivable, net of allowance for estimated uncollectibles	8,100,677	1,579,924
Accrued interest receivable	139,880	18,324
Special assessment receivable	-	26,141
Due from other governments	-	-
Due from other funds	10,500	-
Inventories	5,708,658	215,770
Prepaid items	172,115	63,742
	<hr/>	<hr/>
Total Current Assets	25,574,237	10,072,479
<b>Restricted Assets</b>		
Equity in pooled cash and investments	11,925,785	3,814,955
Investments	4,100,000	2,453,700
	<hr/>	<hr/>
Total Restricted Assets	16,025,785	6,268,655
<b>Property, Plant and Equipment</b>		
Less: Accumulated depreciation	187,892,253	94,946,683
	<hr/>	<hr/>
	79,157,998	40,003,696
Construction in progress	108,734,255	54,942,987
	<hr/>	<hr/>
	6,627,394	747,804
Total Property, Plant and Equipment, net	115,361,649	55,690,791
<b>Other Assets</b>		
Advance to other funds	42,000	-
Unamortized bond costs	776,537	375,279
	<hr/>	<hr/>
Total Other Assets	818,537	375,279
<b>Total Assets</b>	<u>\$ 157,780,208</u>	<u>\$ 72,407,204</u>

**City of Vero Beach, Florida**  
**COMBINING BALANCE SHEET - Continued**  
**ALL ENTERPRISE FUNDS**  
September 30, 2002

**LIABILITIES AND FUND EQUITY**

	<b>Electric System</b>	<b>Water and Sewer System</b>
<b>Current Liabilities (Payable from Current Assets)</b>		
Accounts and contracts payable	\$ 3,958,041	\$ 165,228
Accrued liabilities	1,077,906	77,910
Due to other funds	-	-
Customer deposits	-	-
	5,035,947	243,138
<b>Total Current Liabilities (Payable from Current Assets)</b>		
<b>Current Liabilities (Payable from Restricted Assets)</b>		
Accrued interest payable	1,380,175	467,655
Customer deposits	2,782,529	-
Current portion of bonds and loans payable	1,925,000	1,165,000
	6,087,704	1,632,655
<b>Total Current Liabilities (Payable from Restricted Assets)</b>		
<b>Long-Term Liabilities</b>		
Accrued compensated absences	1,027,692	543,987
Advances from other funds	-	-
Bonds payable, net of unamortized bond discount	80,038,259	26,465,618
	81,065,951	27,009,605
<b>Total Long-term Liabilities</b>		
<b>Total Liabilities</b>	92,189,602	28,885,398
<b>Fund Equity</b>		
Contributions	22,914,871	31,169,644
Retained Earnings:		
Reserved for debt service	6,262,188	3,000,000
Reserved for construction	1,675,894	-
Reserved for plant operations	-	1,136,000
Reserved for plant replacement and emergencies	1,000,000	-
Reserved for renewal and replacement	1,000,000	500,000
Unreserved	32,737,653	7,716,162
Total Retained Earnings (Deficit)	42,675,735	12,352,162
<b>Total Fund Equity</b>	65,590,606	43,521,806
<b>Total Liabilities and Fund Equity</b>	\$ 157,780,208	\$ 72,407,204

Continued from previous page

**City of Vero Beach, Florida**  
**COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES**  
**IN RETAINED EARNINGS - ALL ENTERPRISE FUNDS**  
For the Year Ended September 30, 2002

	<u>Electric System</u>	<u>Water and Sewer System</u>	<u>Municipal Airport</u>
<b>OPERATING REVENUES</b>			
Charges for services	\$ 61,666,403	\$ 11,929,147	\$ 1,984,621
Total Operating Revenues	<u>61,666,403</u>	<u>11,929,147</u>	<u>1,984,621</u>
<b>OPERATING EXPENSES BEFORE DEPRECIATION EXPENSE</b>			
Production	38,010,209	2,527,137	-
Transmission and distribution	3,339,494	1,760,005	-
Administrative and general	3,662,671	2,896,245	-
Pollution control	-	1,506,143	-
Customer service	1,042,916	-	-
Operating charges	-	-	1,608,863
Total Operating Expenses Before Depreciation Expense	<u>46,055,290</u>	<u>8,689,530</u>	<u>1,608,863</u>
Operating Income Before Depreciation Expense	15,611,113	3,239,617	375,758
<b>DEPRECIATION EXPENSE</b>	<u>5,264,024</u>	<u>2,506,369</u>	<u>231,765</u>
Operating Income (Loss)	<u>10,347,089</u>	<u>733,248</u>	<u>143,993</u>
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment income (loss)	1,458,086	635,716	53,878
Interest / amortization expense	(4,329,999)	(1,460,159)	-
Operating grant	-	-	-
Federal and State grants	-	-	-
Miscellaneous	54,610	23,365	11,499
Total Non-Operating Revenues (Expenses)	<u>(2,817,303)</u>	<u>(801,078)</u>	<u>65,377</u>
Income (Loss) Before Operating Transfers	<u>7,529,786</u>	<u>(67,830)</u>	<u>209,370</u>
<b>OPERATING TRANSFERS</b>			
Operating Transfers In	-	-	-
Operating Transfers Out	(4,197,700)	(921,600)	-
Total Operating Transfers	<u>(4,197,700)</u>	<u>(921,600)</u>	<u>-</u>
<b>NET INCOME (LOSS)</b>	3,332,086	(989,430)	209,370
Add: Depreciation on contributed assets	-	-	136,418
Net Increase (Decrease) in Retained Earnings	3,332,086	(989,430)	345,788
Retained Earnings (Deficit) at Beginning of Year (as restated)	39,377,049	13,459,692	3,800,733
Residual Equity Transfer to Other Funds	(33,400)	(118,100)	-
<b>Retained Earnings (Deficit) at End of Year</b>	<u>\$ 42,675,735</u>	<u>\$ 12,352,162</u>	<u>\$ 4,146,521</u>

**City of Vero Beach, Florida**  
**COMBINING STATEMENT OF CASH FLOWS**  
**ALL ENTERPRISE FUNDS**  
For the Year Ended September 30, 2002

	<u>Electric System</u>	<u>Water and Sewer System</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash received from customers	\$ 61,251,909	\$ 11,738,938
Cash paid to suppliers for goods and services	(39,522,120)	(4,454,601)
Cash paid to employees for services	(6,204,554)	(4,162,204)
Net Cash Provided (Used in) by Operating Activities	<u>15,525,235</u>	<u>3,122,133</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
Operating transfers in	-	-
Operating transfers out	(4,197,700)	(921,600)
Operating grant	-	-
Principal payments on loans from other funds	-	-
Interest payments on loans from other funds	-	-
Principal received on loans to other funds	10,500	-
Interest received on loans to other funds	4,095	-
Net Cash Provided by (Used in) Noncapital Financing Activities	<u>(4,183,105)</u>	<u>(921,600)</u>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Acquisition and construction of fixed assets	(9,018,447)	(2,326,111)
Capital contributions	557,441	356,310
Special assessments received	-	25,973
Bond and loan principal payments	(1,817,000)	(1,097,000)
Bond and loan interest payments	(4,319,924)	(1,468,256)
Net Cash Used in Capital and Related Financing Activities	<u>(14,597,930)</u>	<u>(4,509,084)</u>
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>		
Proceeds from sale and maturity of pooled investments	1,996,495	38,100
Interest on pooled cash and investments	1,483,390	591,524
Net Cash Provided by (Used in) Investment Activities	<u>3,479,885</u>	<u>629,624</u>
Net Increase (Decrease) in Cash and Cash Equivalents	224,085	(1,678,927)
Cash and Cash Equivalents at Beginning of Year	7,858,808	11,320,260
Cash and Cash Equivalents at End of Year	<u>\$ 8,082,893</u>	<u>\$ 9,641,333</u>

**City of Vero Beach, Florida**  
**COMBINING BALANCE SHEET**  
**ALL ENTERPRISE FUNDS**  
September 30, 2001

**ASSETS**

	<b>Electric System</b>	<b>Water and Sewer System</b>
<b>Current Assets</b>		
Equity in pooled cash and investments	\$ 3,158,745	\$ 9,937,506
Accounts receivable, net of allowance for estimated uncollectibles	7,695,245	1,366,350
Accrued interest receivable	154,073	18,324
Special assessment receivable	-	52,114
Due from other governments	-	-
Due from other funds	10,500	-
Inventories	5,527,130	236,458
Prepaid items	6,439	-
	<u>16,552,132</u>	<u>11,610,752</u>
<b>Total Current Assets</b>		
 <b>Restricted Assets</b>		
Equity in pooled cash and investments	21,997,063	3,680,762
Investments	4,100,000	2,491,800
	<u>26,097,063</u>	<u>6,172,562</u>
<b>Total Restricted Assets</b>		
 <b>Property, Plant and Equipment</b>		
Less: Accumulated depreciation	181,689,267	93,134,844
	<u>74,447,800</u>	<u>37,637,900</u>
Construction in progress	107,241,467	55,496,944
	<u>4,445,587</u>	<u>435,459</u>
<b>Total Property, Plant and Equipment, net</b>	<u>111,687,054</u>	<u>55,932,403</u>
 <b>Other Assets</b>		
Advance to other funds	52,500	-
Unamortized bond costs	817,151	400,361
	<u>869,651</u>	<u>400,361</u>
<b>Total Other Assets</b>		
 <b>Total Assets</b>	<u>\$ 155,205,900</u>	<u>\$ 74,116,078</u>

**City of Vero Beach, Florida**  
**COMBINING BALANCE SHEET - Continued**  
**ALL ENTERPRISE FUNDS**  
September 30, 2001

**LIABILITIES AND FUND EQUITY**

	<u>Electric System</u>	<u>Water and Sewer System</u>
<b>Current Liabilities (Payable from Current Assets)</b>		
Accounts and contracts payable	\$ 3,889,378	\$ 158,828
Accrued liabilities	369,168	92,099
Due to other funds	-	-
Customer deposits	-	-
	<hr/>	<hr/>
Total Current Liabilities (Payable from Current Assets)	4,258,546	250,927
	<hr/>	<hr/>
<b>Current Liabilities (Payable from Restricted Assets)</b>		
Accrued interest payable	1,478,683	516,562
Customer deposits	2,645,544	-
Current portion of bonds and loans payable	1,817,000	1,097,000
	<hr/>	<hr/>
Total Current Liabilities (Payable from Restricted Assets)	5,941,227	1,613,562
	<hr/>	<hr/>
<b>Long-Term Liabilities</b>		
Accrued compensated absences	992,676	481,773
Advances from other funds	-	-
Bonds payable, net of unamortized bond discount	81,895,290	27,614,890
	<hr/>	<hr/>
Total Long-term Liabilities	82,887,966	28,096,663
	<hr/>	<hr/>
Total Liabilities	93,087,739	29,961,152
	<hr/>	<hr/>
<b>Fund Equity</b>		
Contributions	22,324,030	30,695,234
Retained Earnings:		
Reserved for debt service	16,262,187	3,000,000
Reserved for construction	1,893,649	-
Reserved for plant operations	-	1,059,000
Reserved for plant replacement and emergencies	1,000,000	-
Reserved for renewal and replacement	1,000,000	500,000
Unreserved	19,638,295	8,900,692
Total Retained Earnings (Deficit)	39,794,131	13,459,692
	<hr/>	<hr/>
Total Fund Equity	62,118,161	44,154,926
	<hr/>	<hr/>
<b>Total Liabilities and Fund Equity</b>	<u>\$ 155,205,900</u>	<u>\$ 74,116,078</u>

Continued from previous page

**City of Vero Beach, Florida**  
**COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES**  
**IN RETAINED EARNINGS - ALL ENTERPRISE FUNDS**

For the Year Ended September 30, 2001

	Electric System	Water and Sewer System	Municipal Airport
<b>OPERATING REVENUES</b>			
Charges for services	\$ 58,680,290	\$ 12,952,644	\$ 1,800,462
Total Operating Revenues	<u>58,680,290</u>	<u>12,952,644</u>	<u>1,800,462</u>
<b>OPERATING EXPENSES BEFORE DEPRECIATION EXPENSE</b>			
Production	41,855,120	2,457,210	-
Transmission and distribution	3,070,493	1,690,747	-
Administrative and general	2,563,593	2,424,173	-
Pollution control	-	1,454,209	-
Customer service	933,865	-	-
Operating charges	-	-	-
Total Operating Expenses Before Depreciation Expense	<u>48,423,071</u>	<u>8,026,339</u>	<u>1,437,138</u>
Operating Income Before Depreciation Expense	10,257,219	4,926,305	363,324
<b>DEPRECIATION EXPENSE</b>	<u>5,081,245</u>	<u>2,510,228</u>	<u>197,633</u>
Operating Income (Loss)	<u>5,175,974</u>	<u>2,416,077</u>	<u>165,691</u>
<b>NON-OPERATING REVENUES (EXPENSES)</b>			
Investment income (loss)	2,907,353	1,058,456	125,783
Interest / amortization expense	(4,687,844)	(1,614,751)	-
Operating grant	-	-	-
Federal and State grants	-	-	-
Miscellaneous	(302,264)	19,678	2,825
Total Non-Operating Revenues (Expenses)	<u>(2,082,755)</u>	<u>(536,617)</u>	<u>128,608</u>
Income (Loss) Before Operating Transfers	<u>3,093,219</u>	<u>1,879,460</u>	<u>294,299</u>
<b>OPERATING TRANSFERS</b>			
Operating Transfers In	-	-	-
Operating Transfers Out	(3,911,500)	(874,700)	-
Total Operating Transfers	<u>(3,911,500)</u>	<u>(874,700)</u>	<u>-</u>
<b>NET INCOME (LOSS)</b>	(818,281)	1,004,760	294,299
Add: Depreciation on contributed assets	-	-	95,787
Net Increase (Decrease) in Retained Earnings	(818,281)	1,004,760	390,086
Retained Earnings (Deficit) at Beginning of Year	40,612,412	12,454,932	3,410,647
<b>Retained Earnings (Deficit) at End of Year</b>	<u>\$ 39,794,131</u>	<u>\$ 13,459,692</u>	<u>\$ 3,800,733</u>

**City of Vero Beach, Florida**  
**COMBINING STATEMENT OF CASH FLOWS**  
**ALL ENTERPRISE FUNDS**

For the Year Ended September 30, 2001

	<b>Electric System</b>	<b>Water and Sewer System</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Cash received from customers	\$ 57,690,364	\$ 13,267,277
Cash paid to suppliers for goods and services	(42,326,775)	(3,892,526)
Cash paid to employees for services	(5,842,863)	(4,037,471)
Net Cash Provided (Used in) by Operating Activities	9,520,726	5,337,280
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>		
Operating transfers in	-	-
Operating transfers out	(3,911,500)	(874,700)
Operating grant	-	-
Grants other than operating grants	-	-
Principal payments on loans from other funds	-	-
Interest payments on loans from other funds	-	-
Principal received on loans to other funds	10,500	-
Interest received on loans to other funds	4,014	-
Net Cash Provided by (Used in) Noncapital Financing Activities	(3,896,986)	(874,700)
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>		
Acquisition and construction of fixed assets	(7,475,860)	(982,990)
Capital contributions	944,787	658,471
Special assessments received	-	(29,695)
Bond and loan principal payments	(1,709,000)	(1,049,000)
Bond and loan interest payments	(4,562,099)	(1,562,655)
Net Cash Used in Capital and Related Financing Activities	(12,802,172)	(2,965,869)
<b>CASH FLOWS FROM INVESTMENT ACTIVITIES</b>		
Proceeds from sale and maturity of pooled investments	2,699,506	35,500
Interest on pooled cash and investments	1,870,472	853,037
Net Cash Provided by (Used in) Investment Activities	4,569,978	888,537
Net Increase (Decrease) in Cash and Cash Equivalents	(2,608,454)	2,385,248
Cash and Cash Equivalents at Beginning of Year	10,467,262	8,935,012
Cash and Cash Equivalents at End of Year	\$ 7,858,808	\$ 11,320,260

City of Vero Beach  
Water and Sewer System Consolidation  
09/30/10  
post closing, pre-audit

ASSETS

**Current Assets**

Equity in pooled cash and investments	1,873,247
Accounts receivable-(net of allowances for estimated uncollectibles)	2,790,818
Accrued interest receivable	9,274
Special assessments receivable	638,604
Inventory	<u>215,571</u>

**Total Current Assets** 5,527,514

**Restricted Assets**

Equity in pooled cash and investments: Sinking funds	1,357,689
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Total Restricted Assets 1,357,689

Capital Assets	111,870,422
less: accumulated depreciation	<u>(60,939,000)</u>

	<u>50,931,421</u>
Construction in progress	<u>16,308,087</u>

Total Property, Plant and Equipment, net 67,239,509

Other Assets

Unamortized bond issue costs	<u>50,687</u>
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Total other assets 50,687

**Total NonCurrent Assets** 68,647,885

**Total Assets** 74,175,398

City of Vero Beach  
Water and Sewer System Consolidation  
09/30/10  
post closing, pre-audit  
**LIABILITIES**

**Current Liabilities Payable from Current Assets**

Accounts & Contracts payable	1,161,706
Accrued liabilities	916,341

Total Current Liabilities Payable from Current Asset 2,078,047

**Current Liabilities Payable from Restricted Assets**

Bonds payable	1,297,002
Interest payable	<u>60,687</u>

Total Current Liabilities Payable from Restricted Assets 1,357,689

Total Current Liabilities 3,435,737

**Noncurrent Liabilities**

Bonds payable	22,875,598
Accrued compensated absences	<u>1,171,625</u>

Total Noncurrent Liabilities 24,047,223

**Total Liabilities** 27,482,960

**Net Assets**

Invested in capital assets, net of related debt	44,511,977
Unrestricted	<u>2,180,461</u>
<b>Total Net Assets</b>	<u><u>46,692,439</u></u>

City of Vero Beach  
 Water and Sewer System Consolidation  
 09/30/10  
 post closing, pre-audit

<b>Operating Revenues</b>	<u>17,157,092</u>
<b>Operating Expenses</b>	
Wastewater Treatment & Reuse (9000 & 9004)	2,354,558
Gravity Sewer (9001)	477,903
Water Treatment & Distribution (9002 & 9003)	3,721,374
Administrative and General (9005 & 9900)	2,398,505
Environmental Lab (9006)	487,504
Maintenance Division (9007)	761,533
Lift Station Division (9008)	533,939
Meter Shop Division (9009)	465,623
Depreciation Expense	2,732,442
<b>Total Operating Expenses</b>	<u>13,933,381</u>
Operating Income for Period	3,223,711
<b>Nonoperating Revenues (expenses)</b>	
Interest revenue	127,109
Miscellaneous revenue	5,372
Grants	2,262,336
Impact Fees	141,603
Interest and amortization expense	<u>(613,980)</u>
<b>Total Nonoperating Revenues (expenses)</b>	<u>1,922,441</u>
Income (loss) before Contributions & Transfers	<u>5,146,152</u>
Operating Transfers	
Operating transfers in	0
Operating transfers out	<u>(859,950)</u>
<b>Total Operating Transfers</b>	<u>(859,950)</u>
Changes in Net Assets	4,286,202
Net Assets beginning of Period	42,406,237
Net Assets at End of Period	<u><u>46,692,439</u></u>

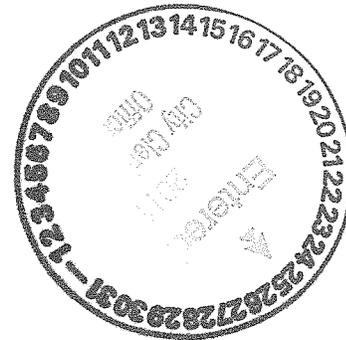
**City of Vero Beach**  
**Cash Flow Worksheet**  
**Water and Sewer**  
**September 30, 2010**

<b>CASH FROM OPERATING ACTIVITIES</b>	
Cash received from customers	16,865,521
Cash received from other sources	-
Cash paid to suppliers for goods and services	(5,168,658)
Cash paid to employees for services	(5,320,245)
Total	<u>6,376,618</u>
<b>CASH FROM NONCAPITAL FIN. ACTIVITY</b>	
Increase in negative cash balance implicitly financed	-
Grants	1,286,979
Operating transfers in	-
Operating tranfers out	(859,950)
Total	<u>427,029</u>
<b>CASH FROM CAPITAL AND RELATED FIN ACTIVITY</b>	
Acquisition and construction of fixed assets	(14,084,842)
Special assessments received	173,062
Payment to escrow agent	-
Capital contributions	141,603
Bond and loan proceeds	-
Bond and loan principal payments	9,774,600
Bond and loan interest payments	(754,165)
Total	<u>(4,749,742)</u>
<b>CASH FROM INVESTMENT ACTIVITIES</b>	
Purchase of pooled investments	(3,865,005)
Proceeds from sale and maturity of pooled cash and invest	618,652
Interest on pooled cash and investments	58,780
Total	<u>(3,187,573)</u>
<b>NON CASH ITEMS:</b>	
Loss on defeasance of debt	-
Amortization	-
Depreciation	-
Gain (Loss) on Disposal	-
Investment Appreciation (Depreciation)	-
Residual Equity Transfer	-
Bad Debt Expense	-
Net Increase (Decrease) in Cash and Cash Equivalents	(1,133,668)
Cash and Cash Equivalents at Beginning of Year	<u>(1,214,473)</u>
Cash and Cash Equivalents at End of Year	<u><u>(2,348,141)</u></u>

**City of Vero Beach**  
**STATEMENT OF CASH FLOWS, Continued**  
**WATER & SEWER**  
**September 30, 2010**

	Year Ended September 30 2010
<b>RECONCILIATION OF CASH AND CASH EQUIVALENTS TO BALANCE SHEET:</b>	
Total unrestricted pooled cash and investments per the balance sheet	1,357,689
Total restricted pooled cash and investments per the balance sheet	1,873,247
Total pooled cash and investments	<u>3,230,936</u>
Negative cash implicitly financed	-
Less: Investments not meeting the definition of cash equivalents	5,579,076
Cash and Cash Equivalents at End of Year	<u><u>\$ (2,348,140)</u></u>
 <b>RECONCILIATION OF NET OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES</b>	
Operating Income	\$ 2,646,240
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities:	
Depreciation	2,732,442
Bad debt expense	492
Loss on disposal of property and equipment	443
Miscellaneous non-operating revenue	5,372
Changes in Assets and Liabilities:	
(Increase) Decrease In -	
Accounts receivable	(297,394)
Prepaid items	-
Inventories	20,271
Increase (Decrease) In -	
Accounts payable	63,336
Accrued liabilities	595,645
Accrued compensated absences	32,478
Due to other funds	-
Total Adjustments	<u>3,153,085</u>
Net Cash Provided by Operating Activities	<u><u>\$ 5,799,325</u></u>
 <b>SIGNIFICANT TRANSACTIONS NOT AFFECTING CASH</b>	
Residual Equity Transfer	<u><u>                    </u></u>

**DEPARTMENTAL CORRESPONDENCE**  
**WATER AND SEWER DEPARTMENT**



To: Monte Falls, Interim City Manager

From: Robert J. Bolton, P.E., Director *RJB*

Date: March 24, 2011

**RE: Sale of Water and Sewer Systems's financial impact on General Fund and Electric Fund**

This memo and supporting documentation is intended to identify the impact of the sale of the water and sewer system on the general fund.

The City has been in the water, sewer and electric business since the early 1920s. The City entered into these businesses to provide quality service and control its growth. Over the years as the systems grew the City started to receive a Return On Investment (ROI) from these enterprise funds and also a General Fund Administrative Charge (GFAC) that paid for the services provided from general fund staff. Examples of the general fund departments that are part of the GFAC are City Council, City Clerk, City Manager, City Attorney, Human Resources, Finance, Information Technology, Purchasing, Warehouse, Planning and GIS. Additionally the cost for maintenance and operations of City Hall and the Warehouse are part of the GFAC. I have attached the GFAC that was prepared by the Finance Department for your review.

To understand the impact to the general fund from the sale of the water and sewer system one needs to look at the stranded costs that would occur. I have reviewed the GFAC breakdown by department and have discussed with the Finance Director and other Department Heads possible reductions in costs associated with no longer providing service to the water and sewer system. Because the water and sewer system does not require the complete work of any given position in any of the departments, a reduction in cost cannot be realized. As a result staffing levels will remain "as is", however they will be underutilized or redeveloped.

I have attached the Non Departmental portion of the Budget for the Water and Sewer Department. Some of these costs can be eliminated assuming that the proceeds from the sale of the water and sewer system would pay off debt. Costs for workers compensation, state unemployment compensation, professional services paying agent fees, audit, mileage allowance, telecommunication services, general insurance, grace, and transfers to pay off debt are funded directly by the water and sewer enterprise fund and will be eliminated through a sale.

The stranded costs for the general fund are retirement costs (which most likely will increase) and GFAC. In addition the General Fund will no longer receive an ROI (Transfer to General Fund) which has been in the 6 to 7 percent range since 1984 and currently has been fixed at \$859,950.00 since FY 09.

The following is a calculation that estimates the impact to the general fund: (Since there are unknowns with retirement costs and franchise fee revenues this is only an estimate)

Stranded Costs:	
Retirement Prem Assist	\$ 33,000.00
GFAC	<u>\$646,300.00</u>
Total Stranded Costs for General Fund	\$679,300.00
Loss of ROI (Transfer to GF)	\$859,950.00
Proceeds from Franchise Fee (6%)	\$612,000.00 (est. sales \$10.2 million)
Total Impact to General Fund (Loss)	(\$927,250.00)

The stranded costs for the electric enterprise fund will be:

Stranded Cost:	
Land Rent Airport	\$ 14,560.00 (warehouse)
Customer Service	<u>\$231,000.00</u>
Total Stranded Costs for Electric Fund	\$245,560.00

Therefore the total net impact to all funds is **(\$1,172,810.00)**.

To recover the loss to the general fund taxes would have to increase by:

$$\text{Tax Increase} = \frac{\text{New Ad Valorem Tax Requirement}}{\text{2010 Ad Valorem Tax Requirement}} = \frac{\$5,094,210}{\$4,166,960} = 22.25\%$$

To recover the loss to the electric fund the available cash for capital additions would have to decrease or rates would have to increase.

In addition, any closures of water and wastewater plants would result in a net decrease of revenues due to the loss of power sales to these facilities. The yearly total power sales for the water and sewer plants are approximately \$1,500,00.00. These power sales also produce approximately \$90,000.00 in ROI from the electric fund to the general fund.

If you have any questions please contact me at ext. 5228.

RJB/  
Attachments (refer to outline attached hereto)

xc: City Council, w/attachments  
City Clerk, w/attachments  
Finance Commission, w/attachments  
Utility Commission, w/attachments

**WATER & SEWER FUND  
NONDEPARTMENTAL**

Account Number	Account Name	2010-2011 Budget	2009-2010 Budget	2008-2009 Actual
<b>Personal Services</b>				
421.9900.536.123004	RETIREMENT PREM ASSIST	33,000	33,000	33,234
421.9900.536.123005	WORKERS COMPENSATION	150,000	150,000	150,000
421.9900.536.125001	STATE UNEMPLOYMENT COMP	1,500	1,500	0
Total Personal Services		<u>184,500</u>	<u>184,500</u>	<u>183,234</u>
<b>Operating Expenses</b>				
421.9900.536.331001	PROFESSIONAL SERVICES	1,000	1,000	6,929
421.9900.536.331012	PAYING AGENTS FEE	14,000	14,000	1,800
421.9900.536.332001	AUDIT	7,500	7,500	12,316
421.9900.536.340001	MILEAGE ALLOWANCE	4,000	4,000	2,053
421.9900.536.341002	TELECOMMUNICATIONS SERVICES	9,600	9,600	5,742
421.9900.536.344003	LAND RENT AIRPORT	14,560	14,560	15,788
421.9900.536.345001	GENERAL INSURANCE	205,000	257,000	269,155
421.9900.536.345100	INSURANCE ARVEY	0	0	22,700
421.9900.536.349011	CUSTOMER SERVICE	231,200	231,200	231,200
421.9900.536.349016	GF ADMIN CHARGE	646,300	685,300	738,500
421.9900.536.349023	BAD DEBT	0	0	1,037
421.9900.536.355007	GRACE	65,000	65,000	87,876
Total Operating Expenses		<u>1,198,160</u>	<u>1,289,160</u>	<u>1,395,096</u>
Net Operating & Personal Services		<u>1,382,660</u>	<u>1,473,660</u>	<u>1,578,330</u>
<b>Debt Service and Transfers</b>				
421.9900.536.991004	TRANSFER TO GENERAL FUND	859,950	859,950	859,950
421.9900.536.991007	TRANS TO W/S R&R FUND	1,734,175	3,085,400	2,967,854
421.9900.536.991057	TRF TO SF 14833K	1,466,812	1,467,234	665,399
421.9900.536.991058	TRF TO CLEAN WATER SRF LOAN	665,538	166,975	0
421.9900.536.991059	TRF TO DRINKING WATER SRF LOAN	20,813	166,975	0
Total Debt Service and Transfers		<u>4,747,289</u>	<u>5,579,559</u>	<u>4,493,203</u>
<b>Total</b>		<u><u>6,129,949</u></u>	<u><u>7,053,219</u></u>	<u><u>6,071,533</u></u>

Transfer to the General Fund:

For the last few years, the Transfer to the General Fund (TGF) has been a fixed amount.

As a percentage of revenue, the TGF has been in the 6%-7% range since 1984.

The TGF represents a dividend to the taxpayers of Vero Beach (the owners of the system), a fee in lieu of rent, and a fee in lieu of taxes.

# Look back in time

## 80 YEARS AGO: 1930

### 'Miss Vero Beach' to be chosen

**VERO BEACH** — Citizens of Vero Beach are urged to participate in the friendly contest for honors at the Fort Pierce harbor dedication celebration. Prizes have been offered to the city having the largest number of cars following the float bearing the "Queen of Beauty" from the cities represented in the parade.

A prize will be awarded to the most attractive float. The young lady to represent the city as "Miss Vero Beach" will be selected at the Vero Beach Theatre. All ladies over the age of 16 who desire to enter are requested to advise secretary E. G. Thatcher at the Chamber of Commerce.

## 70 YEARS AGO: 1940

### Financial status best in 10 years

**VERO BEACH** — Presently, the city of Vero Beach is enjoying a most satisfactory financial status in a period of at least 10 years.

This is due to the very efficient operation of the city government by all city officials, including the cooperation of all of its employees, each of whom is skilled in his or her respective line of work. The city performs all city functions and renders all services usually found only in metropolitan areas.

This is done without the levy of any taxes whatsoever for such purposes. Operating revenues of the city are derived from the public utilities owned by the city and consisting of the electric light and water plants.

## 60 YEARS AGO: 1950

### Masonic Lodge lays cornerstone

**VERO BEACH** — Several hundred people stood under threatening skies to witness the laying of the cornerstone of the new Masonic Lodge 250 in Vero Beach.

A parade from the community building to the temple site included the Vero Beach school band, Florida grand lodge officers, local officers and members. Right Worshipful Holis O. Parker of Daytona Beach, acting grand master, presided. A fish fry at the Masonic lodge hall, at the airbase, followed the cornerstone ceremony with a meeting of Masonic officers of the 21st Masonic district; Daytona Beach to Vero Beach area.

## 50 YEARS AGO: 1960

### \$1,150,000 lighting program

**VERO BEACH** — A 10-year street lighting program, to cost \$1,150,000, all accomplished by electric revenue earnings, was initiated by the Vero Beach City Council at a special meeting.

The Council also set in motion bond

sites. The unique, wagon-wheeled shaped design results from the fact four greens, four tees, a driving range and a putting green all revolve around the clubhouse.

## 25 YEARS AGO: 1985

### Computer aids Sebastian police

**SEBASTIAN** — The Sebastian Police Department should have a new computer system to help nab criminals.

This week, the City Council agreed to hire two full-time and two part-time dispatchers to operate a computer connected to a nationwide criminal information center.

The Sebastian computer system should be in operation within the next month or so. The Florida Department of Law Enforcement will install and maintain the computer data system at no cost to the city of Sebastian, said Police Chief Jerry Nappi. The city agreed to hire the four dispatchers because the FDLE requires the computer be manned 24 hours a day.

## 10 YEARS AGO: 2000

### Who 'won' in IRMH contract?

**INDIAN RIVER COUNTY** — After attending a contract briefing two days before the Feb. 11 ratification vote, several nurses left the Teamsters' Vero Beach union hall feeling a bit queasy about what they had heard. Their primary concern was the fact the contract contained no raise, just a one-time signing bonus of up to 3 percent.

However, is the impression the nurses "lost" and the hospital "won" a valid one? Or was it the other way around? After all, hospital officials had expected to end the year with a scalpel-thin operating margin of \$217,000. They now have an estimated \$400,000 in economic contract concessions they have to juggle into the mix.

## FIVE YEARS AGO: 2005

### Missing word brings fine

**INDIAN RIVER COUNTY** — A three-letter preposition, "for," meant a \$100 fine when County Commissioner Sandra Bowden failed to use it on one of her campaign brochures.

The Florida Election Commission found Bowden had violated a state election law requiring candidates' brochures to include the word "for" between the person's name and the office he seeks.

Bowden's early literature advertised, "Sandra Bowden Indian River County Commission District 5." Fellow Republican candidate Frank Coffey filed the complaint.

"Oh, it's all politics with the guys," Bowden said. "When you sign that you read and understood the statute and then you violate the statute, something's wrong"

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- Walk-ins Welcome •

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Palm Bay Road, West Melbourne - (321) 939-1111

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- Medicare • VSP • S

See Store For Details

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## Assume a Member

# JUNGLE

Sports Complex of

Est. 1992

**FIRST COME - FIRST SERVED**

2009/2010 2009/2010

Divisions	Cost Center	Actual Part and Labor Cost	average years	Avg cost per year	Division % of Total P&L Cost line (E44)	Proposed Budget Parts and supplies	Proposed Labor Budget	2009/2010 Proposed Total Budget	2009/2010 Proposed Monthly Budget
General Fund									
Warehouse	1303	\$42,977.12	7	\$6,139.59	1.14%	\$419,943.00	\$306,498.00	8,260.32	688.36
Risk Management	1400	\$0.00	7	\$0.00	0.00%	\$4,775.15	\$3,485.17	0.00	0.00
Planning	1700	\$7,193.15	4	\$1,798.29	0.33%	\$1,398.64	\$0.00	2,419.45	201.62
Police	1801	\$531,270.73	7	\$75,895.82	14.06%	\$59,029.02	\$43,082.69	102,111.71	8,509.31
Survey	2001	\$35,289.71	7	\$5,041.39	0.93%	\$3,921.01	\$2,861.77	6,782.78	565.23
Storm Water	2002	\$123,415.84	7	\$17,630.83	3.27%	\$13,712.62	\$10,008.24	23,720.87	1,976.74
Streets	2003	\$517,677.89	7	\$73,953.98	13.70%	\$57,518.73	\$41,980.40	99,499.13	8,291.59
Traffic	2004	\$28,768.01	7	\$4,109.72	0.76%	\$3,196.39	\$2,332.90	5,529.29	460.77
Parks	3304	\$380,123.99	7	\$54,303.43	10.06%	\$42,235.24	\$30,825.65	73,060.89	6,088.41
Central Garage	3306	\$53,273.56	7	\$7,610.51	1.41%	\$5,919.18	\$4,320.15	10,239.33	853.28
Facilities Management	3309	\$121,860.63	7	\$17,408.66	3.22%	\$13,539.83	\$9,882.13	23,421.95	1,951.83
		\$1,841,850.63		\$263,892.21	48.87%	\$205,245.79	\$149,799.91	355,045.71	29,587.14
Enterprise Fund									
Cemetery	3307	\$26,412.68	7	\$3,773.24	0.70%	\$419,943.00	\$306,498.00	5,076.59	423.05
Solid Waste	3308	\$857,109.71	7	\$122,444.24	22.68%	\$2,934.69	\$2,141.90	164,738.86	13,728.24
Airport	4000	\$190,444.81	7	\$27,206.40	5.04%	\$95,232.69	\$69,506.17	36,604.02	3,050.34
Airport Crash-3	4003	\$0.00	7	\$0.00	0.00%	\$21,160.15	\$15,443.87	56,000.00	4,666.67
Marina	4100	\$7,915.78	1	\$7,915.78	1.47%	\$0.00	\$4,493.44	10,650.04	887.50
Recreation	4500	\$60,038.18	7	\$8,576.88	1.59%	\$6,670.79	\$4,868.72	11,539.50	961.63
Power Plant	5000	\$28,986.14	7	\$4,140.88	0.77%	\$3,220.62	\$2,350.59	5,571.22	464.27
Meter Readers	5100	\$67,581.70	7	\$9,654.53	1.79%	\$7,508.94	\$5,480.45	12,989.39	1,082.45
Electric T&D	5400	\$187,121.18	7	\$26,731.60	4.95%	\$20,790.87	\$15,174.34	35,965.21	2,997.10
Electrical Engineering	5410	\$4,213.41	4	\$1,053.35	0.20%	\$819.26	\$597.94	1,417.20	118.10
Electrical Meter Shop	5420	\$42,548.29	6	\$7,091.38	1.31%	\$5,515.42	\$4,025.46	9,540.88	795.07
Wastewater Treatment	9000	\$12,482.55	7	\$1,783.22	0.33%	\$1,386.92	\$1,012.26	2,399.18	199.93
Gravity Sewer	9001	\$78,084.67	7	\$11,154.95	2.07%	\$8,675.92	\$6,332.17	15,008.09	1,250.67
Water Treatment	9002	\$20,716.29	7	\$2,959.47	0.55%	\$2,301.77	\$1,679.96	3,981.73	331.81
Water Distribution	9003	\$140,466.50	7	\$20,066.64	3.72%	\$15,607.11	\$11,390.94	26,998.05	2,249.84
Administration	9005	\$5,919.49	7	\$845.64	0.16%	\$657.71	\$480.03	1,137.74	94.81
Environmental Lab	9006	\$6,619.29	7	\$945.61	0.18%	\$735.46	\$536.78	1,272.25	106.02
Maintenance	9007	\$24,949.74	7	\$3,564.25	0.66%	\$2,772.14	\$2,023.27	4,795.41	399.62
Lift Stations	9008	\$88,584.13	7	\$12,654.88	2.34%	\$9,842.50	\$7,183.61	17,026.12	1,418.84
Water Meter Shop	9009	\$24,369.06	7	\$3,481.29	0.64%	\$2,707.62	\$1,976.18	4,683.80	390.32
		\$1,874,563.60		\$276,044.25	51.13%	\$214,697.21	\$156,698.09	371,395.29	35,616.28
Totals									
		\$3,716,414.23		\$539,936.46	100.00%	\$419,943.00	\$306,498.00	782,441.00	65,203.42

\*

ADMINISTRATION CHARGE  
GENERAL FUND SUMMARY

DEPT #	NAME	TOTAL BUDGET	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	SWW 461	REC 471	SELF-INS 502	CEMETERY 603
0100	CITY COUNCIL	108,297	71,882	21,659	10,830	1,083	1,083	135	1,624	0	0
0200	CITY CLERK	372,131	208,201	101,139	50,570	3,371	3,371	421	1,686	0	3,371
0300	CITY MGR	321,641	137,904	120,615	48,246	3,216	1,608	402	8,041	1,608	0
1100	CITY ATTY	580,952	289,517	95,647	69,007	54,458	7,992	904	9,437	53,279	712
1200	HUMAN RESOURCES	389,348	202,832	82,151	62,522	7,270	4,362	21,083	39,258	(32,309)	2,181
1300	FINANCE	725,389	210,438	375,948	92,901	11,068	5,875	10,492	10,303	6,423	1,942
1301	INFO SVCS	1,015,967	383,745	408,902	137,122	23,145	7,207	22,914	21,425	11,508	0
1302	PURCHASING	401,423	174,538	156,976	54,587	6,992	3,500	1,439	3,392	0	0
1303	WAREHOUSE	346,184	96,125	168,332	60,889	5,945	3,957	8,212	2,723	0	0
1700	PLANNING	550,634	526,365	13,237	11,031	0	0	0	0	0	0
2006	ENG GIS	217,934	200,023	13,290	3,783	372	465	0	0	0	0
3304	PW:ADMIN	418,635	402,691	0	0	0	0	15,944	0	0	0
Total Before NonDepartmental & City Hall		5,448,534	2,904,260	1,557,896	601,488	116,920	39,421	81,946	97,889	40,509	8,207
0600	CITY HALL	180,500	96,213	51,610	19,926	3,873	1,306	2,715	3,243	1,342	272
4000	NON-DEPTL	579,140	308,702	165,593	63,934	12,428	4,190	8,710	10,405	4,306	872
TOTAL		6,208,174	3,309,175	1,775,100	685,300	133,200	44,920	93,370	111,540	46,160	9,350

OK

ADMIN CHARGE  
CITY COUNCIL (0100)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	SW 461	REC 471	SELF-INS 502	CEMETER 603
Sabin Abell Jr	13,500 100	66%	20%	10%	1%	1%	0%	2%	0%	0
Thomas P White Vice Mayor	10,800 100	66%	20%	10%	1%	1%	0%	2%	0%	0
William Fish Councilmember	10,800 100	66%	20%	10%	1%	1%	0%	2%	0%	0
Deborah T Fromang Councilmember	10,800 100	66%	20%	10%	1%	1%	0%	2%	0%	0
Kevin Sawnick Councilmember	10,800 100	66%	20%	10%	1%	1%	0%	2%	0%	0
Total Salaries	56,700	37,635	11,340	5,670	567	567	71	851	0	0
FICA	4,338	2,879	868	434	43	43	5	65	0	0
Group Life	693	460	139	69	7	7	1	10	0	0
Hospitalization	22,066	14,646	4,413	2,207	221	221	28	331	0	0
Operating Expense	24,500	16,262	4,900	2,450	245	245	31	368	0	0
Total City Council	108,297	71,882	21,659	10,830	1,083	1,083	135	1,624	0	0

ADMIN CHARGE  
CITY CLERK (0200)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	S/W 461	REC 471	SELF-INS 502	CEMETERY 603
Tammy Vock City Clerk	80,535 100%	41,375 51%	24,161 30%	12,080 15%	805 1%	805 1%	101 0%	403 1%	0 0%	805 1%
Sheri Philo Deputy City Clerk	40,788 100%	20,955 51%	12,236 30%	6,118 15%	408 1%	408 1%	51 0%	204 1%	0 0%	408 1%
Rita Hawkins Sr Admin Assistant	29,535 100%	15,174 51%	8,861 30%	4,430 15%	295 1%	295 1%	37 0%	148 1%	0 0%	295 1%
Heather McCarty Records Specialist	33,163 100%	17,037 51%	9,949 30%	4,974 15%	332 1%	332 1%	41 0%	166 1%	0 0%	332 1%
Total Salaries	184,021	94,541	55,206	27,603	1,840	1,840	230	920	0	1,840
Part Time	21,000	10,789	6,300	3,150	210	210	26	105	0	210
FICA	15,684	8,058	4,705	2,353	157	157	20	78	0	157
Pension	29,173	14,988	8,752	4,376	292	292	36	146	0	292
Group Life	763	392	229	114	8	8	1	4	0	8
Hospitalization	36,747	18,879	11,024	5,512	367	367	46	184	0	367
Workers Comp	0	0	0	0	0	0	0	0	0	0
Total Personnel	287,389	147,646	86,217	43,108	2,874	2,874	359	1,437	0	2,874
Operating Expenses										
Auto Allowance	3600	1,850	1,080	540	36	36	5	18	0	36
Election Expense	30,000	30,000								
Schools & Meetings	5,000	5,000								
All Other Expenses	42,000	21,578	12,600	6,300	420	420	53	210	0	420
Total Operating	80,600	58,427	13,680	6,840	456	456	57	228	0	456
Total City Clerk Budget	367,989	206,073	99,897	49,948	3,330	3,330	416	1,665	0	3,330
Depreciation	4,142	2,128	1,243	621	41	41	5	21	0	41
Total Civ. Clerk	372,131	208,201	101,139	50,570	3,371	3,371	421	1,686	0	3,371

ADMIN CHARGE  
CITY MGR(0300)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	S/W 461	REC 471	SELF-INS 502	CEMETERY 603
James Gabbard City Manager										
J. Vonada Office Administrator	57,062 100%	24,465 42.88%	21,398 37.50%	8,559 15.00%	571 1.00%	285 0.50%	71 0.13%	1,427 2.50%	285 0.50%	0 0.00%
Danielle Kulp Administrative Assistant	40,546 100%	17,384 42.88%	15,205 37.50%	6,082 15.00%	405 1.00%	203 0.50%	51 0.13%	1,014 2.50%	203 0.50%	0 0.00%
Total Salaries	227,500	97,541	85,313	34,125	2,275	1,138	284	5,688	1,138	0
FICA	17,404	7,462	6,526	2,611	174	87	22	435	87	0
Pension	39,440	16,910	14,790	5,916	394	197	49	986	197	0
Life Insurance	950	407	356	143	10	5	1	24	5	0
Hospitalization	18,129	7,773	6,798	2,719	181	91	23	453	91	0
Workmen's Comp	0	0	0	0	0	0	0	0	0	0
Total Personnel	303,423	130,093	113,784	45,513	3,034	1,517	379	7,586	1,517	0
Operating Expenses										
Auto Allowance	4,800	2,058	1,800	720	48	24	6	120	24	0
Other Operating Expenses	12,650	5,424	4,744	1,898	127	63	16	316	63	0
Total Operating Expenses	17,450	7,482	6,544	2,618	175	87	22	436	87	0
Total Budget	320,873	137,574	120,327	48,131	3,209	1,604	401	8,022	1,604	0
Other	768	329	288	115	8	4	1	19	4	0
Depreciation										
Total	321,641	137,904	120,615	48,246	3,216	1,608	402	8,041	1,608	0

ADMIN CHARGE  
CITY HALL

Percent of Time Spent On:

Description	TOTAL SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	S/W 461	REC 471	SELF-INS 502	CEMETERY 603	Allocation based on ratio of each operating fund to 272 total of all operating funds
OPERATING EXPENSES	180,500	96,213	51,610	19,926	3,873	1,306	2,715	3,243	1,342	272	
TOTAL CITY HALL	180,500	96,213	51,610	19,926	3,873	1,306	2,715	3,243	1,342	272	

ADMIN CHARGE  
CITY ATTORNEY(1100)

Percent of Time Spent On:

Name Position	TOTAL									
	SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	S/W 461	REC 471	SELF-INS CEMETER 502	603
C. Vitunac City Attorney	127,629 100%	27,919 22%	38,289 30%	25,526 20%	6,381 5%	3,829 3%	160 0%	0 0%	25,526 20%	0 0%
W. Coment Attorney I	101,884 100%	73,229 72%	5,094 5%	5,094 5%	15,283 15%	0 0%	127 0%	3,057 3%	0 0%	0 0%
M. Lyon Attorney I	68,039 100%	48,478 71%	3,402 5%	3,402 5%	10,206 15%	0 0%	170 0%	2,041 3%	0 0%	34 1%
C. Gerrow Sr Admin Assisstant	42,127 100%	9,215 22%	12,638 30%	8,425 20%	2,106 5%	1,264 3%	53 0%	0 0%	8,425 20%	0 0%
C. McKenzie Paralegal	50,199 100%	40,787 81%	2,510 5%	2,510 5%	2,510 5%	0 0%	125 0%	1,506 3%	0 0%	25 1%
Total Salaries	389,879	199,628	61,933	44,957	36,486	5,093	635	6,604	33,951	59
FICA	29,826	15,272	4,738	3,439	2,791	390	49	505	2,597	4
PENSION	105,718	46,591	19,983	14,104	9,979	1,764	132	1,408	11,758	1
GROUP LIFE	1,343	688	213	155	126	18	2	23	117	1
GROUP HOSP	23,988	12,282	3,811	2,766	2,245	313	39	406	2,089	3
Total Personnel	550,754	274,461	90,678	65,422	51,627	7,577	857	8,946	50,512	67
Operating Expenses	29,639	14,770	4,880	3,521	2,778	408	46	481	2,718	3
Total Operating Expenses	580,393	289,231	95,558	68,942	54,405	7,985	903	9,427	53,230	71
Depreciation	560	287	89	65	52	7	1	9	49	1
Total City Attorney	580,952	289,517	95,647	69,007	54,458	7,992	904	9,437	53,279	71

ADMIN CHARGE  
HUMAN RESOURCES(1200)

Total 583  
Total reflects City total plus 30  
extra in Recreation to cover seasonal  
part time hire load

Name Position	TOTAL SALARY & PERCENTAGE	Percent of Time Spent On:										REC	SELF-INS	CEMETERY	
		GEN FUND	ELEC	W/S	AIRPORT	MARINA	SWW	SWW	REC	SELF-INS	CEMETERY				
R. Anderson Director of Human Resources	104,569 100%	50,042 47.86%	20,268 19.38%	15,425 14.75%	441 1.72%	1,794 1.72%	1,076 1.03%	461 4.97%	471 9.26%	538 0.51%	538 0.51%	538 0.51%	538 0.51%	538 0.51%	538 0.51%
L. George Manager, Human Resources	56,964 100%	27,256 47.86%	11,039 19.38%	8,401 14.75%	977 1.72%	586 1.03%	2,833 4.97%	5,275 9.26%	293 0.51%						
C. Wagner Human Resources Specialist	38,147 100%	18,256 47.86%	7,394 19.38%	5,627 14.75%	654 1.72%	393 1.03%	1,898 4.97%	3,533 9.26%	196 0.51%						
Barbara Morey Risk Manager	34,491 100%	16,506 47.86%	6,685 19.38%	5,088 14.75%	592 1.72%	355 1.03%	1,716 4.97%	3,195 9.26%	177 0.51%						
Total Salaries	234,162	112,060	45,386	34,542	4,016	2,410	11,648	21,689	1,205	1,205	1,205	1,205	1,205	1,205	1,205
B. MOREY EMPLOYEE BENEFITS ADMIN	(34,491)	0	0	0	0	0	0	0	0	0	0	0	(34,491)	0	0
FICA	15,275	7,310	2,961	2,253	262	157	760	1,415	79	79	79	79	79	79	79
PENSION	36,031	17,243	6,984	5,315	618	371	1,792	3,337	185	185	185	185	185	185	185
LIFE INS	832	398	161	123	14	9	41	77	4	4	4	4	4	4	4
GROUP INS	18,129	8,676	3,514	2,674	311	187	902	1,679	93	93	93	93	93	93	93
Total Personal	269,937	145,687	59,006	44,907	5,222	3,133	15,143	28,197	(32,924)	1,567	1,567	1,567	1,567	1,567	1,567
OPERATING EXP	116,500	55,752	22,581	17,165	1,998	1,199	5,795	10,791	599	599	599	599	599	599	599
Total Operating & Personal	386,437	201,439	81,586	62,092	7,220	4,332	20,938	38,988	(32,324)	2,166	2,166	2,166	2,166	2,166	2,166
DEPRECIATION	2,910	1,393	564	429	50	30	145	270	15	15	15	15	15	15	15
Total	389,348	202,832	82,151	62,522	7,270	4,362	21,083	39,258	(32,309)	2,181	2,181	2,181	2,181	2,181	2,181

*Handwritten:* B.M. Pat Kincaid

ADMIN CHARGE  
FINANCE(1300)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	Percent of Time Spent On:										SELFINS CEMETERY 603
		GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	SHW 461	REC 471	502	503	504	
S. Maillet Director of Finance	110,237 100.00%	45,611 41.38%	44,095 40.00%	16,536 15.00%	1,102 1.00%	276 0.25%	138 0.13%	276 0.25%	2,205 2.00%	0 0.00%	Estimated	0
Jackie Mitts Asst Finance Director	75,507 100%	31,241 41.38%	30,203 40.00%	11,326 15.00%	755 1.00%	189 0.25%	94 0.13%	189 0.25%	1,510 2.00%	0 0.00%	Estimated	0
Mary Atkins	48,506	16,115	22,631	5,254	813	511	1,275	1,619	83	205		
Supervisor of Accounts	100%	33.22%	46.65%	10.83%	1.68%	1.05%	2.63%	3.34%	0.17%	0.42%	Used average of 3 employees as approx of time spent.	0
Nicole Hollen	29,275 100%	14,063 48.04%	12,378 42.28%	1,821 6.22%	340 1.16%	219 0.75%	299 1.02%	77 0.26%	0 0.00%	77 0.26%	See detail on References page	77
Terry Price Accounting Specialist	37,942 100%	18,158 47.86%	7,354 19.38%	5,597 14.75%	651 1.72%	390 1.03%	1,887 4.97%	3,514 9.26%	195 0.51%	195 0.51%	Ratio off HR page/employees	195
Susan Cundiff Senior Accounting Clerk	31,414 100%	1,186 3.77%	24,597 78.30%	3,619 11.52%	676 2.15%	435 1.38%	594 1.89%	153 0.49%	0 0.00%	0 0.00%	See Ref page	153
R. Metz Cashier Supervisor	39,244 100%	1,481 3.77%	30,728 78.30%	4,521 11.52%	845 2.15%	543 1.38%	742 1.89%	192 0.49%	0 0.00%	0 0.00%	See References page	192
J. Speer Cashier	21,240 100%	802 3.77%	16,631 78.30%	2,447 11.52%	457 2.15%	294 1.38%	402 1.89%	104 0.49%	0 0.00%	0 0.00%	See References page	104
L. Rott Cashier	25,444 100%	960 3.77%	19,922 78.30%	2,931 11.52%	548 2.15%	352 1.38%	481 1.89%	124 0.49%	0 0.00%	0 0.00%	See References page	124
Total Salaries	418,810	129,617	208,539	54,051	6,188	3,207	5,914	6,248	3,993	1,050		
P.T. CASHIERS	31,500 100%	1,189 3.77%	24,665 78.30%	3,629 11.52%	678 2.15%	436 1.38%	596 1.89%	154 0.49%	0 0.00%	154 0.49%		154
Total Full & Part Time Salaries	450,310	130,806	233,204	57,680	6,867	3,643	6,510	6,402	3,993	1,204		
OVERTIME	1,000	38	783	115	22	14	19	5	0	5	Discretionary	5
FICA	34,525	10,029	17,880	4,422	526	279	499	491	306	92	Ratio off total salaries	92
PENSION	110,496	32,097	57,223	14,153	1,685	894	1,597	1,571	980	296	Ratio off total salaries	296
LIFE INSURANCE	1,754	510	908	225	27	14	25	25	16	5	Ratio off total salaries	5
GROUP HEALTH INSURANCE	72,437	21,042	37,513	9,278	1,105	586	1,047	1,030	642	194	Ratio off total salaries	194
Total Personal Services	670,522	194,521	347,511	85,874	10,231	5,430	9,698	9,524	5,937	1,795		
OTHER OPS EXP	49,500	14,360	25,654	6,339	755	401	716	703	438	133	Off personal services ratio	133
Total Operating Expenses	49,500	14,360	25,654	6,339	755	401	716	703	438	133		133
Total Operating & Personal	720,022	208,881	373,166	92,213	10,986	5,831	10,414	10,227	6,376	1,928		
DEPRECIATION	5,368	1,557	2,782	687	82	43	78	76	48	14	Off personal services ratio	14
TOTAL FINANCE	725,380	210,438	375,948	92,901	11,068	5,875	10,492	10,303	6,423	1,942		

ADMIN CHARGE  
PURCHASING(1302)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	SAW 461	REC 471	SELF-INS 502	CEMETERY 603
J. O'BRIEN PURCH MGR	55,199 100									
P Walton ASST PURCH AGENT	68,769 100	7,737 11.25%	58,454 85.00%	688 1.00%	688 1.00%	688 1.00%	172 0.25%	344 0.50%	0 0.00%	0 0.00%
C. SHOAF BUYER	48,481 100	40,481 83.50%	970 2.00%	4,848 10.00%	970 2.00%	485 1.00%	242 0.50%	485 1.00%	0 0.00%	0 0.00%
J. VAN ARSDALL BUYER	42,165 100	21,715 51.50%	4,216 10.00%	14,758 35.00%	422 1.00%	422 1.00%	211 0.50%	422 1.00%	0 0.00%	0 0.00%
P. HETZLER SR SECY	36,975 100	17,240 46.63%	12,664 34.25%	5,639 15.25%	647 1.75%	324 0.88%	139 0.38%	324 0.88%	0 0.00%	0 0.00%
SUBTOTAL PURCH	251,588	109,390	98,383	34,212	4,382	2,194	902	2,126	0	0
FICA	19,247	8,368	7,526	2,617	335	168	69	163	0	0
PENSION	71,336	31,017	27,896	9,701	1,242	622	256	603	0	0
LIFE INS	1,171	509	458	159	20	10	4	10	0	0
GROUP INS	35,888	15,604	14,034	4,880	625	313	129	303	0	0
Total Personal	379,230	164,888	148,297	51,569	6,605	3,307	1,359	3,204	0	0
OPERATING EXP	21,175	9,207	8,280	2,879	369	185	76	179	0	0
Total Operating & Personal	400,405	174,095	156,578	54,449	6,974	3,491	1,435	3,383	0	0
DEPRECIATION	1,018	443	398	138	18	9	4	9	0	0
TOTAL PURCHASING	401,423	174,538	156,976	54,587	6,992	3,500	1,439	3,392	0	0

ADMIN CHARGE  
INFORMATION SYSTEMS(1301)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	Percent of Time Spent On:										Per Nancy R's estimates
		GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	SWW 461	REC 471	SELF-INS 502	CEMETERY 603		
N. Reichardt Information Systems Manager	87,608 100	40,300 46.00%	30,663 35.00%	8,761 10.00%	1,752 2.00%	876 1.00%	876 1.00%	1,752 2.00%	2,628 3.00%	0 0.00%	0 0.00%	0 0.00%
R. Davila Supervisor of Systems Operations	72,729 100	32,728 45.00%	25,455 35.00%	8,727 12.00%	1,455 2.00%	727 1.00%	2,182 3.00%	727 1.00%	727 1.00%	0 0.00%	0 0.00%	0 0.00%
P. Mills Supervisor of Net & Telecommunications	69,498 100	32,664 47.00%	17,374 25.00%	10,425 15.00%	2,085 3.00%	695 1.00%	2,085 3.00%	3,475 5.00%	695 1.00%	0 0.00%	0 0.00%	0 0.00%
S Demers Network Systems Analyst	50,757 100	27,409 54.00%	12,689 25.00%	6,598 13.00%	1,015 2.00%	508 1.00%	0 0.00%	2,538 5.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
S Bradley System Administrator	53,770 100	6,990 13.00%	31,725 59.00%	8,066 15.00%	2,689 5.00%	538 1.00%	1,613 3.00%	1,075 2.00%	1,075 2.00%	0 0.00%	0 0.00%	0 0.00%
W. McPherson Associate Systems Administrator	45,270 100	905 2.00%	37,574 83.00%	5,885 13.00%	0 0.00%	0 0.00%	905 2.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
J. Lang Systems Support Technician	33,813 100	676 2.00%	28,065 83.00%	4,396 13.00%	0 0.00%	0 0.00%	676 2.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
G. Lynn Systems Support Technician	44,377 100	28,402 64.00%	8,875 20.00%	4,438 10.00%	444 1.00%	0 0.00%	1,331 3.00%	888 2.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
S. Overton Systems Support Technician	35,227 100	11,273 32.00%	14,091 40.00%	8,454 24.00%	352 1.00%	0 0.00%	1,057 3.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
G. Sheppard Network Systems Analyst	52,933 100	24,879 47.00%	13,233 25.00%	7,940 15.00%	2,647 5.00%	529 1.00%	1,588 3.00%	1,059 2.00%	1,059 2.00%	0 0.00%	0 0.00%	0 0.00%
SUBTOTAL IS	545,984	206,225	219,745	73,690	12,438	3,873	12,314	11,514	6,185	0	0	0
O.T.	8,000	3,022	3,220	1,080	182	57	180	169	91	0	0	0
FICA	42,380	16,007	17,057	5,720	965	301	956	894	480	0	0	0
PENSION	124,444	47,004	50,086	16,796	2,835	883	2,807	2,624	1,410	0	0	0
LIFE INS	2,285	863	920	308	52	16	52	48	26	0	0	0
GROUP INS	80,400	30,368	32,359	10,851	1,832	570	1,813	1,695	911	0	0	0
Total Personal	803,492	303,490	323,386	108,445	18,304	5,700	18,121	16,944	9,102	0	0	0
EQUIP MAINT(COMP)	19,300	2,799	9,723	4,626	125	102	1,752	125	0	46	0	0
NETWORK MAINT	9,000	3,399	3,622	1,215	205	64	203	190	102	0	0	0
SOFTWARE MAINT	74,100	10,745	37,332	17,762	482	393	6,728	482	0	178	0	0
OTHER OPS EXP	27,600	10,425	11,108	3,725	629	196	622	582	313	0	0	0
Total Operating & Personal	933,492	352,593	375,708	125,991	21,266	6,622	21,053	19,686	10,574	0	0	0
DEPRECIATION	82,475	31,152	33,194	11,131	1,879	585	1,860	1,739	934	0	0	0
TOTAL IS	1,015,967	383,745	408,902	137,122	23,145	7,207	22,914	21,425	11,508	0	0	0

*Handwritten initials*

TOTAL

Name Position	SALARY & PERCENTAGE	GEN FUND		ELEC		W/S		AIRPORT		MARINA		SW		REC		SELF-INS		CEMETERY	
		001	001	401	401	421	421	441	441	451	451	461	461	471	471	502	502	603	603
J. O'BRIEN PURCH MGR	28,436 100%	7,038 24.75%	15,640 55.00%	4,265 15.00%	284 1.00%	853 3.00%	71 0.25%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
R. CONNOLLY Warehouse Group Leader	45,451 100%	13,522 29.75%	18,181 40.00%	11,363 25.00%	455 1.00%	1,364 3.00%	114 0.25%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
A. FABIANO SENIOR STOCK CLERK	34,797 100%	8,612 24.75%	21,574 62.00%	2,784 8.00%	348 1.00%	1,044 3.00%	87 0.25%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
J. POOLE Lead Stock Clerk	41,682 100%	10,733 25.75%	22,925 55.00%	6,252 15.00%	417 1.00%	834 2.00%	104 0.25%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
D. Coultas STOCK CLERK	30,374 100%	3,873 12.75%	15,187 50.00%	9,416 31.00%	911 3.00%	607 2.00%	76 0.25%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
B. Connelly DELIVERY SERVICES ATTENDANT	30,182 100%	14,789 49.00%	9,055 30.00%	3,018 10.00%	1,207 4.00%	302 1.00%	1,207 4.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
<b>SUBTOTAL WHSE</b>	<b>210,923</b>	<b>58,567</b>	<b>102,561</b>	<b>37,098</b>	<b>3,622</b>	<b>2,411</b>	<b>5,003</b>	<b>1,659</b>	<b>-</b>										
<b>OVERTIME</b>	<b>700</b>	<b>194</b>	<b>340</b>	<b>123</b>	<b>12</b>	<b>8</b>	<b>17</b>	<b>6</b>	<b>0</b>										
<b>FICA</b>	<b>16,189</b>	<b>4,495</b>	<b>7,872</b>	<b>2,847</b>	<b>278</b>	<b>185</b>	<b>384</b>	<b>127</b>	<b>0</b>										
<b>PENSION</b>	<b>51,997</b>	<b>14,438</b>	<b>25,284</b>	<b>9,146</b>	<b>893</b>	<b>594</b>	<b>1,233</b>	<b>409</b>	<b>0</b>										
<b>LIFE INS</b>	<b>744</b>	<b>207</b>	<b>362</b>	<b>131</b>	<b>13</b>	<b>9</b>	<b>18</b>	<b>6</b>	<b>0</b>										
<b>GROUP INS</b>	<b>32,628</b>	<b>9,060</b>	<b>15,865</b>	<b>5,739</b>	<b>560</b>	<b>373</b>	<b>774</b>	<b>257</b>	<b>0</b>										
Total Personal	313,181	86,961	152,284	55,084	5,378	3,580	7,429	2,463	0	0	0	0	0	0	0	0	0	0	0
OPERATING EXP	28,370	7,878	13,795	4,990	487	324	673	223	0	0	0	0	0	0	0	0	0	0	0
Total Personal & Operating	341,551	94,839	166,079	60,074	5,865	3,904	8,102	2,687	0	0	0	0	0	0	0	0	0	0	0
DEPRECIATION	4,633	1,286	2,253	815	80	53	110	36	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL WAREHOUSE</b>	<b>346,184</b>	<b>96,125</b>	<b>168,332</b>	<b>60,889</b>	<b>5,945</b>	<b>3,957</b>	<b>8,212</b>	<b>2,723</b>	<b>0</b>										

*Handwritten mark*



ADMIN CHARGE  
GIS(2006)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	SAW 461	REC 471	SELF-INS 502	CEMETERY 603
J. Kirkpatrick G.I.S. MGR	64,281 100	57,917 90.10%	3,214 5.00%	2,571 4.00%	257 0.40%	321 0.50%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
M Bradley GIS Technician	45,312 100	40,781 90.00%	4,531 10.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
T. Bishop CAD Technician	40,888 100	39,416 96.40%	1,431 3.50%	41 0.10%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%	0 0.00%
Total Salaries	150,482	138,115	9,176	2,612	257	321	0	0	0	0
PART TIME	5,000	4,589	305	87	9	11	0	0	0	0
FICA	11,894	10,917	725	206	20	25	0	0	0	0
PENSION	17,261	15,842	1,053	300	29	37	0	0	0	0
GROUP LIFE	629	577	38	11	1	1	0	0	0	0
GROUP HOSP	24,649	22,623	1,503	428	42	53	0	0	0	0
Total Personal	209,915	192,664	12,801	3,644	359	448	0	0	0	0
Total Personal & Operating	209,915	192,664	12,801	3,644	359	448	0	0	0	0
DEPRECIATION	8,018	7,359	489	139	14	17	0	0	0	0
Total GIS	217,934	200,023	13,290	3,783	372	465	0	0	0	0

Net operating expenses only. All other oper exp charged directly to depts

(A)

ADMIN CHARGE  
PW ADMIN(3305)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	GEN FUND 001	ELEC 401	W/S 421	AIRPORT 441	MARINA 451	SAW 461	REC 471	SELF-INS 502	CEMETER 603
Monte Falls PW DIRECTOR	123,265 100	117,102 95%	0 0%	0 0%	0 0%	0 0%	6,163 5%	0 0%	0 0%	0 0%
Don Dexter Manager	63,318 100	60,152 95%	0 0%	0 0%	0 0%	0 0%	3,166 5%	0 0%	0 0%	0 0%
N. Nichols SR ADMIN ASST	42,648 100	42,648 100%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%
P JOHNSON ADMIN ASST	39,480 100	37,506 95%	0 0%	0 0%	0 0%	0 0%	1,974 5%	0 0%	0 0%	0 0%
J. McNey Clerical Specialist	28,067 100	28,067 100%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%
SUB-TOTAL: SALARIES		296,778	285,475	0	0	0	11,303	0	0	0
O.T.	1,000	962	0	0	0	0	38	0	0	0
FICA	22,780	21,912	0	0	0	0	868	0	0	0
PENSION	65,109	62,629	0	0	0	0	2,480	0	0	0
GROUP LIFE	1,215	1,169	0	0	0	0	46	0	0	0
GROUP HOSP	31,753	30,544	0	0	0	0	1,209	0	0	0
Total Personal	418,635	402,691	0	0	0	0	15,944	0	0	0

ADMIN CHARGE  
GF NonD(9900)

Percent of Time Spent On:

Name Position	TOTAL SALARY & PERCENTAGE	Percent of Time Spent On:								CEMETERY 603	
		GEN FUND 001	ELEC. 401	W/S 421	AIRPORT 441	MARINA 451	S/W 461	REC 471	SELF-INS 502		
Unemployment Compensation	20,000	10,661	5,719	2,208	429	145	301	359	149	30	Ratios determined as total allocation of operating depts in fund to total allocations of all operating depts
215,000											
Retirement Premium Assistance	215,000	114,603	61,475	23,735	4,614	1,556	3,234	3,863	1,599	324	Ratios determined as total allocation of operating depts in fund to total allocations of all operating depts
Telecommunication Services	52,400	27,931	14,983	5,785	1,124	379	788	941	390	79	
Basic Bldg Charge (rent)	291,740	155,508	83,417	32,206	6,260	2,111	4,388	5,241	2,169	439	Rent based on basic fee of \$20.00 /sqft
TOTAL NON-DEPTL	579,140	308,702	165,593	63,934	12,428	4,190	8,710	10,405	4,306	872	

Distribution based on cash Handled:

Accounts Receivable Clerk

	Last Year Actual from CAFR	% of Total Cash Handled	Source CAFR Page	Key Punch	Sales Tax	Bank Recs	Cash sheets	All Other	Total
Total General Fund Revenues	15,806,923	3.77%	86	1.89%	0.08%	0.08%	0.08%	46.00%	48.0%
Ad Valorem Taxes	(5,344,703)		86						
Charges for Services Total	(3,172,536)		86						
Intergovernmental revenue	(2,040,556)		86						
General Fund Interest	(436,583)								
Electric Cash Received from Customers	99,823,507	78.30%	26	39.15%	1.57%	1.57%	1.57%		42.2%
WaterSewer Cash Received from Customers	14,686,671	11.52%	26	5.76%	0.23%	0.23%	0.23%		6.2%
Airport Cash Received from Customers	2,744,760	2.15%	26	1.08%	0.04%	0.04%	0.04%		1.1%
Marina Cash Received from Customers	1,763,426	1.38%	27	0.69%	0.03%	0.03%	0.03%		0.7%
Solid Waste Cash Received from Customers	2,411,995	1.89%	27	0.95%	0.04%	0.04%	0.04%		1.0%
Recreation Cash Received from Customers	622,738	0.49%	27	0.24%	0.01%	0.01%	0.01%		0.2%
Risk Management	0	0.00%	27	0.00%	0.00%	0.00%	0.00%		0.0%
Cemetery Charges for Services	622,738	0.49%	74	0.24%	0.01%	0.01%	0.01%		0.2%
Total Cash Handled	127,488,380	100%		50.00%	0.00%	2.00%	2.00%	46.00%	100.0%

51,333
122,377

Total Finance Admin Operating Expenses:  
 Total Finance AdminInfo Sys Operating Expenses:  
**Fixed Assets plus Construction in Progress Citywide**

	PP&E	Construction in Progress	Total	CAFR page Reference	% of Total
General Fixed Assets less Cemetery	66,072,510	1,638,367	67,710,877	104	13.83%
Electric Fund	229,642,630	1,497,594	231,140,224	20	47.22%
Water Sewer Fund	107,956,533	2,197,966	110,154,499	20	22.50%
Airport Fund	44,544,304	5,823,678	50,367,982	20	10.29%
Marina Fund	6,569,114	1,500	6,570,614	21	1.34%
Solid Waste Fund	3,022,922	0	3,022,922	21	0.62%
Recreation Fund	19,755,230	80,018	19,835,248	21	4.05%
Risk Management Fund	31,816	0	31,816	21	0.01%
Cemetery Fund	633,744	0	633,744	98	0.13%
			489,467,926	Total	100.00%